SBU
STURGEON BAY UTILITIES

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Shared strength through WPPI Energy

Sturgeon Bay Utilities
Regular Meeting
230 E Vine Street, Sturgeon Bay WI 54235
**12:00 P.M.**, **Tuesday, October 13th, 2026**

(1) Roll call.

(2) Adopt agenda.

(3) Public comment on agenda items only.

(4) Approve the minutes of the regular Commission meeting held on September 8th, 2026.

(5) Election of Officers.

(6) Examine bills and approve. (Please review before meeting and call Jim with questions)

(7) Examine financials and cash projections and approve:

a. Financials
b. Graphs
c. Cash Projections

(8) Discussion of Investments.

(9) Consideration of additional capital contribution request from American Transmission Company (ATC).

(10) Discussion of financial benchmarks.

(11) Consideration of water & sewer main extensions for Colorado Place development.

(12) Consideration of engineering proposal for water system PFAS evaluation.

(13) Consideration of one-ton dump truck purchase for 2027.

(14) Operations report.

(15) Council members update on issues.

(16) General Manager report:
a. Adjustments for the month
b. Focus on Energy report
c. 2027 payroll

(17) Adjourn

Information MEUW – Live Lines
NOTE: DEVIATION FROM THE AGENDA ORDER SHOWN MAY OCCUR

**NOTE: Our lobby and offices are closed to the public. The meeting will be in-person at the Utility office. For those members of the public who wish to attend the meeting in-person, please enter our vestibule, and pick up the receiver to be admitted.**

STURGEON BAY UTILITIES
Regular Meeting
September 8th, 2026

Vice-President Christoferson called the regular meeting of the Utilities Commission to order at 12:00 p.m. Roll call: Mayor David Ward, Commissioners Dan Williams, Steve Christoferson, and Gary Nault were present. President Fett and Commissioners Dina Boettcher and Seth Wiederanders were excused. Also present were General Manager James Stawicki, Electric Utility Manager Jason Bieri, Water/Sewer Utility Manager Jeff Hoffman, and Controller Katie Slaby.

Ward/Williams to adopt the agenda (complete copy on file at the Utility office). Motion carried.

Nault/Williams to approve the minutes of the regular Commission meeting held on August 11th, 2026. Motion carried.

The Commission proceeded to review the bills for August in the amount of $3,233,471.95. Christoferson/Ward to approve payment of the bills. Motion carried.

The July 2026 financials were presented. Ward/Williams to accept the financials. Motion carried.

General Manager Stawicki reported on the current investments and their allocations. No formal action was taken.

The operations report was presented by Water/Sewer Utility Manager Hoffman and Electric Utility Manager Bieri. Williams/Nault to accept the operations report for August. Motion carried.

Council members updated the Commission members on City-related activities and developments.

The next item of business was the General Manager's report:

a) Adjustments
b) Focus on Energy report
c) WPPI Energy contract extension

Nault/Williams to adjourn. Motion carried. The meeting adjourned at 12:35 p.m.

Approved for publication:

| | |
|---|---|
| _____ | _____ |
| Stewart Fett | James Stawicki |
| President | General Manager |
| Date: _____ | Date: _____ |

_____
Gary Nault
Secretary

Date: _____

STURGEON BAY UTILITIES SEPTEMBER 2026

PAID BILLS

| CHECK # | DATE | AMOUNT | VENDOR | DESCRIPTION |
|---|---|---|---|---|
| 6065 | 9/10/2026 | $ 9,919.41 | DEPARTMENT OF TREASURY | FEDERAL, SOCIAL SECURITY, AND MEDICARE TAXES |
| 6066 | 9/10/2026 | $ 4,295.12 | EMPOWER RETIREMENT | ROTH/STATE DEFERRED CONTRIBUTIONS |
| 72644 | 9/10/2026 | $ 500.00 | ALTRUSA INTERNATIONAL OF DOOR COUNTY | DONATION |
| 72645 | 9/10/2026 | $ 80.00 | DOOR COUNTY YMCA | WELLNESS MEMBERSHIP |
| 72646 | 9/10/2026 | $ 1,500.00 | FULL SERVICE ORGANICS MANAGEMENT LLC | AUGUST BIOSOLIDS MANAGEMENT FEE |
| 72647 | 9/10/2026 | $ 2,766.70 | GREAT LAKES TV SEAL INC | SEWER TELEVISING |
| 72648 | 9/10/2026 | $ 5,000.00 | HELP OF DOOR COUNTY | DONATION |
| 72649 | 9/10/2026 | $ 6,160.58 | INFOSEND INC | AUGUST MONTHLY BILLING SERVICES |
| 72650 | 9/10/2026 | $ 2,500.00 | LAKESHORE CAP INC | DONATION |
| 72651 | 9/10/2026 | $ 28,885.72 | VACUUM PUMP & COMPRESSOR INC | GRIT PUMP REFURBISHMENT |
| 72652 | 9/10/2026 | $ 2,565.78 | VIKING ELECTRIC SUPPLY LLC | ELECTRIC METER BASE |
| 72653 | 9/10/2026 | $ 1,183.86 | WISCONSIN PUBLIC SERVICE CORP | NATUAL GAS PURCHASED |
| 72654 | 9/10/2026 | $ 17,153.60 | ZIELIES TREE SERVICE INC | TREE TRIMMING |
| 6067 | 9/14/2026 | $ 9,929.79 | DEPARTMENT OF TREASURY | FEDERAL, SOCIAL SECURITY, AND MEDICARE TAXES |
| 6068 | 9/14/2026 | $ 4,306.18 | EMPOWER RETIREMENT | ROTH/STATE DEFERRED CONTRIBUTIONS |
| 6069 | 9/15/2026 | $ 3,700.56 | WISCONSIN DEPARTMENT OF REVENUE | STATE WITHHOLDING |
| 72655 | 9/17/2026 | $ 110.00 | ADVANCED PEST CONTROL LLC | PEST CONTROL |
| 72656 | 9/17/2026 | $ 2,866.00 | BORDER STATES ELECTRIC SUPPLY | 2 1/2 INCH COUPLING |

STURGEON BAY UTILITIES SEPTEMBER 2026

PAID BILLS

| CHECK # | DATE | AMOUNT | VENDOR | DESCRIPTION |
|---|---|---|---|---|
| 72657 | 9/17/2026 | $ 321,618.15 | CITY OF STURGEON BAY | SEP MONTHLY HEALTH INSURANCE PREMIUM / AUG REFUSE / AUG STORMWATER / AUG WRF EMPLOYEE/ER / TAX EQUIVALENT |
| 72658 | 9/17/2026 | $ 900.00 | CLOUD NINE COLLECTIVE | RECYCLING DAY SHIRTS |
| 72659 | 9/17/2026 | $ 120.00 | DANIEL DAUBNER | LAWN MAINTENANCE |
| 72660 | 9/17/2026 | $ 2,683.80 | DEGROOT INC | REPLACED FIRE HYDRANT |
| 72661 | 9/17/2026 | $ 9,629.50 | ENERGY CONTROL & DESIGN INC | WWTF OPERATIONS BUILDING HVAC HEATERS |
| 72662 | 9/17/2026 | $ 2,842.05 | ENVIROTECH EQUIPMENT | JETTER TRUCK REPAIRS |
| 72663 | 9/17/2026 | $ 2,481.25 | FORSTER ELECTRICAL ENGINEERING INC | 1ST AVE REBUILD |
| 72664 | 9/17/2026 | $ 271.88 | GERDMANN, CARY | OVERPAYMENT / REFUND |
| 72665 | 9/17/2026 | $ 14,822.41 | MCMAHON ASSOCIATES | SOLIDS HANDLING IMPROVEMENTS |
| 72666 | 9/17/2026 | $ 35.30 | NAPA AUTO PARTS | STRAIGHT T METAL |
| 72667 | 9/17/2026 | $ 4,614.10 | NORTHERN ELECTRIC INC | WWTF IT CABINET AND ELECTRICAL CIRCUIT |
| 72668 | 9/17/2026 | $ 919.35 | PENINSULA PULSE LLC | AD FOR CUSTOMER SERVICE REPRESENTATIVE |
| 72669 | 9/17/2026 | $ 1,137.56 | QUILL LLC | TONER |
| 72670 | 9/17/2026 | $ 285.91 | SUPERIOR VISION INSURANCE | OCTOBER MONTHLY VISION INSURANCE PREMIUM |
| 72671 | 9/17/2026 | $ 110.00 | TR COCHART INC | SENSORS |
| 72672 | 9/17/2026 | $ 139.11 | UNIFIRST CORPORATION | RUGS & CLEANING SOLUTIONS |
| 72673 | 9/17/2026 | $ 4,443.75 | VS WATER BLASTING LLC | SANITARY SEWER INSPECTION REPAIRS |
| 72674 | 9/17/2026 | $ 266.71 | WARNER-WEXEL LLC | HAND TOWELS / TOILET PAPER / PAPER TOWELING / GARBAGE BAGS |
| 6070 | 9/21/2026 | $ 40,833.08 | WISCONSIN DEPARTMENT OF REVENUE | AUG SALES AND USE TAX |

STURGEON BAY UTILITIES SEPTEMBER 2026

PAID BILLS

| CHECK # | DATE | AMOUNT | VENDOR | DESCRIPTION |
|---|---|---|---|---|
| 6071 | 9/24/2026 | $ 10,182.17 | DEPARTMENT OF TREASURY | FEDERAL, SOCIAL SECURITY, AND MEDICARE TAXES |
| 6072 | 9/24/2026 | $ 4,303.81 | EMPOWER RETIREMENT | ROTH/STATE DEFERRED CONTRIBUTIONS |
| 72675 | 9/24/2026 | $ - | 2026 CUSTOMER REFUNDS | OVERPAYMENT / REFUND |
| 72676 | 9/24/2026 | $ 5,088.64 | BORDER STATES ELECTRIC SUPPLY | 2 1/2 INCH COUPLING |
| 72677 | 9/24/2026 | $ 1,320.00 | BROOKS TRACTOR INC | 2026 JOHN DEER EXCAVATOR - BUCKET ACCESSORY |
| 72678 | 9/24/2026 | $ 48.09 | BURNS, AVERY | OVERPAYMENT / REFUND |
| 72679 | 9/24/2026 | $ 115.00 | CAPTAIN COMMODES INC | PORTABLE RENTAL - HAULER USE |
| 72680 | 9/24/2026 | $ 40.99 | DOOR COUNTY COOPERATIVE | TELESCOPING BYPASS LOPPER |
| 72681 | 9/24/2026 | $ 7,761.60 | ELECTRIC POWER SYSTEMS INTERNATIONAL | TRANSFORMER PARTS |
| 72682 | 9/24/2026 | $ 561.28 | FETT, STEWART | WPPI ANNUAL MEETING - LODGING (REIMBURSEMENT) |
| 72683 | 9/24/2026 | $ 7,586.20 | H & H UTILITY EXCAVATING INC | BORING - 901 DULUTH AVE |
| 72684 | 9/24/2026 | $ 124.41 | KITTINGER, DIANE | OVERPAYMENT / REFUND |
| 72685 | 9/24/2026 | $ 138.51 | LORENTZ, MARK | OVERPAYMENT / REFUND |
| 72686 | 9/24/2026 | $ 169.13 | NAPA AUTO PARTS | HOSE CLAMP |
| 72687 | 9/24/2026 | $ 1,132.71 | ODP BUSINESS SOLUTIONS LLC | TONER |
| 72688 | 9/24/2026 | $ 1,731.00 | PARAGON DEVELOPMENT SYSTEMS INC | LAPTOP |
| 72689 | 9/24/2026 | $ 775.00 | PRO ONE JANITORIAL INC | OCTOBER CLEANING SERVICES |
| 72690 | 9/24/2026 | $ 144.71 | QUALITY TRUCK CARE CENTER INC | BLACK MESH TARP |
| 72691 | 9/24/2026 | $ 649.11 | ROGERS, GLORIA | OVERPAYMENT / REFUND |

STURGEON BAY UTILITIES SEPTEMBER 2026

PAID BILLS

| CHECK # | DATE | AMOUNT | VENDOR | DESCRIPTION |
|---|---|---|---|---|
| 72692 | 9/24/2026 | $ 17,636.21 | SUBSURFACE SOLUTIONS LLC | LOCATOR RD8200SG |
| 72693 | 9/24/2026 | $ 3,480.88 | VACUUM PUMP & COMPRESSOR INC | LIFT STATION PUMP REPAIRS |
| 72694 | 9/24/2026 | $ 81.79 | WATERMAN, SANDRA | OVERPAYMENT / REFUND |
| 72695 | 9/24/2026 | $ 194.01 | WILLMING, JEANA | OVERPAYMENT / REFUND |
| 72696 | 9/24/2026 | $ 400.00 | JUDSON, JANICE | OVERPAYMENT / REFUND |
| 6073 | 9/28/2026 | $ 9,834.45 | DEPARTMENT OF TREASURY | FEDERAL, SOCIAL SECURITY, AND MEDICARE TAXES |
| 6074 | 9/28/2026 | $ 4,303.73 | EMPOWER RETIREMENT | ROTH/STATE DEFERRED CONTRIBUTIONS |
| 6075 | 9/28/2026 | $ 6,908.49 | SEERA | AUGUST FOCUS ON ENERGY |
| 6076 | 9/28/2026 | $ 1,543,956.93 | WPPI ENERGY | WHOLESALE POWER BILL / NETWORK ASSESSMENT / MONITORING / CYBERSECURITY / RETAIL BILLING / NORTHSTAR SUPPORT |
| 6077 | 9/29/2026 | $ 1,042.76 | CELLCOM | SEPTEMBER MONTHLY CELL PHONE CHARGES |
| 6078 | 9/30/2026 | $ 3,762.32 | ELANCO FINANCIAL SERVICE | SEPTEMBER MONTHLY CREDIT CARD CHARGES |
| 6079 | 9/30/2026 | $ 3,883.88 | WISCONSIN DEPARTMENT OF REVENUE | STATE WITHHOLDING |
| | | $ 115,275.75 | PAYROLL - 9/10 - 10/8/26 | |
| | | **$ 2,264,210.77** | **TOTAL PAID BILLS** | |
| | | $ 720,253.84 | **TOTAL PAID BILLS (EXCLUDING POWER BILL TOTAL)** | |

STURGEON BAY UTILITIES SEPTEMBER 2026
UNPAID BILLS

| CHECK # | DATE | | AMOUNT | VENDOR | DESCRIPTION |
|---|---|---|---|---|---|
| 72710 | 10/7/2026 | $ | 229.00 | ALWAYS ANSWER INC | OCTOBER AFTER HOURS ANSWERING SERVICE |
| 72711 | 10/7/2026 | $ | 50,820.00 | BELL LUMBER & POLE COMPANY | 45 FT. CLASS 2 POLES |
| 72712 | 10/7/2026 | $ | 332.40 | CHARTER COMMUNICATIONS | SEP COMMUNICATION SERVICES |
| 72713 | 10/7/2026 | $ | 119,706.40 | CORE & MAIN LP | BIG HILL WATER MAIN REFURBISHMENT |
| 72714 | 10/7/2026 | $ | 200.00 | DANIEL DAUBNER | LAWN MAINTENANCE |
| 72715 | 10/7/2026 | $ | 469.30 | DIGGERS HOTLINE INC | SEPTEMBER LOCATE CALLS |
| 72716 | 10/7/2026 | $ | 16.49 | DOOR COUNTY HARDWARE COMPANY | TRANSFORMER PAINT MATERIAL |
| 72717 | 10/7/2026 | $ | 5,283.14 | DOOR COUNTY TREASURER | AUG MONTHLY FUEL PURCHASE |
| 72718 | 10/7/2026 | $ | 91.45 | ELECTRICAL TESTING LAB | GLOVE TESTING |
| 72719 | 10/7/2026 | $ | 47,945.00 | ENERGENECS INC | LIFT STATION CONTROL SYSTEM REHAB |
| 72720 | 10/7/2026 | $ | 572.38 | ENERGY CONTROL & DESIGN INC | SBU OFFICE HVAC SYSTEM |
| 72721 | 10/7/2026 | $ | 28,700.00 | FAITH LEAK DETECTION SERVICES LLC | HYDRANT PAINTING |
| 72722 | 10/7/2026 | $ | 3,195.00 | FORSTER ELECTRICAL ENGINEERING INC | 1ST AVE REBUILD |
| 72723 | 10/7/2026 | $ | 233,851.08 | H & H UTILITY EXCAVATING INC | BORING - BAY SHORE DR |
| 72724 | 10/7/2026 | $ | 3,754.03 | HYDROCORP LLC | OCTOBER CROSS CONNECTION INSPECTION & REPORT |
| 72725 | 10/7/2026 | $ | 373,527.25 | J F AHERN CO | SOLIDS HANDLING IMPROVEMENTS PROJECT |
| 72726 | 10/7/2026 | $ | 94.06 | LAKES GAS CO. | LP GAS |
| 72727 | 10/7/2026 | $ | 355.88 | LILY BAY SAND & GRAVEL LLC | QUARRY WASH - BAYSHORE DRIVE URD |
| 72728 | 10/7/2026 | $ | 351.01 | MARCHANTS MEATS & SAUSAGE LLC | RECYCLING EVENT LUNCH |
| 72729 | 10/7/2026 | $ | 26,277.00 | MCCLONE AGENCY INC | WORKERS COMP/GENERAL LIABILITY INSURANCE |

STURGEON BAY UTILITIES SEPTEMBER 2026
UNPAID BILLS

| CHECK # | DATE | | AMOUNT | VENDOR | DESCRIPTION |
|---|---|---|---|---|---|
| 72730 | 10/7/2026 | $ | 481.98 | NORTHEAST WI TECHNICAL COLLEGE | APPRENTICE PROGRAM |
| 72731 | 10/7/2026 | $ | 16,525.00 | NORTHERN ELECTRIC INC | LIFT STATION #10 REHAB PROJECT |
| 72732 | 10/7/2026 | $ | 146.24 | PREMIER REAL ESTATE MGMT LLC | OVERPAYMENT / REFUND |
| 72733 | 10/7/2026 | $ | 22,529.88 | PUBLIC SERVICE COMMISSION OF WI | 2026-2027 ADVANCE ASSESSMENT |
| 72734 | 10/7/2026 | $ | 105.50 | QUILL LLC | OFFICE SUPPLIES |
| 72735 | 10/7/2026 | $ | 452,410.33 | ROHDE BROTHERS INC | AERATION SYSTEM IMPROVEMENTS |
| 72736 | 10/7/2026 | $ | 21,390.35 | SABEL MECHANICAL LLC | LIFT STATION #8 PIPING REFURBISHMENT |
| 72737 | 10/7/2026 | $ | 150.00 | SEPTIC MAINTENANCE LLC | LEACHATE HAULING |
| 72738 | 10/7/2026 | $ | 814.60 | SH RESORT MANAGEMENT INC | STURGEON BAY UTILITIES BREAKFAST - LARGE CUSTOMERS |
| 72739 | 10/7/2026 | $ | 127,093.99 | VEOLIA WATER NORTH AMERICA | SAMPLE TESTING - BAILEYS HARBOR |
| 72740 | 10/7/2026 | $ | 759.60 | VERIZON | AUG MONTHLY SERVICE FEES |
| 72741 | 10/7/2026 | $ | 673.68 | VIKING ELECTRIC SUPPLY LLC | WOVEN PULLING TAPE |
| 72742 | 10/7/2026 | $ | 151.00 | WDOR | RECYCLING EVENT - AD |
| 72743 | 10/7/2026 | $ | 17,153.60 | ZIELIES TREE SERVICE INC | TREE TRIMMING |

| | | |
|---|---|---|
| **$** | **1,556,156.62** | **TOTAL UNPAID BILLS** |
| **$** | **3,820,367.39** | **TOTAL AUGUST BILLS** |
| $ | 2,276,410.46 | **TOTAL AUGUST BILLS (EXCLUDING POWER BILL TOTAL)** |

**Sturgeon Bay Utilities**
**Combined Income Statement**
**8/31/2026**

| SALES | Current Month | Budget | Variance | Current Month | Prior Year | Variance |
|---|---|---|---|---|---|---|
| General Customers | $ 1,362,261.13 | $ 1,277,048.00 | $ 85,213.13 | $ 1,362,261.13 | $ 1,301,778.56 | $ 60,482.57 |
| Others | $ 1,216,442.65 | $ 1,187,852.00 | $ 28,590.65 | $ 1,216,442.65 | $ 1,202,733.86 | $ 13,708.79 |
| Total Sales | $ 2,578,703.78 | $ 2,464,900.00 | $ 113,803.78 | $ 2,578,703.78 | $ 2,504,512.42 | $ 74,191.36 |
| | | | | | | |
| **Cost of Goods Sold** | | | | | | |
| Purchased Power | $ 1,533,462.16 | $ 1,461,564.00 | $ 71,898.16 | $ 1,533,462.16 | $ 1,495,014.12 | $ 38,448.04 |
| Source of Supply | $ - | $ 1.00 | $ (1.00) | $ - | $ 1.00 | $ (1.00) |
| Pumping Expense | $ 24,245.25 | $ 22,125.00 | $ 2,120.25 | $ 24,245.25 | $ 11,902.47 | $ 12,342.78 |
| Water Treatment | $ 42,921.36 | $ 20,241.00 | $ 22,680.36 | $ 42,921.36 | $ 27,397.19 | $ 15,524.17 |
| Total Cost of Good Sold | $ 1,600,628.77 | $ 1,503,931.00 | $ 96,697.77 | $ 1,600,628.77 | $ 1,534,314.78 | $ 66,313.99 |
| Gross Profit From Sales | $ 978,075.01 | $ 960,969.00 | $ 17,106.01 | $ 978,075.01 | $ 970,197.64 | $ 7,877.37 |
| | | | | | | |
| Other Operating Revenue | $ 18,409.25 | $ 14,622.00 | $ 3,787.25 | $ 18,409.25 | $ 16,965.03 | $ 1,444.22 |
| **Sub-Total** | $ 996,484.26 | $ 975,591.00 | $ 20,893.26 | $ 996,484.26 | $ 987,162.67 | $ 9,321.59 |
| | | | | | | |
| **Operating Expense** | | | | | | |
| Operations | $ 308,567.98 | $ 317,708.00 | $ (9,140.02) | $ 308,567.98 | $ 227,820.72 | $ 80,747.26 |
| Customer Account | $ 28,512.91 | $ 37,863.00 | $ (9,350.09) | $ 28,512.91 | $ 26,055.01 | $ 2,457.90 |
| Sales Expense | $ 1,464.67 | $ 3,004.00 | $ (1,539.33) | $ 1,464.67 | $ 615.29 | $ 849.38 |
| Administration | $ 93,907.56 | $ 106,270.00 | $ (12,362.44) | $ 93,907.56 | $ 102,907.27 | $ (8,999.71) |
| Taxes | $ 130,432.38 | $ 148,521.00 | $ (18,088.62) | $ 130,432.38 | $ 91,562.01 | $ 38,870.37 |
| Depreciation - Utility Financed | $ 264,897.00 | $ 302,933.00 | $ (38,036.00) | $ 264,897.00 | $ 264,993.00 | $ (96.00) |
| Depreciation - Contributed | $ 25,359.00 | $ 24,563.00 | $ 796.00 | $ 25,359.00 | $ 25,031.00 | $ 328.00 |
| Total | $853,142 | $940,862 | ($87,721) | $853,142 | $738,984 | $114,157 |
| | | | | | | |
| **Net Operating Income** | $ 143,342.76 | $ 34,729.00 | $ 108,613.76 | $ 143,342.76 | $ 248,178.37 | $ (104,835.61) |
| | | | | | | |
| Non Operating Revenue | $ 250,506.21 | $ 194,116.00 | $ 56,390.21 | $ 250,506.21 | $ 35,273.28 | $ 215,232.93 |
| Less: Contributions | $ 163,181.30 | $ 163,551.00 | $ (369.70) | $ 163,181.30 | $ 7,732.85 | $ 155,448.45 |
| **Inc before Interest Chrgs** | $ 230,667.67 | $ 65,294.00 | $ 165,373.67 | $ 230,667.67 | $ 275,718.80 | $ (45,051.13) |
| | | | | | | |
| Miscellaneous Amortization | $ - | $ - | $ - | $ - | $ - | $ - |
| Interest Charges | $ - | $ 6,162.00 | $ (6,162.00) | $ - | $ 18.51 | $ (18.51) |
| **Net Income or (Loss)** | $ 230,667.67 | $ 59,132.00 | $ 171,535.67 | $ 230,667.67 | $ 275,700.29 | $ (45,032.62) |

**Operating Expenses as % of Gross Profit From Sales**

| | Actual | Budget | 2023 | 2022 |
|---|---|---|---|---|
| Transmission | 31.55% | 33.06% | 31.55% | 23.48% |
| Customer Account | 2.92% | 3.94% | 2.92% | 2.69% |
| Sales Expense | 0.15% | 0.31% | 0.15% | 0.06% |
| Administration | 9.60% | 11.06% | 9.60% | 10.61% |
| Interest Charges | 0.00% | 0.64% | 0.00% | 0.00% |
| Taxes | 13.34% | 15.46% | 13.34% | 9.44% |
| Depreciation | 27.08% | 31.52% | 27.08% | 27.31% |
| Net Income or (Loss) | 23.58% | 6.15% | 23.58% | 28.42% |

**Sturgeon Bay Utilities**
**Combined Income Statement**
**8/31/2026**

| SALES | Current Y-T-D | Budget Y-T-D | Variance | Current Y-T-D | Prior Year Y-T-D | Variance |
|---|---|---|---|---|---|---|
| General Customers | $ 9,049,730.74 | $ 8,747,432.00 | $ 302,298.74 | $ 9,049,730.74 | $ 8,639,507.63 | $ 410,223.11 |
| Others | $ 7,724,304.89 | $ 7,800,967.00 | $ (76,662.11) | $ 7,724,304.89 | $ 7,606,788.88 | $ 117,516.01 |
| Total Sales | $ 16,774,035.63 | $ 16,548,399.00 | $ 225,636.63 | $ 16,774,035.63 | $ 16,246,296.51 | $ 527,739.12 |
| | | | | | | |
| **Cost of Goods Sold** | | | | | | |
| Purchased Power | $ 9,186,110.89 | $ 9,222,040.00 | $ (35,929.11) | $ 9,186,110.89 | $ 8,819,087.75 | $ 367,023.14 |
| Source of Supply | $ - | $ 1.00 | $ (1.00) | $ - | $ 1.00 | $ (1.00) |
| Pumping Expense | $ 130,884.33 | $ 191,563.00 | $ (60,678.67) | $ 130,884.33 | $ 97,438.20 | $ 33,446.13 |
| Water Treatment | $ 387,719.35 | $ 167,453.00 | $ 220,266.35 | $ 387,719.35 | $ 320,906.48 | $ 66,812.87 |
| Total Cost of Good Sold | $ 9,704,714.57 | $ 9,581,057.00 | $ 123,657.57 | $ 9,704,714.57 | $ 9,237,433.43 | $ 467,281.14 |
| Gross Profit From Sales | $ 7,069,321.06 | $ 6,967,342.00 | $ 101,979.06 | $ 7,069,321.06 | $ 7,008,863.08 | $ 60,457.98 |
| | | | | | | |
| Other Operating Revenue | $ 407,975.36 | $ 356,297.00 | $ 51,678.36 | $ 407,975.36 | $ 477,607.01 | $ (69,631.65) |
| **Sub-Total** | $ 7,477,296.42 | $ 7,323,639.00 | $ 153,657.42 | $ 7,477,296.42 | $ 7,486,470.09 | $ (9,173.67) |
| | | | | | | |
| **Operating Expense** | | | | | | |
| Operations | $ 1,866,739.10 | $ 2,162,523.00 | $ (295,783.90) | $ 1,866,739.10 | $ 1,779,360.20 | $ 87,378.90 |
| Customer Account | $ 253,823.57 | $ 305,743.00 | $ (51,919.43) | $ 253,823.57 | $ 233,116.11 | $ 20,707.46 |
| Sales Expense | $ 5,633.01 | $ 15,980.00 | $ (10,346.99) | $ 5,633.01 | $ 5,097.32 | $ 535.69 |
| Administration | $ 834,144.40 | $ 984,327.00 | $ (150,182.60) | $ 834,144.40 | $ 899,724.87 | $ (65,580.47) |
| Taxes | $ 1,041,753.80 | $ 1,197,133.00 | $ (155,379.20) | $ 1,041,753.80 | $ 727,609.98 | $ 314,143.82 |
| Depreciation - Utility Financed | $ 2,119,176.00 | $ 2,423,464.00 | $ (304,288.00) | $ 2,119,176.00 | $ 2,119,944.00 | $ (768.00) |
| Depreciation - Contributed | $ 202,872.00 | $ 191,396.00 | $ 11,476.00 | $ 202,872.00 | $ 200,248.00 | $ 2,624.00 |
| Total | $6,324,142 | $7,280,566 | ($956,424) | $6,324,142 | $5,965,100 | $359,041 |
| | | | | | | |
| **Net Operating Income** | $ 1,153,154.54 | $ 43,073.00 | $ 1,110,081.54 | $ 1,153,154.54 | $ 1,521,369.61 | $ (368,215.07) |
| | | | | | | |
| Non Operating Revenue | $ 1,960,308.19 | $ 1,542,057.00 | $ 418,251.19 | $ 1,960,308.19 | $ 711,239.80 | $ 1,249,068.39 |
| Less: Contributions | $ 1,804,572.14 | $ 1,324,892.00 | $ 479,680.14 | $ 1,804,572.14 | $ 471,352.81 | $ 1,333,219.33 |
| **Inc before Interest Chrgs** | $ 1,308,890.59 | $ 260,238.00 | $ 1,048,652.59 | $ 1,308,890.59 | $ 1,761,256.60 | $ (452,366.01) |
| | | | | | | |
| Miscellaneous Amortization | $ - | $ - | $ - | $ - | $ - | $ - |
| Interest Charges | $ (19,911.28) | $ 49,296.00 | $ (69,207.28) | $ (19,911.28) | $ (11,789.56) | $ (8,121.72) |
| **Net Income or (Loss)** | $ 1,328,801.87 | $ 210,942.00 | $ 1,117,859.87 | $ 1,328,801.87 | $ 1,773,046.16 | $ (444,244.29) |

**Operating Expenses as % of Gross Profit From Sales**

| | Actual | Budget | | 2023 | 2022 |
|---|---|---|---|---|---|
| Transmission | 26.41% | 31.04% | | 26.41% | 25.39% |
| Customer Account | 3.59% | 4.39% | | 3.59% | 3.33% |
| Sales Expense | 0.08% | 0.23% | | 0.08% | 0.07% |
| Administration | 11.80% | 14.13% | | 11.80% | 12.84% |
| Interest Charges | -0.28% | 0.71% | | -0.28% | -0.17% |
| Taxes | 14.74% | 17.18% | | 14.74% | 10.38% |
| Depreciation | 29.98% | 34.78% | | 29.98% | 30.25% |
| Net Income or (Loss) | 18.80% | 3.03% | | 18.80% | 25.30% |

**COMBINED**

Actual Through the Month of: August

| BUDGET PLUS ACTUAL | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total Actual | Total Yearly |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Sales** | January | February | March | April | May | June | July | August | September | October | November | December | **Plus Budget** | **Budget** |
| General Customers | $ 1,158,256 | $ 1,109,392 | $ 1,011,466 | $ 929,159 | $ 968,336 | $ 1,077,842 | $ 1,433,018 | $ 1,369,401 | $ 1,078,123 | $ 887,432 | $ 991,343 | $ 937,421 | $ 12,951,189 | $ 12,641,751 |
| Others | $ 893,330 | $ 980,560 | $ 843,697 | $ 784,004 | $ 833,426 | $ 1,005,296 | $ 1,168,499 | $ 1,216,597 | $ 1,042,336 | $ 854,717 | $ 829,919 | $ 751,060 | $ 11,203,442 | $ 11,280,203 |
| Total Sales | $ 2,051,586 | $ 2,089,952 | $ 1,855,163 | $ 1,713,163 | $ 1,801,762 | $ 2,083,139 | $ 2,601,518 | $ 2,585,998 | $ 2,120,459 | $ 1,742,149 | $ 1,821,262 | $ 1,688,481 | $ 24,154,631 | $ 23,921,954 |
| **Cost of Goods** | | | | | | | | | | | | | | |
| Purchased Power | $ 1,138,563 | $ 1,216,371 | $ 989,241 | $ 851,673 | $ 889,210 | $ 1,093,719 | $ 1,473,872 | $ 1,533,462 | $ 1,163,528 | $ 910,683 | $ 927,656 | $ 774,856 | $ 12,962,834 | $ 12,998,763 |
| Source of Supply | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| Pumping Expense | $ 16,545 | $ 20,385 | $ 16,475 | $ 18,152 | $ 14,353 | $ 4,487 | $ 16,242 | $ 24,245 | $ 24,202 | $ 18,705 | $ 22,033 | $ 27,084 | $ 222,908 | $ 283,587 |
| Water Treatment | $ 45,945 | $ 47,625 | $ 48,182 | $ 49,576 | $ 49,535 | $ 57,218 | $ 46,717 | $ 42,921 | $ 18,894 | $ 21,220 | $ 19,470 | $ 22,817 | $ 470,120 | $ 244,134 |
| Total Cost of Goods | $ 1,201,052 | $ 1,284,381 | $ 1,053,898 | $ 919,401 | $ 953,099 | $ 1,155,425 | $ 1,536,831 | $ 1,600,629 | $ 1,206,624 | $ 950,608 | $ 969,159 | $ 824,757 | $ 13,655,863 | $ 13,526,484 |
| **Gross Profit From Sales** | $ 850,534 | $ 805,571 | $ 801,265 | $ 793,762 | $ 848,663 | $ 927,714 | $ 1,064,687 | $ 985,369 | $ 913,835 | $ 791,541 | $ 852,103 | $ 863,724 | $ 10,498,769 | $ 10,395,470 |
| Other Operating Revenue | $ 15,559 | $ 275,298 | $ 18,773 | $ 22,478 | $ 19,444 | $ 19,294 | $ 17,768 | $ 18,255 | $ 15,218 | $ 18,386 | $ 13,592 | $ 28,379 | $ 482,445 | $ 430,668 |
| **Sub-Total** | $ 866,093 | $ 1,080,869 | $ 820,038 | $ 816,240 | $ 868,108 | $ 947,008 | $ 1,082,455 | $ 1,003,624 | $ 929,053 | $ 809,927 | $ 865,695 | $ 892,103 | $ 10,981,214 | $ 10,826,138 |
| **Operating Expense** | | | | | | | | | | | | | | |
| Operations | $ 262,566 | $ 176,296 | $ 225,853 | $ 211,676 | $ 238,357 | $ 195,083 | $ 248,341 | $ 308,568 | $ 244,579 | $ 248,371 | $ 264,622 | $ 661,143 | $ 3,285,454 | $ 3,581,238 |
| Customer Account | $ 21,875 | $ 33,757 | $ 36,155 | $ 32,776 | $ 34,394 | $ 29,325 | $ 37,029 | $ 28,513 | $ 36,712 | $ 34,399 | $ 37,470 | $ (7,843) | $ 354,562 | $ 406,481 |
| Sales Expense | $ 1,222 | $ (1,461) | $ 3,541 | $ 163 | $ 1,938 | $ (2,113) | $ 878 | $ 1,465 | $ 2,811 | $ 720 | $ 7,775 | $ 10,994 | $ 27,933 | $ 38,280 |
| Administration | $ 120,276 | $ 96,722 | $ 112,626 | $ 128,395 | $ 103,810 | $ 103,689 | $ 74,719 | $ 93,908 | $ 121,733 | $ 112,211 | $ 134,448 | $ 256,289 | $ 1,458,825 | $ 1,609,008 |
| Taxes | $ 131,430 | $ 128,286 | $ 131,575 | $ 131,217 | $ 130,518 | $ 129,135 | $ 129,160 | $ 130,432 | $ 148,246 | $ 146,672 | $ 150,383 | $ (19,519) | $ 1,467,536 | $ 1,622,915 |
| Depreciation - Utility Financed | $ 264,897 | $ 264,897 | $ 264,897 | $ 264,897 | $ 264,897 | $ 264,897 | $ 264,897 | $ 264,897 | $ 302,933 | $ 257,775 | $ 302,933 | $ (87,133) | $ 2,895,684 | $ 3,199,972 |
| Depreciation - Contributed | $ 25,359 | $ 25,359 | $ 25,359 | $ 25,359 | $ 25,359 | $ 25,359 | $ 25,359 | $ 25,359 | $ 25,049 | $ 26,512 | $ 24,440 | $ 36,913 | $ 315,786 | $ 304,310 |
| Total | $ 827,625 | $ 723,857 | $ 800,006 | $ 794,483 | $ 799,273 | $ 745,375 | $ 780,383 | $ 853,142 | $ 882,063 | $ 826,660 | $ 922,071 | $ 850,844 | $ 9,805,780 | $ 10,762,204 |
| **Net Operating Income** | $ 38,468 | $ 357,013 | $ 20,033 | $ 21,757 | $ 68,835 | $ 201,634 | $ 302,073 | $ 150,482 | $ 46,990 | $ (16,733) | $ (56,376) | $ 41,259 | $ 1,175,434 | $ 63,934 |
| Non Operating Revenue | $ (79,864) | $ 229,846 | $ 143,152 | $ 221,208 | $ 333,577 | $ 393,089 | $ 468,793 | $ 250,506 | $ 211,200 | $ 239,655 | $ 190,908 | $ 342,258 | $ 2,944,329 | $ 2,526,078 |
| Less: Contributions | $ 96,883 | $ 209,379 | $ 123,164 | $ 131,632 | $ 305,421 | $ 368,784 | $ 406,129 | $ 163,181 | $ 176,956 | $ 171,329 | $ 169,569 | $ 182,254 | $ 2,504,680 | $ 2,025,000 |
| Total Other Income | $ (138,279) | $ 377,480 | $ 40,021 | $ 111,334 | $ 96,991 | $ 225,939 | $ 364,736 | $ 237,807 | $ 81,234 | $ 51,593 | $ (35,037) | $ 201,263 | $ 1,615,083 | $ 565,012 |
| Miscellaneous Amortization | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| Interest Charges | $ (36,540) | $ - | $ - | $ 16,380 | $ 1 | $ 72 | $ 176 | $ - | $ 6,162 | $ 6,162 | $ 6,162 | $ 6,159 | $ 4,734 | $ 73,941 |
| **Net Income or (Loss)** | $ (101,739) | $ 377,480 | $ 40,021 | $ 94,954 | $ 96,990 | $ 225,867 | $ 364,560 | $ 237,807 | $ 75,072 | $ 45,431 | $ (41,199) | $ 195,104 | $ 1,610,350 | $ 491,071 |

**Sturgeon Bay Utilities**
**Electric Detail Income Statement**
**8/31/2026**

| SALES | Current Month | Budget | Variance | Current Month | Prior Year | Variance |
|---|---|---|---|---|---|---|
| Residential | $ 894,809.67 | $ 838,653.00 | $ 56,156.67 | $ 894,809.67 | $ 864,705.48 | $ 30,104.19 |
| Others | $ 1,065,456.00 | $ 1,041,076.00 | $ 24,380.00 | $ 1,065,456.00 | $ 1,055,652.77 | $ 9,803.23 |
| Total Sales | $ 1,960,265.67 | $ 1,879,729.00 | $ 80,536.67 | $ 1,960,265.67 | $ 1,920,358.25 | $ 39,907.42 |
| **Cost of Goods** | | | | | | |
| Purchased Power | $ 1,533,462.16 | $ 1,461,564.00 | $ 71,898.16 | $ 1,533,462.16 | $ 1,495,014.12 | $ 38,448.04 |
| **Gross Profit From Sales** | $ 426,803.51 | $ 418,165.00 | $ 8,638.51 | $ 426,803.51 | $ 425,344.13 | $ 1,459.38 |
| Other Operating Revenue | $ 11,413.66 | $ 9,889.00 | $ 1,524.66 | $ 11,413.66 | $ 10,223.61 | $ 1,190.05 |
| **Sub-Total** | $ 438,217.17 | $ 428,054.00 | $ 10,163.17 | $ 438,217.17 | $ 435,567.74 | $ 2,649.43 |
| **Operating Expense** | | | | | | |
| Distribution | $ 93,830.94 | $ 110,810.00 | $ (16,979.06) | $ 93,830.94 | $ 88,408.38 | $ 5,422.56 |
| Customer Account | $ 15,151.66 | $ 24,937.00 | $ (9,785.34) | $ 15,151.66 | $ 13,574.62 | $ 1,577.04 |
| Sales Expense | $ 1,356.55 | $ 2,587.00 | $ (1,230.45) | $ 1,356.55 | $ 615.29 | $ 741.26 |
| Administration | $ 9,872.16 | $ 35,354.00 | $ (25,481.84) | $ 9,872.16 | $ 27,451.81 | $ (17,579.65) |
| Taxes | **$ 83,119.46** | **$ 94,549.00** | $ (11,429.54) | **$ 83,119.46** | **$ 59,020.52** | $ 24,098.94 |
| Depreciation - Utility Financed | $ 128,887.00 | $ 125,654.00 | $ 3,233.00 | $ 128,887.00 | $ 124,812.00 | $ 4,075.00 |
| Depreciation - Contributed | $ 16,185.00 | $ 16,185.00 | $ - | $ 16,185.00 | $ 16,087.00 | $ 98.00 |
| Total | $ 348,402.77 | $ 410,076.00 | $ (61,673.23) | $ 348,402.77 | $ 329,969.62 | $ 18,433.15 |
| **Net Operating Income** | $ 89,814.40 | $ 17,978.00 | $ 71,836.40 | $ 89,814.40 | $ 105,598.12 | $ (15,783.72) |
| Non Operating Revenue | $ 79,938.36 | $ 24,835.00 | $ 55,103.36 | $ 79,938.36 | $ 15,599.45 | $ 64,338.91 |
| Less: Contributions | $ 16,359.40 | $ 3,134.00 | $ 13,225.40 | $ 16,359.40 | $ 7,732.85 | $ 8,626.55 |
| **Inc Before Interest Chrgs** | $ 153,393.36 | $ 39,679.00 | $ 113,714.36 | $ 153,393.36 | $ 113,464.72 | $ 39,928.64 |
| Miscellaneous Amortization | $ - | $ - | $ - | $ - | $ - | $ - |
| Interest Charges | $ - | $ 217.00 | $ (217.00) | $ - | $ 18.51 | $ (18.51) |
| **Net Income or (Loss)** | $ 153,393.36 | $ 39,462.00 | $ 113,931.36 | $ 153,393.36 | $ 113,446.21 | $ 39,947.15 |

**Operating Expenses as % of Gross Profit From Sales**

| | Actual | Budget | 2023 | 2022 |
|---|---|---|---|---|
| Distribution | 21.98% | 26.50% | 21.98% | 20.79% |
| Customer Account | 3.55% | 5.96% | 3.55% | 3.19% |
| Sales Expense | 0.32% | 0.62% | 0.32% | 0.14% |
| Administration | 2.31% | 8.45% | 2.31% | 6.45% |
| Interest Charges | 19.47% | 22.61% | 19.47% | 13.88% |
| Taxes | 0.00% | 0.05% | 0.00% | 0.00% |
| Depreciation | 30.20% | 30.05% | 30.20% | 29.34% |
| Net Income or (Loss) | 35.94% | 9.44% | 35.94% | 26.67% |

**Sturgeon Bay Utilities**
**Electric Detail Income Statement**
**8/31/2026**

| SALES | Current Y-T-D | Budget Y-T-D | Variance | Current Y-T-D | Prior Year Y-T-D | Variance |
|---|---|---|---|---|---|---|
| Residential | $ 5,792,708.10 | $ 5,616,068.00 | $ 176,640.10 | $ 5,792,708.10 | $ 5,494,456.17 | $ 298,251.93 |
| Others | $ 6,671,821.58 | $ 6,786,841.00 | $ (115,019.42) | $ 6,671,821.58 | $ 6,567,043.44 | $ 104,778.14 |
| Total Sales | $ 12,464,529.68 | $ 12,402,909.00 | $ 61,620.68 | $ 12,464,529.68 | $ 12,061,499.61 | $ 403,030.07 |
| **Cost of Goods** | | | | | | |
| Purchased Power | $ 9,186,110.89 | $ 9,222,040.00 | $ (35,929.11) | $ 9,186,110.89 | $ 8,819,087.75 | $ 367,023.14 |
| **Gross Profit From Sales** | $ 3,278,418.79 | $ 3,180,869.00 | $ 97,549.79 | $ 3,278,418.79 | $ 3,242,411.86 | $ 36,006.93 |
| Other Operating Revenue | $ 345,073.10 | $ 292,408.00 | $ 52,665.10 | $ 345,073.10 | $ 344,362.78 | $ 710.32 |
| **Sub-Total** | $ 3,623,491.89 | $ 3,473,277.00 | $ 150,214.89 | $ 3,623,491.89 | $ 3,586,774.64 | $ 36,717.25 |
| **Operating Expense** | | | | | | |
| Distribution | $ 800,540.63 | $ 888,029.00 | $ (87,488.37) | $ 800,540.63 | $ 681,932.10 | $ 118,608.53 |
| Customer Account | $ 132,237.05 | $ 199,540.00 | $ (67,302.95) | $ 132,237.05 | $ 117,684.95 | $ 14,552.10 |
| Sales Expense | $ 5,080.76 | $ 12,644.00 | $ (7,563.24) | $ 5,080.76 | $ 4,904.03 | $ 176.73 |
| Administration | $ 240,336.87 | $ 403,829.00 | $ (163,492.13) | $ 240,336.87 | $ 316,599.43 | $ (76,262.56) |
| Taxes | **$ 669,331.44** | **$ 770,069.00** | $ (100,737.56) | **$ 669,331.44** | **$ 470,788.78** | $ 198,542.66 |
| Depreciation - Utility Financed | $ 1,031,096.00 | $ 1,005,232.00 | $ 25,864.00 | $ 1,031,096.00 | $ 998,496.00 | $ 32,600.00 |
| Depreciation - Contributed | $ 129,480.00 | $ 129,480.00 | $ - | $ 129,480.00 | $ 128,696.00 | $ 784.00 |
| Total | $ 3,008,102.75 | $ 3,408,823.00 | $ (400,720.25) | $ 3,008,102.75 | $ 2,719,101.29 | $ 289,001.46 |
| **Net Operating Income** | $ 615,389.14 | $ 64,454.00 | $ 550,935.14 | $ 615,389.14 | $ 867,673.35 | $ (252,284.21) |
| Non Operating Revenue | $ 365,638.40 | $ 210,613.00 | $ 155,025.40 | $ 365,638.40 | $ 166,200.67 | $ 199,437.73 |
| Less: Contributions | $ 246,012.45 | $ 41,556.00 | $ 204,456.45 | $ 246,012.45 | $ 13,926.23 | $ 232,086.22 |
| **Inc Before Interest Chrgs** | $ 735,015.09 | $ 233,511.00 | $ 501,504.09 | $ 735,015.09 | $ 1,019,947.79 | $ (284,932.70) |
| Miscellaneous Amortization | $ - | $ - | $ - | $ - | $ - | $ - |
| Interest Charges | $ (3,559.81) | $ 1,736.00 | $ (5,295.81) | $ (3,559.81) | $ 964.75 | $ (4,524.56) |
| **Net Income or (Loss)** | $ 738,574.90 | $ 231,775.00 | $ 506,799.90 | $ 738,574.90 | $ 1,018,983.04 | $ (280,408.14) |

**Operating Expenses as % of Gross Profit From Sales**

| | Actual | Budget | 2023 | 2022 |
|---|---|---|---|---|
| Distribution | 24.42% | 27.92% | 24.42% | 21.03% |
| Customer Account | 4.03% | 6.27% | 4.03% | 3.63% |
| Sales Expense | 0.15% | 0.40% | 0.15% | 0.15% |
| Administration | 7.33% | 12.70% | 7.33% | 9.76% |
| Interest Charges | 20.42% | 24.21% | 20.42% | 14.52% |
| Taxes | -0.11% | 0.05% | -0.11% | 0.03% |
| Depreciation | 31.45% | 31.60% | 31.45% | 30.79% |
| Net Income or (Loss) | 22.53% | 7.29% | 22.53% | 31.43% |

**ELECTRIC**

Actual Through the Month of: August

| BUDGET PLUS ACTUAL | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total Actual | Total Yearly |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Sales** | January | February | March | April | May | June | July | August | September | October | November | December | **Plus Budget** | **Budget** |
| Residential | $ 773,175.62 | $ 738,586.74 | $ 642,506.97 | $ 571,261.48 | $ 577,493.25 | $ 659,500.07 | $ 935,374.30 | $ 894,809.67 | $ 664,556.00 | $ 563,348.00 | $ 611,989.00 | $ 549,595.00 | $ 8,182,196.10 | $ 8,005,556.00 |
| Others | $ 784,970.01 | $ 870,418.15 | $ 730,958.64 | $ 663,280.63 | $ 694,452.18 | $ 853,145.10 | $ 1,009,140.87 | $ 1,065,456.00 | $ 888,105.00 | $ 734,853.00 | $ 700,110.00 | $ 624,408.00 | $ 9,619,297.58 | $ 9,734,317.00 |
| Total Sales | $ 1,558,145.63 | $ 1,609,004.89 | $ 1,373,465.61 | $ 1,234,542.11 | $ 1,271,945.43 | $ 1,512,645.17 | $ 1,944,515.17 | $ 1,960,265.67 | $ 1,552,661.00 | $ 1,298,201.00 | $ 1,312,099.00 | $ 1,174,003.00 | $ 17,801,493.68 | $ 17,739,873.00 |
| **Cost of Goods** | | | | | | | | | | | | | | |
| Purchased Power | $ 1,138,562.57 | $ 1,216,370.77 | $ 989,240.51 | $ 851,672.86 | $ 889,210.47 | $ 1,093,719.22 | $ 1,473,872.33 | $ 1,533,462.16 | $ 1,163,528.00 | $ 910,683.00 | $ 927,656.00 | $ 774,856.00 | $ 12,962,833.89 | $ 12,998,763.00 |
| **Gross Profit From Sales** | $ 419,583.06 | $ 392,634.12 | $ 384,225.10 | $ 382,869.25 | $ 382,734.96 | $ 418,925.95 | $ 470,642.84 | $ 426,803.51 | $ 389,133.00 | $ 387,518.00 | $ 384,443.00 | $ 399,147.00 | $ 4,838,659.79 | $ 4,741,110.00 |
| Other Operating Revenue | $ 8,692.46 | $ 266,617.25 | $ 11,697.07 | $ 14,408.34 | $ 10,977.38 | $ 10,803.76 | $ 10,463.18 | $ 11,413.66 | $ 9,750.00 | $ 12,256.00 | $ 7,997.00 | $ 18,407.00 | $ 393,483.10 | $ 340,818.00 |
| **Sub-Total** | $ 428,275.52 | $ 659,251.37 | $ 395,922.17 | $ 397,277.59 | $ 393,712.34 | $ 429,729.71 | $ 481,106.02 | $ 438,217.17 | $ 398,883.00 | $ 399,774.00 | $ 392,440.00 | $ 417,554.00 | $ 5,232,142.89 | $ 5,081,928.00 |
| **Operating Expense** | | | | | | | | | | | | | | |
| Distribution | $ 124,772.78 | $ 64,587.46 | $ 127,415.46 | $ 85,971.64 | $ 107,463.81 | $ 109,581.48 | $ 86,917.06 | $ 93,830.94 | $ 91,251.00 | $ 103,375.00 | $ 124,245.00 | $ 358,608.00 | $ 1,478,019.63 | $ 1,565,508.00 |
| Customer Account | $ 11,264.46 | $ 19,961.60 | $ 18,197.11 | $ 16,546.54 | $ 17,376.70 | $ 14,902.69 | $ 18,836.29 | $ 15,151.66 | $ 24,236.00 | $ 23,619.00 | $ 24,532.00 | $ (60,962.00) | $ 143,662.05 | $ 210,965.00 |
| Sales Expense | $ 1,221.99 | $ (1,461.31) | $ 3,273.30 | $ 163.39 | $ 1,938.37 | $ (2,113.39) | $ 701.86 | $ 1,356.55 | $ 2,394.00 | $ 303.00 | $ 7,358.00 | $ 10,581.00 | $ 25,716.76 | $ 33,280.00 |
| Administration | $ 46,151.19 | $ 30,770.71 | $ 39,992.26 | $ 56,367.93 | $ 25,483.83 | $ 30,579.26 | $ 1,119.53 | $ 9,872.16 | $ 42,072.00 | $ 49,188.00 | $ 59,594.00 | $ 147,070.00 | $ 538,260.87 | $ 701,753.00 |
| Taxes | $ 84,979.74 | $ 82,229.88 | $ 84,829.74 | $ 85,048.30 | $ 83,638.17 | $ 82,737.08 | $ 82,749.07 | $ 83,119.46 | $ 95,195.00 | $ 94,470.00 | $ 97,623.00 | $ 10,695.00 | $ 967,314.44 | $ 1,068,052.00 |
| Depreciation - Utility Financed | $ 128,887.00 | $ 128,887.00 | $ 128,887.00 | $ 128,887.00 | $ 128,887.00 | $ 128,887.00 | $ 128,887.00 | $ 128,887.00 | $ 125,654.00 | $ 125,654.00 | $ 125,654.00 | $ 164,451.00 | $ 1,572,509.00 | $ 1,546,645.00 |
| Depreciation - Contributed | $ 16,185.00 | $ 16,185.00 | $ 16,185.00 | $ 16,185.00 | $ 16,185.00 | $ 16,185.00 | $ 16,185.00 | $ 16,185.00 | $ 16,185.00 | $ 16,185.00 | $ 16,185.00 | $ 16,190.00 | $ 194,225.00 | $ 194,225.00 |
| Total | $ 413,462.16 | $ 341,160.34 | $ 418,779.87 | $ 389,169.80 | $ 380,972.88 | $ 380,759.12 | $ 335,395.81 | $ 348,402.77 | $ 396,987.00 | $ 412,794.00 | $ 455,191.00 | $ 646,633.00 | $ 4,919,707.75 | $ 5,320,428.00 |
| **Net Operating Income** | $ 14,813.36 | $ 318,091.03 | $ (22,857.70) | $ 8,107.79 | $ 12,739.46 | $ 48,970.59 | $ 145,710.21 | $ 89,814.40 | $ 1,896.00 | $ (13,020.00) | $ (62,751.00) | $ (229,079.00) | $ 312,435.14 | $ (238,500.00) |
| Non Operating Revenue | $ (70,592.09) | $ 1,591.75 | $ 6,680.63 | $ 91,304.11 | $ 10,402.82 | $ 212,282.79 | $ 34,030.03 | $ 79,938.36 | $ 43,842.00 | $ 70,313.00 | $ 23,053.00 | $ 158,257.00 | $ 661,103.40 | $ 506,078.00 |
| Less: Contributions | $ - | $ - | $ - | $ 23,715.00 | $ - | $ 205,938.05 | $ - | $ 16,359.40 | $ 16,539.00 | $ 10,912.00 | $ 9,152.00 | $ 21,841.00 | $ 304,456.45 | $ 100,000.00 |
| **Inc before Interest Chrgs** | $ (55,778.73) | $ 319,682.78 | $ (16,177.07) | $ 75,696.90 | $ 23,142.28 | $ 55,315.33 | $ 179,740.24 | $ 153,393.36 | $ 29,199.00 | $ 46,381.00 | $ (48,850.00) | $ (92,663.00) | $ 669,082.09 | $ 167,578.00 |
| Miscellaneous Amortization | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| Interest Charges | $ - | $ - | $ - | $ (3,808.88) | $ 0.96 | $ 71.79 | $ 176.32 | $ - | $ 217.00 | $ 217.00 | $ 217.00 | $ 213.00 | $ (2,695.81) | $ 2,600.00 |
| **Net Income or (Loss)** | $ (55,778.73) | $ 319,682.78 | $ (16,177.07) | $ 79,505.78 | $ 23,141.32 | $ 55,243.54 | $ 179,563.92 | $ 153,393.36 | $ 28,982.00 | $ 46,164.00 | $ (49,067.00) | $ (92,876.00) | $ 671,777.90 | $ 164,978.00 |

**Sturgeon Bay Utilities**
**Water Detail Income Statement**
**8/31/2026**

| Sales | Current Month | Budget | Variance | Current Month | Prior Year | Variance |
|---|---|---|---|---|---|---|
| General Customers | $ 193,696.11 | $ 194,191.00 | $ (494.89) | $ 193,696.11 | $ 199,677.51 | $ (5,981.40) |
| Others | $ 79,880.71 | $ 65,139.00 | $ 14,741.71 | $ 79,880.71 | $ 72,614.27 | $ 7,266.44 |
| Total Sales | $ 273,576.82 | $ 259,330.00 | $ 14,246.82 | $ 273,576.82 | $ 272,291.78 | $ 1,285.04 |
| **Cost of Goods** | | | | | | |
| Source of Supply | $ - | $ 1.00 | $ (1.00) | $ - | $ 1.00 | $ (1.00) |
| Pumping Expense | $ 24,245.25 | $ 22,125.00 | $ 2,120.25 | $ 24,245.25 | $ 11,902.47 | $ 12,342.78 |
| Water Treatment | $ 42,921.36 | $ 20,241.00 | $ 22,680.36 | $ 42,921.36 | $ 27,397.19 | $ 15,524.17 |
| Total Cost of Goods | $ 67,166.61 | $ 42,367.00 | $ 24,799.61 | $ 67,166.61 | $ 39,300.66 | $ 27,865.95 |
| **Gross Profit From Sales** | $ 206,410.21 | $ 216,963.00 | $ (10,552.79) | $ 206,410.21 | $ 232,991.12 | $ (26,580.91) |
| Other Operating Revenue | $ 6,443.28 | $ 4,355.00 | $ 2,088.28 | $ 6,443.28 | $ 6,332.50 | $ 110.78 |
| **Sub-Total** | $ 212,853.49 | $ 221,318.00 | $ (8,464.51) | $ 212,853.49 | $ 239,323.62 | $ (26,470.13) |
| **Operating Expense** | | | | | | |
| Transmission | $ 78,169.39 | $ 92,815.00 | $ (14,645.61) | $ 78,169.39 | $ 59,018.05 | $ 19,151.34 |
| Customer Account | $ 6,552.17 | $ 7,667.00 | $ (1,114.83) | $ 6,552.17 | $ 6,451.09 | $ 101.08 |
| Sales Expense | $ 108.12 | $ 417.00 | $ (308.88) | $ 108.12 | $ - | $ 108.12 |
| Administration | $ 34,711.77 | $ 31,236.00 | $ 3,475.77 | $ 34,711.77 | $ 38,301.03 | $ (3,589.26) |
| Taxes | $ 44,299.85 | $ 50,735.00 | $ (6,435.15) | $ 44,299.85 | $ 29,938.49 | $ 14,361.36 |
| Depreciation - Utility Financed | $ 46,961.00 | $ 64,125.00 | $ (17,164.00) | $ 46,961.00 | $ 56,200.00 | $ (9,239.00) |
| Depreciation - Contributed | $ 9,174.00 | $ 8,378.00 | $ 796.00 | $ 9,174.00 | $ 8,944.00 | $ 230.00 |
| Total | $ 219,976.30 | $ 255,373.00 | $ (35,396.70) | $ 219,976.30 | $ 198,852.66 | $ 21,123.64 |
| **Net Operating Income** | $ (7,122.81) | $ (34,055.00) | $ 26,932.19 | $ (7,122.81) | $ 40,470.96 | $ (47,593.77) |
| Non Operating Revenue | $ 16,147.50 | $ 4,512.00 | $ 11,635.50 | $ 16,147.50 | $ 12,157.21 | $ 3,990.29 |
| Less: Contributions | $ - | $ - | $ - | $ - | $ - | $ - |
| **Inc before Interest Chrgs** | $ 9,024.69 | $ (29,543.00) | $ 38,567.69 | $ 9,024.69 | $ 52,628.17 | $ (43,603.48) |
| Miscellaneous Amortization | $ - | $ - | $ - | $ - | $ - | $ - |
| Interest Charges | $ - | $ - | $ - | $ - | $ - | $ - |
| **Net Income or (Loss)** | $ 9,024.69 | $ (29,543.00) | $ 38,567.69 | $ 9,024.69 | $ 52,628.17 | $ (43,603.48) |

**Operating Expenses as % of Gross Profit From Sales**

| | Actual | Budget | 2023 | 2022 |
|---|---|---|---|---|
| Transmission | 37.87% | 42.78% | 37.87% | 25.33% |
| Customer Account | 3.17% | 3.53% | 3.17% | 2.77% |
| Sales Expense | 0.05% | 0.19% | 0.05% | 0.00% |
| Administration | 16.82% | 14.40% | 16.82% | 16.44% |
| Interest Charges | 0.00% | 0.00% | 0.00% | 0.00% |
| Taxes | 21.46% | 23.38% | 21.46% | 12.85% |
| Depreciation | 22.75% | 29.56% | 22.75% | 24.12% |
| Net Income or (Loss) | 4.37% | -13.62% | 4.37% | 22.59% |

**Sturgeon Bay Utilities**
**Water Detail Income Statement**
**8/31/2026**

| Sales | Current Y-T-D | Budget Y-T-D | Variance | Current Y-T-D | Prior Year Y-T-D | Variance |
|---|---|---|---|---|---|---|
| General Customers | $ 1,443,782.97 | $ 1,409,864.00 | $ 33,918.97 | $ 1,443,782.97 | $ 1,399,232.21 | $ 44,550.76 |
| Others | $ 636,418.19 | $ 547,806.00 | $ 88,612.19 | $ 636,418.19 | $ 595,763.43 | $ 40,654.76 |
| Total Sales | $ 2,080,201.16 | $ 1,957,670.00 | $ 122,531.16 | $ 2,080,201.16 | $ 1,994,995.64 | $ 85,205.52 |
| **Cost of Goods** | | | | | | |
| Source of Supply | $ - | $ 1.00 | $ (1.00) | $ - | $ 1.00 | $ (1.00) |
| Pumping Expense | $ 130,884.33 | $ 191,563.00 | $ (60,678.67) | $ 130,884.33 | $ 97,438.20 | $ 33,446.13 |
| Water Treatment | $ 387,719.35 | $ 167,453.00 | $ 220,266.35 | $ 387,719.35 | $ 320,906.48 | $ 66,812.87 |
| Total Cost of Goods | $ 518,603.68 | $ 359,017.00 | $ 159,586.68 | $ 518,603.68 | $ 418,345.68 | $ 100,258.00 |
| **Gross Profit From Sales** | $ 1,561,597.48 | $ 1,598,653.00 | $ (37,055.52) | $ 1,561,597.48 | $ 1,576,649.96 | $ (15,052.48) |
| Other Operating Revenue | $ 56,913.80 | $ 60,416.00 | $ (3,502.20) | $ 56,913.80 | $ 127,710.85 | $ (70,797.05) |
| **Sub-Total** | $ 1,618,511.28 | $ 1,659,069.00 | $ (40,557.72) | $ 1,618,511.28 | $ 1,704,360.81 | $ (85,849.53) |
| **Operating Expense** | | | | | | |
| Transmission | $ 311,540.56 | $ 463,106.00 | $ (151,565.44) | $ 311,540.56 | $ 341,031.38 | $ (29,490.82) |
| Customer Account | $ 59,723.46 | $ 61,788.00 | $ (2,064.54) | $ 59,723.46 | $ 59,360.80 | $ 362.66 |
| Sales Expense | $ 552.25 | $ 3,336.00 | $ (2,783.75) | $ 552.25 | $ 193.29 | $ 358.96 |
| Administration | $ 277,186.36 | $ 270,817.00 | $ 6,369.36 | $ 277,186.36 | $ 301,140.94 | $ (23,954.58) |
| Taxes | $ 351,894.35 | $ 402,967.00 | $ (51,072.65) | $ 351,894.35 | $ 237,252.18 | $ 114,642.17 |
| Depreciation - Utility Financed | $ 375,688.00 | $ 513,000.00 | $ (137,312.00) | $ 375,688.00 | $ 449,600.00 | $ (73,912.00) |
| Depreciation - Contributed | $ 73,392.00 | $ 61,916.00 | $ 11,476.00 | $ 73,392.00 | $ 71,552.00 | $ 1,840.00 |
| Total | $ 1,449,976.98 | $ 1,776,930.00 | $ (326,953.02) | $ 1,449,976.98 | $ 1,460,130.59 | $ (10,153.61) |
| **Net Operating Income** | $ 168,534.30 | $ (117,861.00) | $ 286,395.30 | $ 168,534.30 | $ 244,230.22 | $ (75,695.92) |
| Non Operating Revenue | $ 215,995.79 | $ 33,617.00 | $ 182,378.79 | $ 215,995.79 | $ 172,718.54 | $ 43,277.25 |
| Less: Contributions | $ 146,055.80 | $ - | $ 146,055.80 | $ 146,055.80 | $ 92,747.80 | $ 53,308.00 |
| **Inc before Interest Chrgs** | $ 238,474.29 | $ (84,244.00) | $ 322,718.29 | $ 238,474.29 | $ 324,200.96 | $ (85,726.67) |
| Miscellaneous Amortization | $ - | $ - | $ - | $ - | $ - | $ - |
| Interest Charges | $ - | $ - | $ - | $ - | $ - | $ - |
| **Net Income or (Loss)** | $ 238,474.29 | $ (84,244.00) | $ 322,718.29 | $ 238,474.29 | $ 324,200.96 | $ (85,726.67) |

**Operating Expenses as % of Gross Profit From Sales**

| | Actual | Budget | 2023 | 2022 |
|---|---|---|---|---|
| Transmission | 19.95% | 28.97% | 19.95% | 21.63% |
| Customer Account | 3.82% | 3.87% | 3.82% | 3.76% |
| Sales Expense | 0.04% | 0.21% | 0.04% | 0.01% |
| Administration | 17.75% | 16.94% | 17.75% | 19.10% |
| Interest Charges | 0.00% | 0.00% | 0.00% | 0.00% |
| Taxes | 22.53% | 25.21% | 22.53% | 15.05% |
| Depreciation | 24.06% | 32.09% | 24.06% | 28.52% |
| Net Income or (Loss) | 15.27% | -5.27% | 15.27% | 20.56% |

| WATER | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Actual Through the Month of: | August | | | | | | | | | | | | | | |
| **BUDGET PLUS ACTUAL** | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | **Total Actual** | **Total Yearly** |
| **Sales** | January | February | March | April | May | June | July | August | September | October | November | December | **Plus Budget** | **Budget** |
| General Customers | $ 177,016.06 | $ 170,882.87 | $ 168,605.89 | $ 158,028.28 | $ 169,001.57 | $ 191,536.22 | $ 215,015.97 | $ 200,835.83 | $ 182,041.00 | $ 186,807.00 | $ 171,645.00 | $ 190,520.00 | $ 2,181,935.69 | $ 2,140,877.00 |
| Others | $ 79,166.04 | $ 79,265.70 | $ 79,422.68 | $ 79,510.70 | $ 79,651.31 | $ 79,525.08 | $ 79,995.97 | $ 79,880.71 | $ 80,557.00 | $ 73,196.00 | $ 73,177.00 | $ 89,676.00 | $ 953,024.19 | $ 864,412.00 |
| Total Sales | $ 256,182.10 | $ 250,148.57 | $ 248,028.57 | $ 237,538.98 | $ 248,652.88 | $ 271,061.30 | $ 295,011.94 | $ 280,716.54 | $ 262,598.00 | $ 260,003.00 | $ 244,822.00 | $ 280,196.00 | $ 3,134,959.88 | $ 3,005,289.00 |
| **Cost of Goods** | | | | | | | | | | | | | | |
| Source of Supply | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| Pumping Expense | $ 16,544.91 | $ 20,385.20 | $ 16,474.78 | $ 18,152.33 | $ 14,353.12 | $ 4,487.09 | $ 16,241.65 | $ 24,245.25 | $ 24,202.00 | $ 18,705.00 | $ 22,033.00 | $ 27,084.00 | $ 222,908.33 | $ 283,587.00 |
| Water Treatment | $ 45,944.77 | $ 47,625.00 | $ 48,182.46 | $ 49,575.73 | $ 49,535.02 | $ 57,218.45 | $ 46,716.56 | $ 42,921.36 | $ 18,894.00 | $ 21,220.00 | $ 19,470.00 | $ 22,817.00 | $ 470,120.35 | $ 244,134.00 |
| Total Cost of Goods | $ 62,489.68 | $ 68,010.20 | $ 64,657.24 | $ 67,728.06 | $ 63,888.14 | $ 61,705.54 | $ 62,958.21 | $ 67,166.61 | $ 43,096.00 | $ 39,925.00 | $ 41,503.00 | $ 49,901.00 | $ 693,028.68 | $ 527,721.00 |
| **Gross Profit From Sales** | $ 193,692.42 | $ 182,138.37 | $ 183,371.33 | $ 169,810.92 | $ 184,764.74 | $ 209,355.76 | $ 232,053.73 | $ 213,549.93 | $ 219,502.00 | $ 220,078.00 | $ 203,319.00 | $ 230,295.00 | $ 2,441,931.20 | $ 2,477,568.00 |
| Other Operating Revenue | $ 6,455.71 | $ 7,931.73 | $ 6,513.29 | $ 7,697.25 | $ 7,237.21 | $ 8,252.25 | $ 6,383.08 | $ 6,443.28 | $ 5,178.00 | $ 5,980.00 | $ 5,397.00 | $ 9,619.00 | $ 83,087.80 | $ 86,590.00 |
| **Sub-Total** | $ 200,148.13 | $ 190,070.10 | $ 189,884.62 | $ 177,508.17 | $ 192,001.95 | $ 217,608.01 | $ 238,436.81 | $ 219,993.21 | $ 224,680.00 | $ 226,058.00 | $ 208,716.00 | $ 239,914.00 | $ 2,525,019.00 | $ 2,564,158.00 |
| **Operating Expense** | | | | | | | | | | | | | | |
| Transmission | $ 55,402.07 | $ 28,257.43 | $ 14,870.79 | $ 42,380.00 | $ 11,168.64 | $ 2,409.23 | $ 78,883.01 | $ 78,169.39 | $ 39,238.00 | $ 54,469.00 | $ 42,759.00 | $ 116,349.00 | $ 564,355.56 | $ 715,921.00 |
| Customer Account | $ 5,094.98 | $ 6,772.59 | $ 8,874.70 | $ 8,006.58 | $ 8,406.55 | $ 7,091.08 | $ 8,924.81 | $ 6,552.17 | $ 7,541.00 | $ 7,629.00 | $ 7,781.00 | $ 12,259.00 | $ 94,933.46 | $ 96,998.00 |
| Sales Expense | $ - | $ - | $ 267.70 | $ - | $ - | $ - | $ 176.43 | $ 108.12 | $ 417.00 | $ 417.00 | $ 417.00 | $ 413.00 | $ 2,216.25 | $ 5,000.00 |
| Administration | $ 34,357.06 | $ 32,226.87 | $ 34,244.57 | $ 33,834.59 | $ 38,028.00 | $ 35,733.03 | $ 34,050.47 | $ 34,711.77 | $ 42,474.00 | $ 35,964.00 | $ 34,028.00 | $ 48,155.00 | $ 437,807.36 | $ 431,438.00 |
| Taxes | $ 43,989.48 | $ 43,769.18 | $ 44,120.59 | $ 43,796.48 | $ 44,191.07 | $ 43,871.21 | $ 43,856.49 | $ 44,299.85 | $ 50,239.00 | $ 50,202.00 | $ 49,974.00 | $ (29,118.00) | $ 473,191.35 | $ 524,264.00 |
| Depreciation - Utility Financed | $ 46,961.00 | $ 46,961.00 | $ 46,961.00 | $ 46,961.00 | $ 46,961.00 | $ 46,961.00 | $ 46,961.00 | $ 46,961.00 | $ 64,125.00 | $ 64,125.00 | $ 64,125.00 | $ (116,704.00) | $ 451,359.00 | $ 588,671.00 |
| Depreciation - Contributed | $ 9,174.00 | $ 9,174.00 | $ 9,174.00 | $ 9,174.00 | $ 9,174.00 | $ 9,174.00 | $ 9,174.00 | $ 9,174.00 | $ 8,864.00 | $ 10,327.00 | $ 8,255.00 | $ 20,723.00 | $ 121,561.00 | $ 110,085.00 |
| Total | $ 194,978.59 | $ 167,161.07 | $ 158,513.35 | $ 184,152.65 | $ 157,929.26 | $ 145,239.55 | $ 222,026.21 | $ 219,976.30 | $ 212,898.00 | $ 223,133.00 | $ 207,339.00 | $ 52,077.00 | $ 2,145,423.98 | $ 2,472,377.00 |
| **Net Operating Income** | $ 5,169.54 | $ 22,909.03 | $ 31,371.27 | $ (6,644.48) | $ 34,072.69 | $ 72,368.46 | $ 16,410.60 | $ 16.91 | $ 11,782.00 | $ 2,925.00 | $ 1,377.00 | $ 187,837.00 | $ 379,595.02 | $ 91,781.00 |
| Non Operating Revenue | $ (17,997.39) | $ 11,878.15 | $ 9,113.09 | $ 13,428.31 | $ 11,537.78 | $ 9,661.14 | $ 162,227.21 | $ 16,147.50 | $ 4,752.00 | $ 5,682.00 | $ 4,500.00 | $ 11,449.00 | $ 242,378.79 | $ 60,000.00 |
| Less: Contributions | $ - | $ - | $ - | $ - | $ - | $ - | $ 146,055.80 | $ - | $ - | $ - | $ - | $ - | $ 146,055.80 | $ - |
| Total Other Income | $ (12,827.85) | $ 34,787.18 | $ 40,484.36 | $ 6,783.83 | $ 45,610.47 | $ 82,029.60 | $ 32,582.01 | $ 16,164.41 | $ 16,534.00 | $ 8,607.00 | $ 5,877.00 | $ 199,286.00 | $ 475,918.01 | $ 151,781.00 |
| Miscellaneous Amortization | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| Interest Charges | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| **Net Income or (Loss)** | $ (12,827.85) | $ 34,787.18 | $ 40,484.36 | $ 6,783.83 | $ 45,610.47 | $ 82,029.60 | $ 32,582.01 | $ 16,164.41 | $ 16,534.00 | $ 8,607.00 | $ 5,877.00 | $ 199,286.00 | $ 475,918.01 | $ 151,781.00 |

**Sturgeon Bay Utilities**
**Sewer Detail Income Statement**
**8/31/2026**

| | Current Month | Budget | Variance | Current Month | Prior Year Current Month | Variance |
|---|---|---|---|---|---|---|
| **Sales** | | | | | | |
| General Customers | $ 273,755.35 | $ 244,204.00 | $ 29,551.35 | $ 273,755.35 | $ 237,395.57 | $ 36,359.78 |
| Others | $ 71,105.94 | $ 81,637.00 | $ (10,531.06) | $ 71,105.94 | $ 74,466.82 | $ (3,360.88) |
| Total Sales | $ 344,861.29 | $ 325,841.00 | $ 19,020.29 | $ 344,861.29 | $ 311,862.39 | $ 32,998.90 |
| Other Operating Revenue | $ 552.31 | $ 378.00 | $ 174.31 | $ 552.31 | $ 408.92 | $ 143.39 |
| **Total Revenues** | $ 345,413.60 | $ 326,219.00 | $ 19,194.60 | $ 345,413.60 | $ 312,271.31 | $ 33,142.29 |
| **Operating Expense** | | | | | | |
| Operations | $ 62,943.46 | $ 71,566.00 | $ (8,622.54) | $ 62,943.46 | $ 69,235.54 | $ (6,292.08) |
| Maintenance | $ 73,624.19 | $ 42,517.00 | $ 31,107.19 | $ 73,624.19 | $ 11,158.75 | $ 62,465.44 |
| Customer Account | **$ 6,809.08** | **$ 5,259.00** | $ 1,550.08 | **$ 6,809.08** | **$ 6,029.30** | $ 779.78 |
| Administration | $ 49,323.63 | $ 39,680.00 | $ 9,643.63 | $ 49,323.63 | $ 37,154.43 | $ 12,169.20 |
| Taxes | $ 3,013.07 | $ 3,237.00 | $ (223.93) | $ 3,013.07 | $ 2,603.00 | $ 410.07 |
| Depreciation | $ 89,049.00 | $ 113,154.00 | $ (24,105.00) | $ 89,049.00 | $ 83,981.00 | $ 5,068.00 |
| Total | $ 284,762.43 | $ 275,413.00 | $ 9,349.43 | $ 284,762.43 | $ 210,162.02 | $ 74,600.41 |
| **Net Operating Income** | **$ 60,651.17** | **$ 50,806.00** | $ 9,845.17 | **$ 60,651.17** | **$ 102,109.29** | $ (41,458.12) |
| Non Operating Revenue | $ 154,420.35 | $ 164,769.00 | $ (10,348.65) | $ 154,420.35 | $ 7,516.62 | $ 146,903.73 |
| Less: Contributions | $ 146,821.90 | $ 160,417.00 | $ (13,595.10) | $ 146,821.90 | $ - | $ 146,821.90 |
| **Inc before Interest Chrgs** | **$ 68,249.62** | **$ 55,158.00** | $ 13,091.62 | **$ 68,249.62** | **$ 109,625.91** | $ (41,376.29) |
| Interest Charges | $ - | $ 5,945.00 | $ (5,945.00) | $ - | $ - | $ - |
| **Net Income or (Loss)** | $ 68,249.62 | $ 49,213.00 | $ 19,036.62 | $ 68,249.62 | $ 109,625.91 | $ (41,376.29) |

**Operating Expenses as % of Gross Profit From Sales**

| | Actual | Budget | 2023 | 2022 |
|---|---|---|---|---|
| Operations | 18.25% | 21.96% | 18.25% | 22.20% |
| Maintenance | 21.35% | 13.05% | 21.35% | 3.58% |
| Customer Account | 1.97% | 1.61% | 1.97% | 1.93% |
| Administration | 14.30% | 12.18% | 14.30% | 11.91% |
| Interest Charges | 0.00% | 1.82% | 0.00% | 0.00% |
| Taxes | 0.87% | 0.99% | 0.87% | 0.83% |
| Depreciation | 25.82% | 34.73% | 25.82% | 26.93% |
| Net Income or (Loss) | 19.79% | 15.10% | 19.79% | 35.15% |

**Sturgeon Bay Utilities**
**Sewer Detail Income Statement**
**8/31/2026**

| | Current Y-T-D | Budget Y-T-D | Variance | Current Y-T-D | Prior Year Y-T-D | Variance |
|---|---|---|---|---|---|---|
| **Sales** | | | | | | |
| General Customers | $ 1,813,239.67 | $ 1,721,500.00 | $ 91,739.67 | $ 1,813,239.67 | $ 1,745,819.25 | $ 67,420.42 |
| Others | $ 416,065.12 | $ 466,320.00 | $ (50,254.88) | $ 416,065.12 | $ 443,982.01 | $ (27,916.89) |
| Total Sales | $ 2,229,304.79 | $ 2,187,820.00 | $ 41,484.79 | $ 2,229,304.79 | $ 2,189,801.26 | $ 39,503.53 |
| | | | | | | |
| Other Operating Revenue | $ 5,988.46 | $ 3,473.00 | $ 2,515.46 | $ 5,988.46 | $ 5,533.38 | $ 455.08 |
| **Total Revenues** | $ 2,235,293.25 | $ 2,191,293.00 | $ 44,000.25 | $ 2,235,293.25 | $ 2,195,334.64 | $ 39,958.61 |
| | | | | | | |
| **Operating Expense** | | | | | | |
| Operations | $ 602,563.65 | $ 489,143.00 | $ 113,420.65 | $ 602,563.65 | $ 606,302.17 | $ (3,738.52) |
| Maintenance | $ 152,094.26 | $ 322,245.00 | $ (170,150.74) | $ 152,094.26 | $ 150,094.55 | $ 1,999.71 |
| Customer Account | **$ 61,863.06** | **$ 44,415.00** | $ 17,448.06 | **$ 61,863.06** | **$ 56,070.36** | $ 5,792.70 |
| Administration | $ 316,621.17 | $ 309,681.00 | $ 6,940.17 | $ 316,621.17 | $ 281,984.50 | $ 34,636.67 |
| Taxes | $ 20,528.01 | $ 24,097.00 | $ (3,568.99) | $ 20,528.01 | $ 19,569.02 | $ 958.99 |
| Depreciation | $ 712,392.00 | $ 905,232.00 | $ (192,840.00) | $ 712,392.00 | $ 671,848.00 | $ 40,544.00 |
| Total | $ 1,866,062.15 | $ 2,094,813.00 | $ (228,750.85) | $ 1,866,062.15 | $ 1,785,868.60 | $ 80,193.55 |
| | | | | | | |
| **Net Operating Income** | **$ 369,231.10** | **$ 96,480.00** | $ 272,751.10 | **$ 369,231.10** | **$ 409,466.04** | $ (40,234.94) |
| | | | | | | |
| Non Operating Revenue | $ 1,378,674.00 | $ 1,297,827.00 | $ 80,847.00 | $ 1,378,674.00 | $ 372,320.59 | $ 1,006,353.41 |
| Less: Contributions | $ 1,412,503.89 | $ 1,283,336.00 | $ 129,167.89 | $ 1,412,503.89 | $ 364,678.78 | $ 1,047,825.11 |
| **Inc before Interest Chrgs** | **$ 335,401.21** | **$ 110,971.00** | $ 224,430.21 | **$ 335,401.21** | **$ 417,107.85** | $ (81,706.64) |
| | | | | | | |
| Interest Charges | $ (16,351.47) | $ 47,560.00 | $ (63,911.47) | $ (16,351.47) | $ (12,754.31) | $ (3,597.16) |
| **Net Income or (Loss)** | $ 351,752.68 | $ 63,411.00 | $ 288,341.68 | $ 351,752.68 | $ 429,862.16 | $ (78,109.48) |

**Operating Expenses as % of Gross Profit From Sales**

| | Actual | Budget | 2023 | 2022 |
|---|---|---|---|---|
| Operations | 27.03% | 22.36% | 27.03% | 27.69% |
| Maintenance | 6.82% | 14.73% | 6.82% | 6.85% |
| Customer Account | 2.77% | 2.03% | 2.77% | 2.56% |
| Administration | 14.20% | 14.15% | 14.20% | 12.88% |
| Interest Charges | -0.73% | 2.17% | -0.73% | -0.58% |
| Taxes | 0.92% | 1.10% | 0.92% | 0.89% |
| Depreciation | 31.96% | 41.38% | 31.96% | 30.68% |
| Net Income or (Loss) | 15.78% | 2.90% | 15.78% | 19.63% |

**SEWER**

Actual Through the Month of: August

| BUDGET PLUS ACTUAL | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total Actual | Total Yearly |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Sales** | January | February | March | April | May | June | July | August | September | October | November | December | **Plus Budget** | **Budget** |
| General Customers | $ 208,064.04 | $ 199,922.80 | $ 200,352.65 | $ 199,869.50 | $ 221,841.16 | $ 226,806.00 | $ 282,628.17 | $ 273,755.35 | $ 231,526.00 | $ 137,277.00 | $ 207,709.00 | $ 197,306.00 | $ 2,587,057.67 | $ 2,495,318.00 |
| Others | $ 29,194.21 | $ 30,875.86 | $ 33,315.94 | $ 41,212.69 | $ 59,322.62 | $ 72,626.28 | $ 79,362.38 | $ 71,260.07 | $ 73,674.00 | $ 46,668.00 | $ 56,632.00 | $ 36,976.00 | $ 631,120.05 | $ 681,474.00 |
| Total Sales | $ 237,258.25 | $ 230,798.66 | $ 233,668.59 | $ 241,082.19 | $ 281,163.78 | $ 299,432.28 | $ 361,990.55 | $ 345,015.42 | $ 305,200.00 | $ 183,945.00 | $ 264,341.00 | $ 234,282.00 | $ 3,218,177.72 | $ 3,176,792.00 |
| Other Operating Revenue | $ 411.03 | $ 749.11 | $ 563.08 | $ 372.39 | $ 1,229.44 | $ 238.42 | $ 921.88 | $ 398.18 | $ 290.00 | $ 150.00 | $ 198.00 | $ 353.00 | $ 5,874.53 | $ 3,260.00 |
| **Total Revenues** | $ 237,669.28 | $ 231,547.77 | $ 234,231.67 | $ 241,454.58 | $ 282,393.22 | $ 299,670.70 | $ 362,912.43 | $ 345,413.60 | $ 305,490.00 | $ 184,095.00 | $ 264,539.00 | $ 234,635.00 | $ 3,224,052.25 | $ 3,180,052.00 |
| **Operating Expense** | | | | | | | | | | | | | | |
| Operations | $ 70,261.97 | $ 75,901.99 | $ 77,375.05 | $ 78,027.67 | $ 97,461.18 | $ 69,373.27 | $ 71,219.06 | $ 62,943.46 | $ 73,408.00 | $ 58,158.00 | $ 59,173.00 | $ 59,309.00 | $ 852,611.65 | $ 739,191.00 |
| Maintenance | $ 12,128.99 | $ 7,549.43 | $ 6,191.89 | $ 5,296.49 | $ 22,263.12 | $ 13,718.65 | $ 11,321.50 | $ 73,624.19 | $ 40,682.00 | $ 32,369.00 | $ 38,445.00 | $ 126,877.00 | $ 390,467.26 | $ 560,618.00 |
| Customer Account | $ 5,516.01 | $ 7,023.05 | $ 9,082.85 | $ 8,222.51 | $ 8,610.46 | $ 7,331.57 | $ 9,267.53 | $ 6,809.08 | $ 4,935.00 | $ 3,151.00 | $ 5,157.00 | $ 40,860.00 | $ 115,966.06 | $ 98,518.00 |
| Administration | $ 39,767.41 | $ 33,724.63 | $ 38,388.80 | $ 38,192.45 | $ 40,298.26 | $ 37,376.72 | $ 39,549.27 | $ 49,323.63 | $ 37,187.00 | $ 27,059.00 | $ 40,826.00 | $ 61,064.00 | $ 482,757.17 | $ 475,817.00 |
| Taxes | $ 2,460.79 | $ 2,287.23 | $ 2,624.72 | $ 2,372.44 | $ 2,688.50 | $ 2,526.96 | $ 2,554.30 | $ 3,013.07 | $ 2,812.00 | $ 2,000.00 | $ 2,786.00 | $ (1,096.00) | $ 27,030.01 | $ 30,599.00 |
| Depreciation | $ 89,049.00 | $ 89,049.00 | $ 89,049.00 | $ 89,049.00 | $ 89,049.00 | $ 89,049.00 | $ 89,049.00 | $ 89,049.00 | $ 113,154.00 | $ 67,996.00 | $ 113,154.00 | $ (134,880.00) | $ 871,816.00 | $ 1,064,656.00 |
| Total | $ 219,184.17 | $ 215,535.33 | $ 222,712.31 | $ 221,160.56 | $ 260,370.52 | $ 219,376.17 | $ 222,960.66 | $ 284,762.43 | $ 272,178.00 | $ 190,733.00 | $ 259,541.00 | $ 152,134.00 | $ 2,740,648.15 | $ 2,969,399.00 |
| **Net Operating Income** | $ 18,485.11 | $ 16,012.44 | $ 11,519.36 | $ 20,294.02 | $ 22,022.70 | $ 80,294.53 | $ 139,951.77 | $ 60,651.17 | $ 33,312.00 | $ (6,638.00) | $ 4,998.00 | $ 82,501.00 | $ 483,404.10 | $ 210,653.00 |
| Non Operating Revenue | $ 8,725.66 | $ 216,376.54 | $ 127,358.03 | $ 116,476.01 | $ 311,636.71 | $ 171,145.33 | $ 272,535.37 | $ 154,420.35 | $ 162,606.00 | $ 163,660.00 | $ 163,355.00 | $ 172,552.00 | $ 2,040,847.00 | $ 1,960,000.00 |
| Less: Contributions | $ 96,882.88 | $ 209,378.75 | $ 123,163.58 | $ 107,916.66 | $ 305,421.29 | $ 162,845.59 | $ 260,073.24 | $ 146,821.90 | $ 160,417.00 | $ 160,417.00 | $ 160,417.00 | $ 160,413.00 | $ 2,054,167.89 | $ 1,925,000.00 |
| **Inc before Interest Chrgs** | $ (69,672.11) | $ 23,010.23 | $ 15,713.81 | $ 28,853.37 | $ 28,238.12 | $ 88,594.27 | $ 152,413.90 | $ 68,249.62 | $ 35,501.00 | $ (3,395.00) | $ 7,936.00 | $ 94,640.00 | $ 470,083.21 | $ 245,653.00 |
| Interest Charges | $ (36,540.06) | $ - | $ - | $ 20,188.59 | $ - | $ - | $ - | $ - | $ 5,945.00 | $ 5,945.00 | $ 5,945.00 | $ 5,946.00 | $ 7,429.53 | $ 71,341.00 |
| **Net Income or (Loss)** | $ (33,132.05) | $ 23,010.23 | $ 15,713.81 | $ 8,664.78 | $ 28,238.12 | $ 88,594.27 | $ 152,413.90 | $ 68,249.62 | $ 29,556.00 | $ (9,340.00) | $ 1,991.00 | $ 88,694.00 | $ 462,653.68 | $ 174,312.00 |

# Sturgeon Bay Utilities
## Combined Detail Balance Sheet
## 8/31/2026

| | Balance Current Year | 1/1/2026 Balance First of Year | Difference |
|---|---|---|---|
| **ASSETS AND OTHER DEBITS** | | | |
| **UTILITY PLANT** | | | |
| Utility Plant (314-398) | $ 116,469,298.84 | $ 110,374,589.50 | $ 6,094,709.34 |
| Less: Accum Provision for Deprec & Amortization (014-099) | $ (51,184,408.80) | $ (48,693,402.35) | $ (2,491,006.45) |
| **Total Utility Plant** | **$ 65,284,890.04** | **$ 61,681,187.15** | **$ 3,603,702.89** |
| **OTHER PROPERTY & INVESTEMENTS** | | | |
| Nonutility Plant (121) | $ 42,000.00 | $ 42,000.00 | $ - |
| **Net Nonutility Plant** | $ 42,000.00 | $ 42,000.00 | $ - |
| **Special Funds** | | | |
| Other Investments (124) | $ 3,932,597.22 | $ 3,583,240.22 | $ 349,357.00 |
| Sinking Funds (125) | $ 1,136,079.43 | $ 990,023.63 | $ 146,055.80 |
| **Total Special Funds** | $ 5,068,676.65 | $ 4,573,263.85 | $ 495,412.80 |
| **Total Other Property & Investments** | $ 5,110,676.65 | $ 4,615,263.85 | $ 495,412.80 |
| **CURRENT AND ACCRUED ASSETS** | | | |
| Cash and Working Funds (131) | $ 1,151,809.99 | $ 1,391,747.60 | $ (239,937.61) |
| Working Funds (135) | $ 100.00 | $ 100.00 | $ - |
| Temporary Cash Investments (136) | $ 8,354,364.07 | $ 7,827,098.69 | $ 527,265.38 |
| Customer Accounts Receivable (142) | $ 3,977,896.86 | $ 2,826,657.67 | $ 1,151,239.19 |
| Other Accounts Receivable (143) | $ 349,413.12 | $ 274,038.67 | $ 75,374.45 |
| Accumulated Provision for Uncollectible Accounts--Cr. (144) | $ (127,503.86) | $ (119,011.25) | $ (8,492.61) |
| Receivables from Municipality (145) | $ 7,638.12 | $ 9,478.15 | $ (1,840.03) |
| Materials and Supplies (154) | $ 1,519,333.59 | $ 1,601,629.86 | $ (82,296.27) |
| Prepayments (165) | $ 95,859.28 | $ 45,392.00 | $ 50,467.28 |
| Interest and Dividends Receivable (171) | $ - | $ 59,561.00 | $ (59,561.00) |
| **Total Current and Accrued Assets** | **$ 15,328,911.17** | **$ 13,916,692.39** | **$ 1,412,218.78** |
| **DEFERRED DEBITS** | | | |
| Clearing Accounts (184) | $ 123,502.34 | $ - | $ 123,502.34 |
| Temporary Facilities - Pension (185) | $ - | $ - | $ - |
| Misc Deferred Debits (186) | $ 699,491.50 | $ 734,193.00 | $ (34,701.50) |
| **Total Deferred Debits** | **$ 822,993.84** | **$ 734,193.00** | **$ 88,800.84** |
| **Total Assets and Other Debits** | **$ 86,547,471.70** | **$ 80,947,336.39** | **$ 5,600,135.31** |

# Sturgeon Bay Utilities
## Combined Detail Balance Sheet
## 8/31/2026

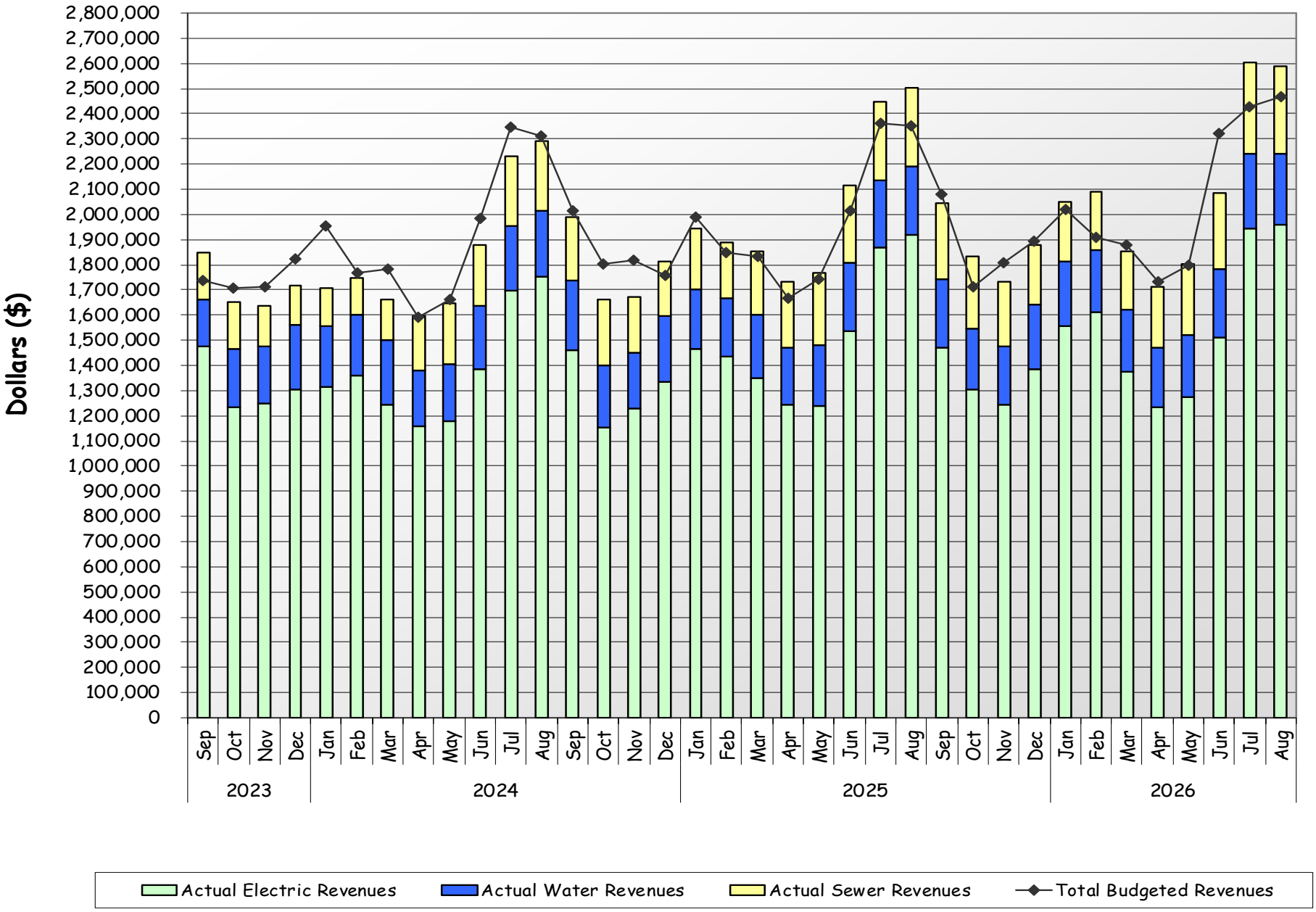
| | Balance Current Year | 1/1/2026 Balance First of Year | Difference |
|---|---|---|---|
| **LIABILITIES AND OTHER CREDITS** | | | |
| **PROPRIETARY CAPITAL** | | | |
| Capital Paid in by Municipality (200) | $ 1,924,819.55 | $ 1,924,819.55 | $ - |
| Unappropriated Earned Surplus (216) | $ 65,265,040.01 | $ 65,265,040.01 | $ - |
| Current Earnings (217) | $ 3,140,513.73 | $ - | $ 3,140,513.73 |
| **Total Proprietary Capital** | **$ 70,330,373.29** | **$ 67,189,859.56** | **$ 3,140,513.73** |
| **LONG-TERM DEBT** | | | |
| Other Long-Term Debt (224) | $ 4,965,400.65 | $ 2,952,548.50 | $ 2,012,852.15 |
| **Total Long-Term Debt** | **$ 4,965,400.65** | **$ 2,952,548.50** | **$ 2,012,852.15** |
| **CURRENT AND ACCRUED LIABILITIES** | | | |
| Accounts Payable (232) | $ 1,805,831.46 | $ 2,133,886.43 | $ (328,054.97) |
| Payables to Municipality (233) | $ 462,411.99 | $ 139,890.16 | $ 322,521.83 |
| Customer Deposits (235) | $ 122,045.61 | $ 109,285.59 | $ 12,760.02 |
| Taxes Accrued (236) | $ 1,239,682.10 | $ 764,703.00 | $ 474,979.10 |
| Interest Accrued (237) | $ 9,857.48 | $ 51,354.14 | $ (41,496.66) |
| Deferred Revenue (238) | $ - | $ - | $ - |
| Tax Collections Payable (241) | $ 1,956.00 | $ (10.40) | $ 1,966.40 |
| Miscellaneous Current and Accrued Liabilities (242) | $ 345,841.08 | $ 338,292.66 | $ 7,548.42 |
| Accrued Vacation (243) | $ - | $ - | $ - |
| **Total Current and Accrued Liabilities** | **$ 3,987,625.72** | **$ 3,537,401.58** | **$ 450,224.14** |
| **DEFERRED CREDITS** | | | |
| Customer Advances for Construction (252) | $ 107,301.00 | $ 107,301.00 | $ - |
| Other Deferred Credits (253) | $ 220,276.99 | $ 223,731.70 | $ (3,454.71) |
| **Total Deferred Credits** | **$ 327,577.99** | **$ 331,032.70** | **$ (3,454.71)** |
| **OPERATING RESERVES** | | | |
| Pensions and Benefits Reserve (263) | $ 315,801.19 | $ 315,801.19 | $ - |
| **Total Operating Reserves** | **$ 315,801.19** | **$ 315,801.19** | **$ -** |
| **CONTRIBUTIONS IN AID OF CONSTRUCTION** | | | |
| Contributions in Aid of Construction (271) | $ 6,620,692.86 | $ 6,620,692.86 | $ - |
| | **$ 6,620,692.86** | **$ 6,620,692.86** | **$ -** |
| **Total Liabilities and Other Credits** | **$ 86,547,471.70** | **$ 80,947,336.39** | **$ 5,600,135.31** |

Consumption Compare
Sales Comparisons to Prior Years

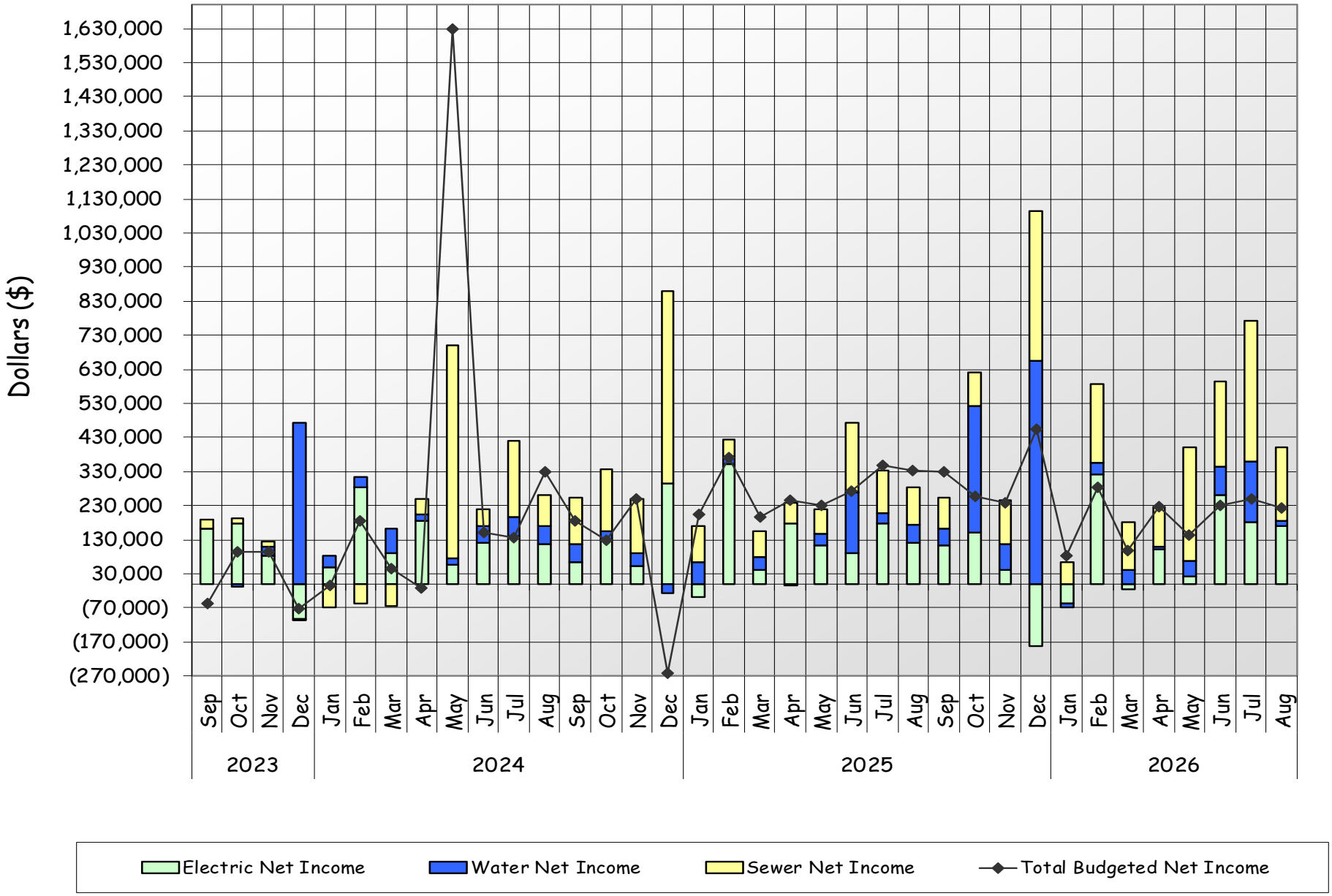
| | Electric | | | | | | | Water | | | | | | | Sewer | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | |
| Jan | 13,663,370 | 14,740,867 | 13,722,945 | 14,105,026 | 14,948,934 | 14,738,380 | (210,554) | 33,846,700 | 35,089,000 | 28,603,089 | 29,011,600 | 26,235,500 | 27,645,800 | 1,410,300 | 19,581,436 | 19,779,203 | 19,070,867 | 19,315,913 | 19,935,807 | 19,871,577 | (64,230) |
| Feb | 13,481,425 | 13,867,189 | 12,912,246 | 12,819,331 | 13,599,382 | 12,710,609 | (888,773) | 32,692,512 | 33,217,546 | 26,709,300 | 28,830,900 | 24,899,750 | 26,292,900 | 1,393,150 | 21,699,736 | 18,778,464 | 17,347,957 | 17,822,183 | 18,326,408 | 18,638,367 | 311,959 |
| Mar | 12,494,135 | 13,806,943 | 13,305,157 | 12,707,126 | 13,108,255 | 12,703,777 | (404,478) | 34,724,000 | 35,090,210 | 30,391,500 | 27,400,300 | 26,618,700 | 25,551,100 | (1,067,600) | 20,386,212 | 19,915,186 | 19,066,427 | 19,173,920 | 19,727,631 | 18,788,610 | (939,021) |
| Apr | 10,588,744 | 11,527,924 | 10,784,683 | 11,135,242 | 11,193,432 | 11,352,525 | 159,093 | 25,080,000 | 24,190,060 | 22,768,250 | 21,985,250 | 23,241,100 | 22,335,400 | (905,700) | 19,897,866 | 19,400,072 | 18,894,412 | 19,296,437 | 19,991,041 | 17,010,450 | (2,980,591) |
| May | 10,659,232 | 10,747,795 | 10,719,712 | 10,810,464 | 10,854,913 | 10,825,101 | (29,812) | 26,017,950 | 23,138,400 | 24,719,900 | 23,722,800 | 25,964,250 | 24,227,300 | (1,736,950) | 23,676,536 | 22,797,354 | 23,805,620 | 22,465,676 | 24,341,954 | 22,875,228 | (1,466,726) |
| Jun | 12,085,556 | 11,543,930 | 11,429,094 | 11,532,074 | 12,010,735 | 11,689,356 | (321,379) | 33,497,400 | 26,782,730 | 32,168,952 | 26,358,878 | 29,376,400 | 29,893,800 | 517,400 | 25,724,035 | 23,602,135 | 24,318,348 | 22,246,273 | 25,914,738 | 24,172,836 | (1,741,902) |
| Jul | 13,474,437 | 13,251,143 | 13,407,293 | 13,961,789 | 14,624,531 | 15,208,135 | 583,604 | 31,922,950 | 32,453,651 | 31,953,407 | 30,875,700 | 32,467,000 | 34,905,500 | 2,438,500 | 27,495,792 | 26,240,663 | 26,074,195 | 26,055,478 | 25,972,565 | 27,616,369 | 1,643,804 |
| Aug | 14,067,006 | 13,251,692 | 13,109,468 | 13,504,479 | 13,803,630 | 13,809,814 | 6,184 | 31,143,300 | 29,622,340 | 28,855,115 | 32,245,300 | 31,617,600 | 31,823,200 | 205,600 | 26,898,054 | 25,655,369 | 25,630,606 | 26,473,477 | 26,449,242 | 22,720,850 | (3,728,392) |
| Sep | 10,968,917 | 11,374,008 | 11,298,995 | 11,710,988 | 11,622,613 | 0 | (11,622,613) | 26,901,800 | 25,906,827 | 26,221,400 | 30,706,250 | 27,811,946 | 0 | (27,811,946) | 23,853,353 | 22,698,740 | 22,453,914 | 23,861,031 | 23,769,449 | 0 | (23,769,449) |
| Oct | 10,899,622 | 10,915,622 | 11,580,181 | 10,857,988 | 11,549,986 | 0 | (11,549,986) | 25,537,750 | 24,403,299 | 24,682,200 | 27,728,100 | 24,879,300 | 0 | (24,879,300) | 23,869,864 | 22,595,478 | 22,425,138 | 23,954,034 | 23,389,596 | 0 | (23,389,596) |
| Nov | 11,232,407 | 11,322,769 | 11,501,087 | 10,831,229 | 11,548,574 | 0 | (11,548,574) | 26,271,010 | 23,334,700 | 23,891,300 | 22,328,980 | 21,780,780 | 0 | (21,780,780) | 20,170,776 | 19,438,447 | 19,201,579 | 19,067,081 | 19,093,637 | 0 | (19,093,637) |
| Dec | 12,813,132 | 13,192,257 | 12,566,003 | 12,969,581 | 13,792,881 | 0 | (13,792,881) | 30,449,300 | 27,729,430 | 28,711,100 | 28,969,096 | 24,262,000 | 0 | (24,262,000) | 19,299,674 | 19,308,700 | 19,271,060 | 20,936,820 | 19,577,105 | 0 | (19,577,105) |
| | 146,427,983 | 149,542,139 | 146,336,865 | 146,945,318 | 152,657,866 | 103,037,697 | (49,620,169) | 358,084,672 | 340,958,193 | 329,675,513 | 330,163,154 | 319,154,326 | | (96,479,326) | 272,553,334 | 260,209,811 | 257,560,123 | 260,668,323 | 266,489,173 | | (94,794,886) |

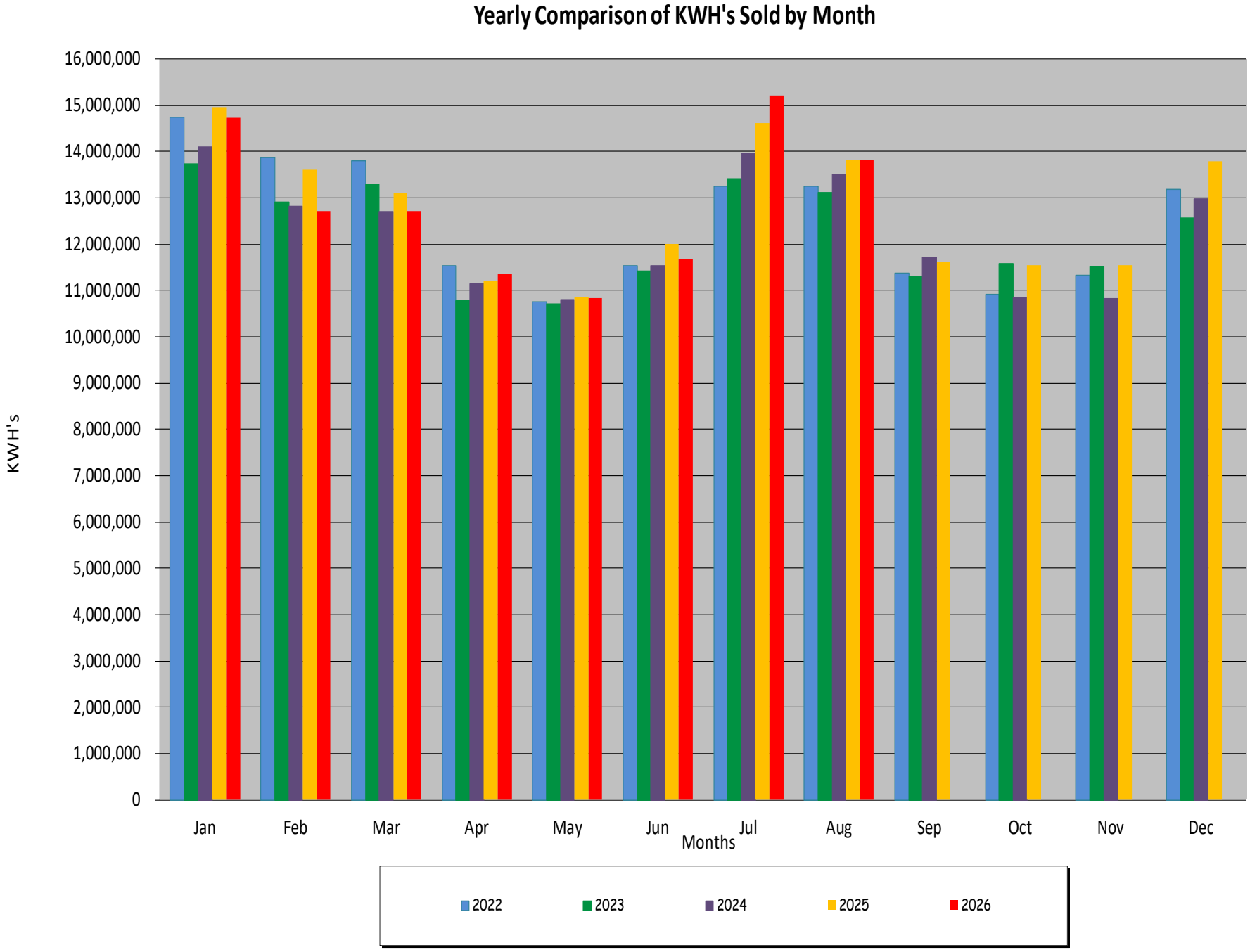
| | | | | | |
|---|---|---|---|---|---|
| Residential | 140,252 | Residential | 67,700 | Residential | (171,400) |
| Rural Res | (8,992) | Commerical | 189,200 | Commerical | 35,800 |
| Urban Com Gs-1 | 21,448 | Multi-Family | 13,700 | Mulit-Family | 13,700 |
| Urban Com Gs-2 | (8,896) | Industrial | (4,200) | Industrial | (125,300) |
| Urban Com Gs-3 | (4,867) | Governmental | 41,900 | Governmental | (83,100) |
| Rural Power Gs-1 | (35,417) | Interdepartmental | (102,700) | Interdepartmental | (200) |
| Rural Power Gs-2 | 701 | | | Other Sewerage Services | (3,397,892) |
| Rural Power Gs-3 | 6,726 | | 205,600 | | (3,728,392) |
| SL/YL/Sportsfield | (2,954) | | | | |
| Interdepartmental | (3,319) | | | | |
| Small Power Urban | (26,647) | | | | |
| Small Power Rural | (11,746) | | | | |
| Large Power | 381,047 | | | | |
| Industrial Power | (441,152) | | | | |
| | 6,184 | | | | |

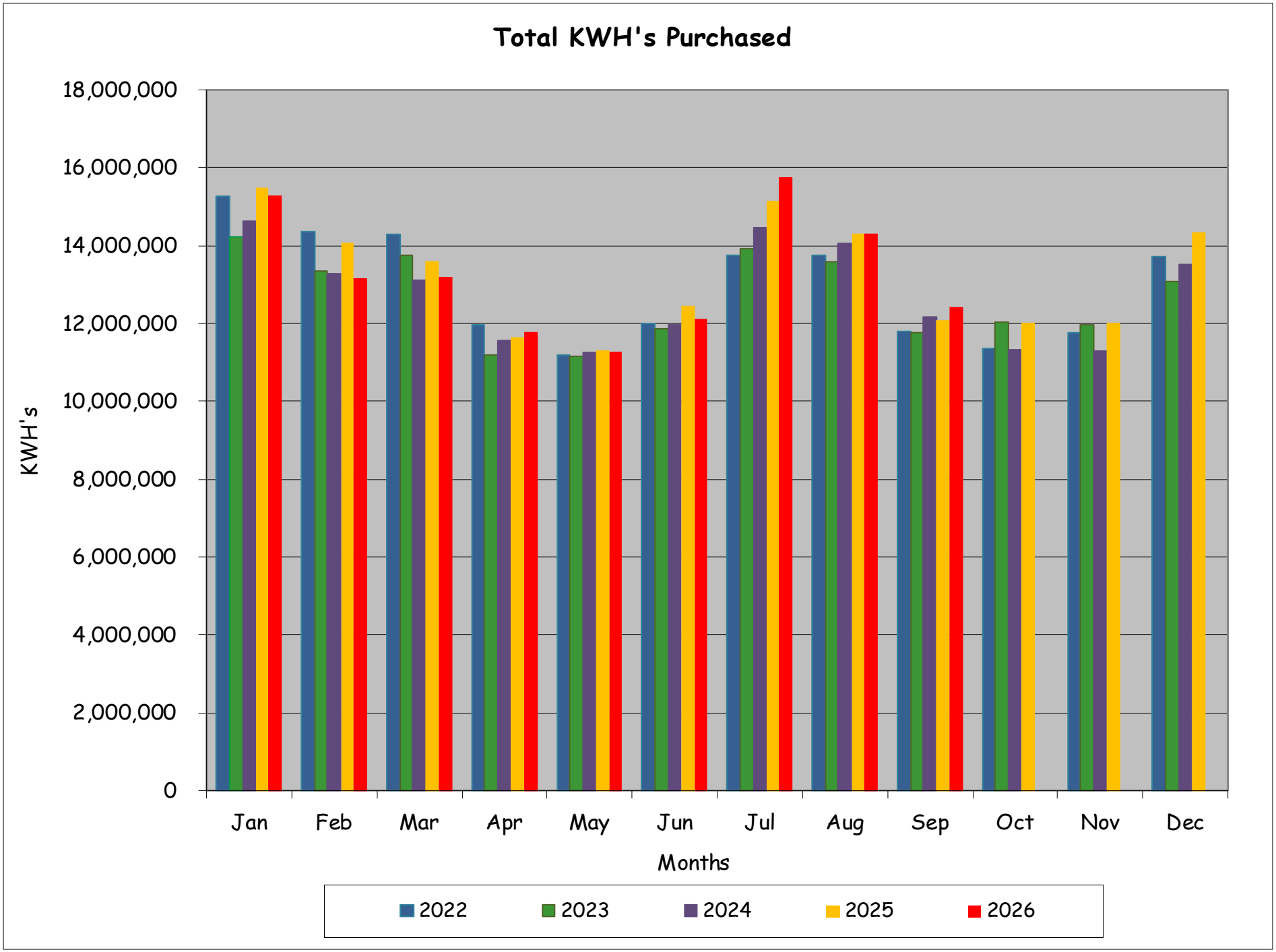
# Revenues Compared to Budget



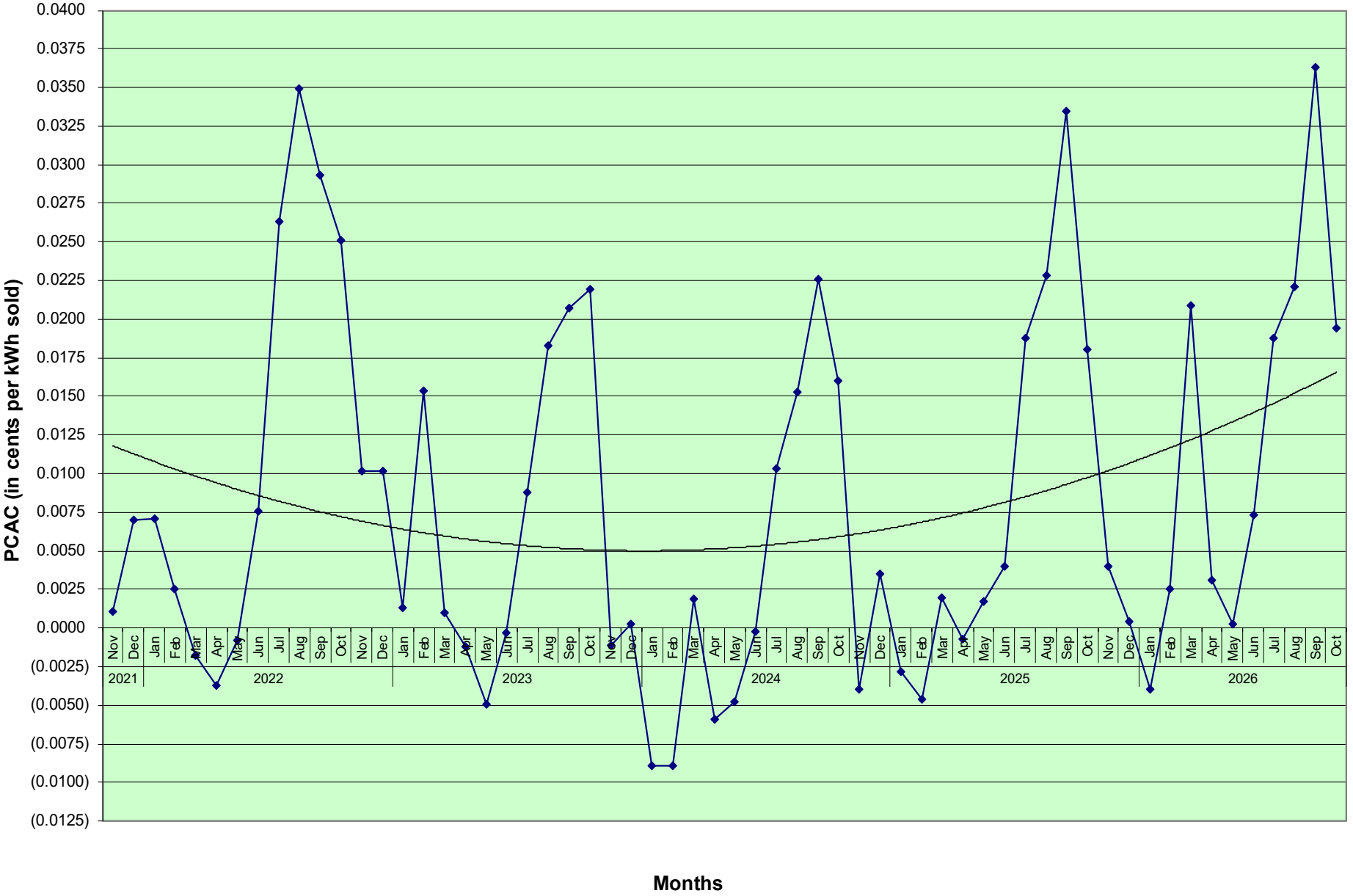
# Net Income Compared to Budget

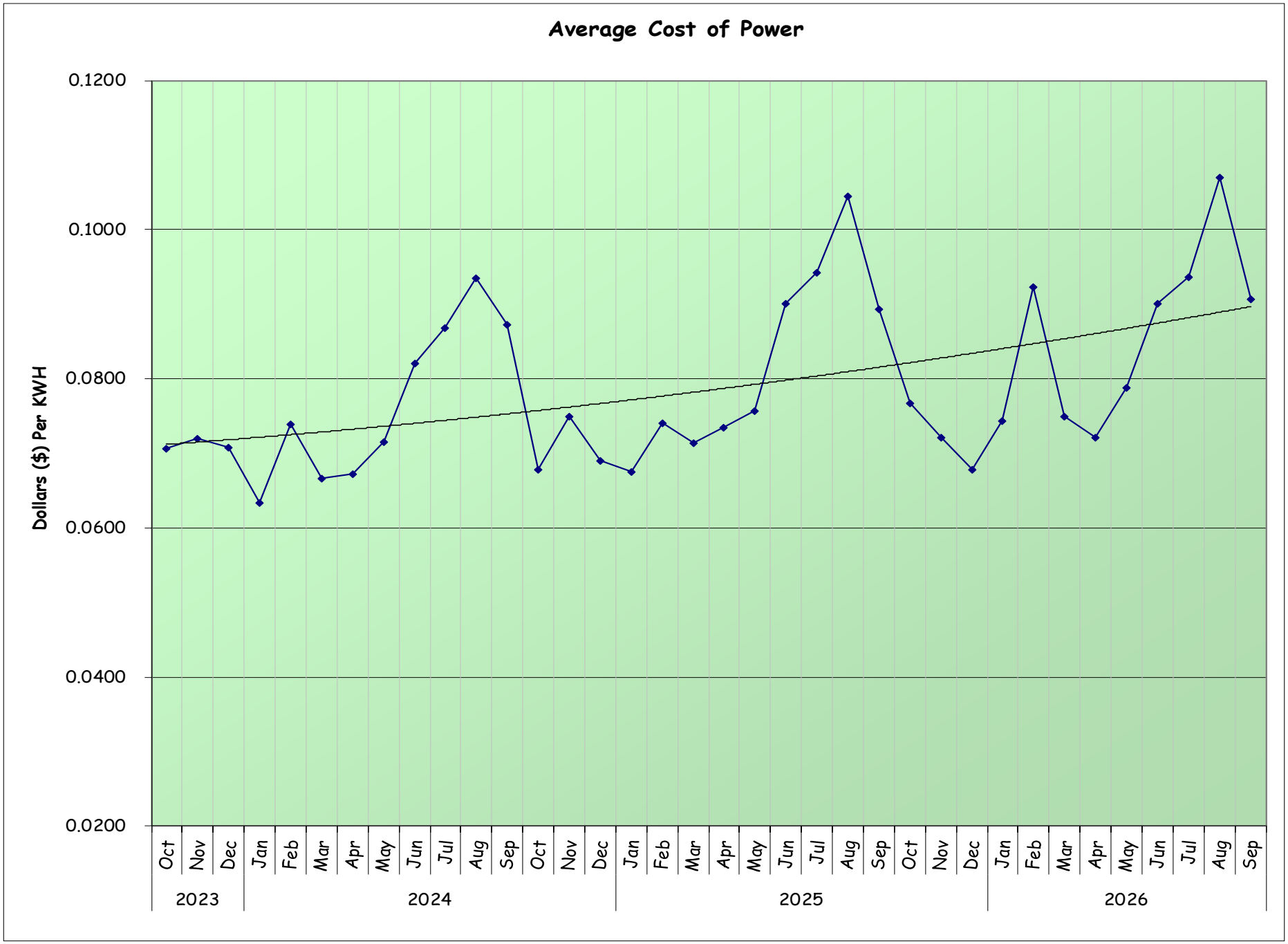


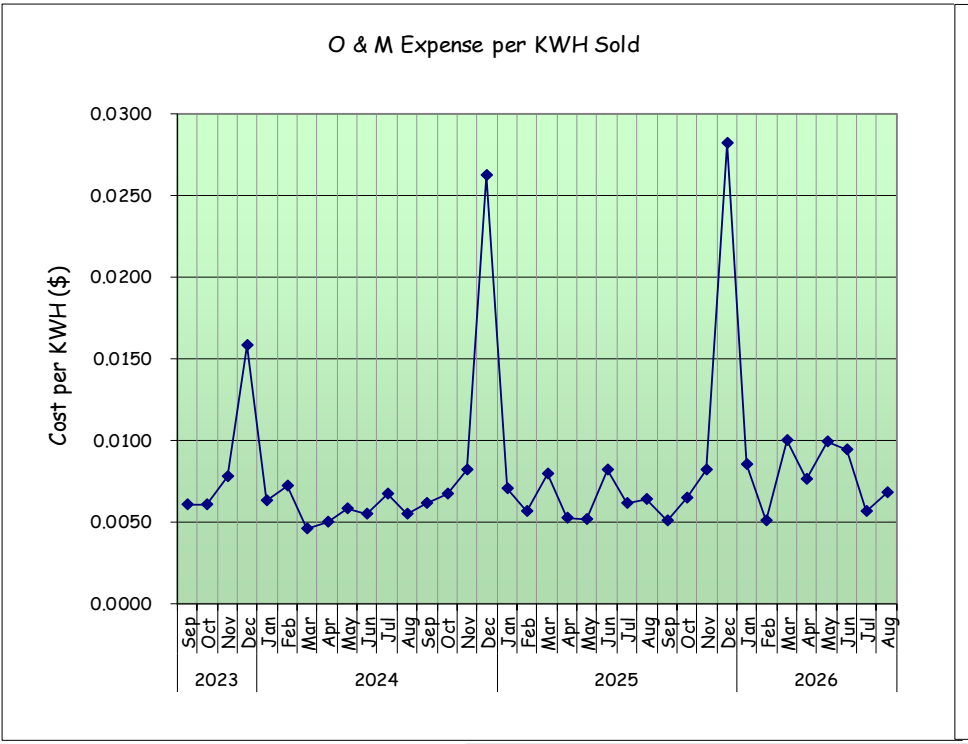

Yearly Comparison of KWH's Sold by Month
16,000,000
15,000,000
14,000,000
13,000,000
12,000,000
11,000,000
10,000,000
9,000,000
8,000,000
7,000,000
6,000,000
5,000,000
4,000,000
3,000,000
2,000,000
1,000,000
0
KWH's
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
Oct
Nov
Dec
Months
2022
2023
2024
2025
2026

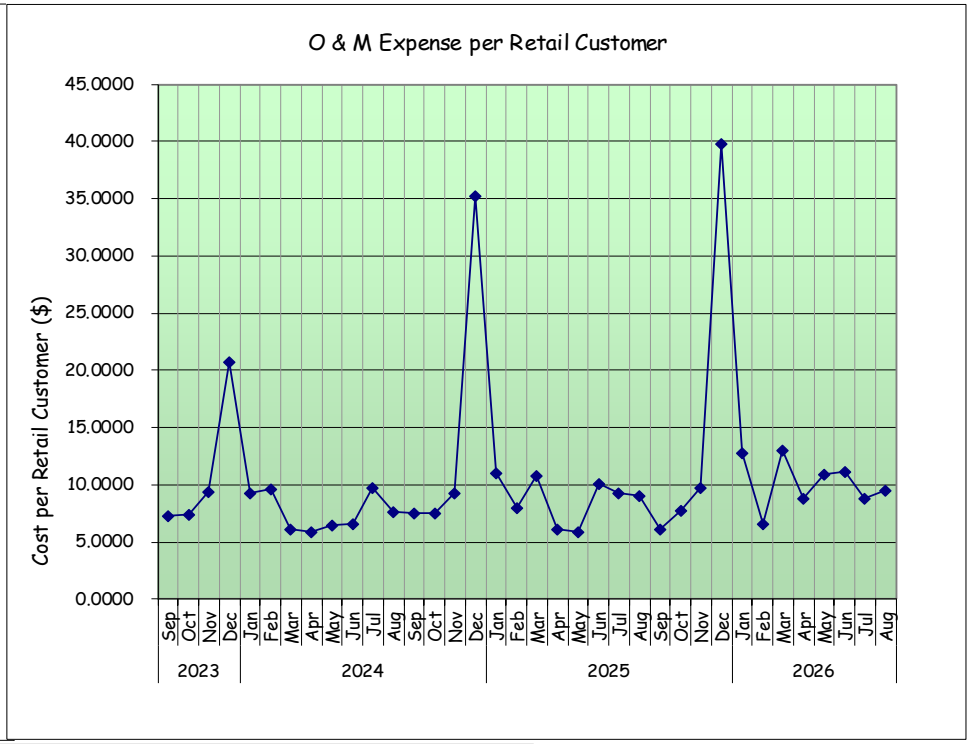

Total KWH's Purchased
18,000,000
16,000,000
14,000,000
12,000,000
10,000,000
8,000,000
6,000,000
4,000,000
2,000,000
0
KWH's
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
Oct
Nov
Dec
Months
2022
2023
2024
2025
2026

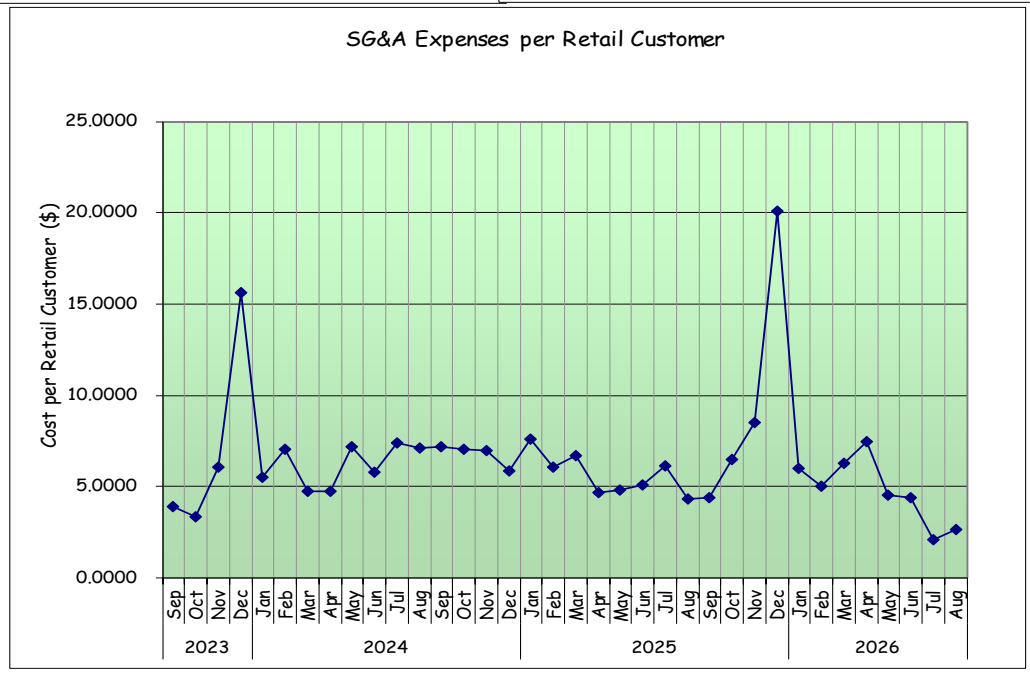
# PCAC 5-Year Monthly History

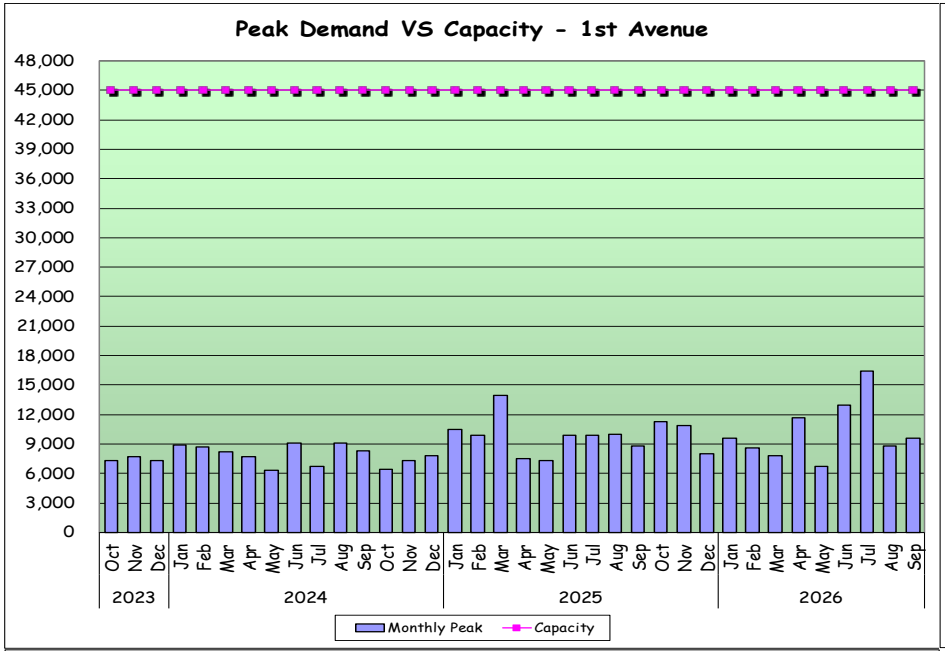


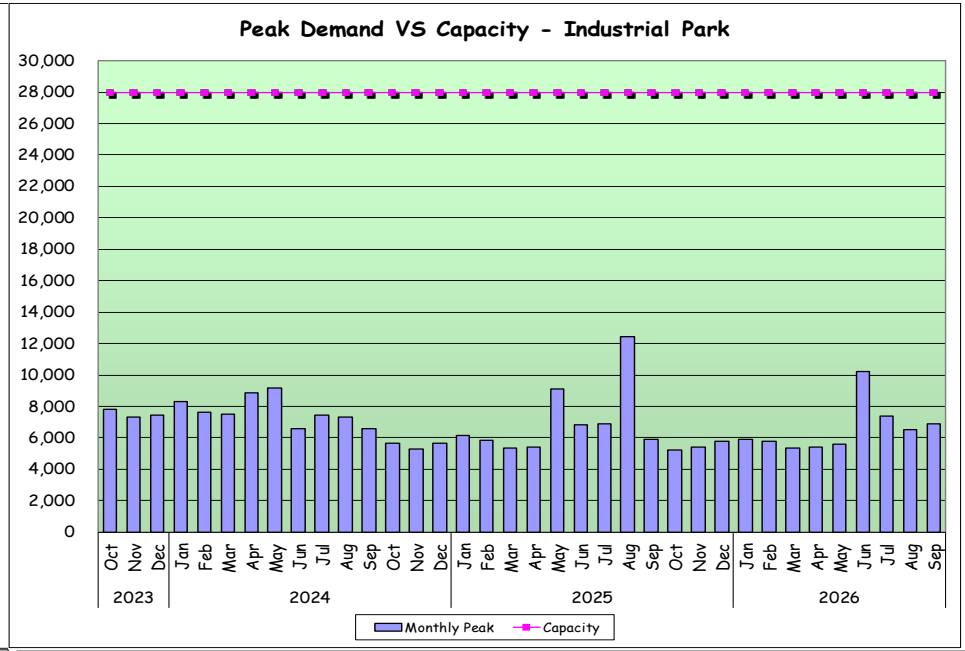

Average Cost of Power
Dollars ($) Per KWH
0.1200
0.1000
0.0800
0.0600
0.0400
0.0200
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
2023
2024
2025
2026

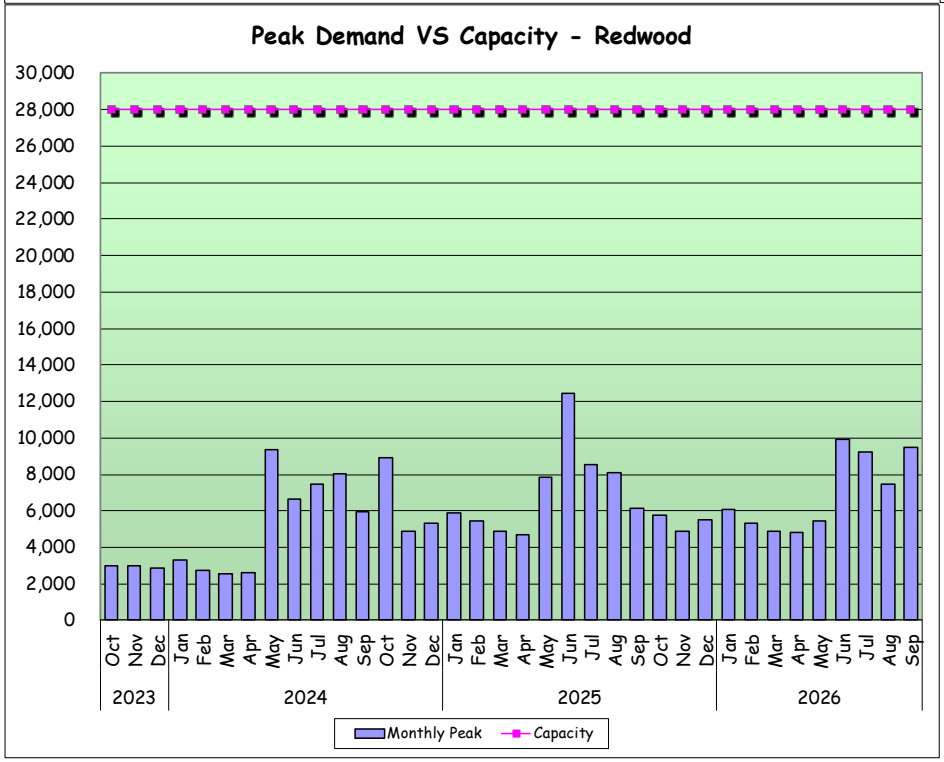

O & M Expense per KWH Sold
Cost per KWH ($)
0.0300
0.0250
0.0200
0.0150
0.0100
0.0050
0.0000
Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug
2023
2024
2025
2026

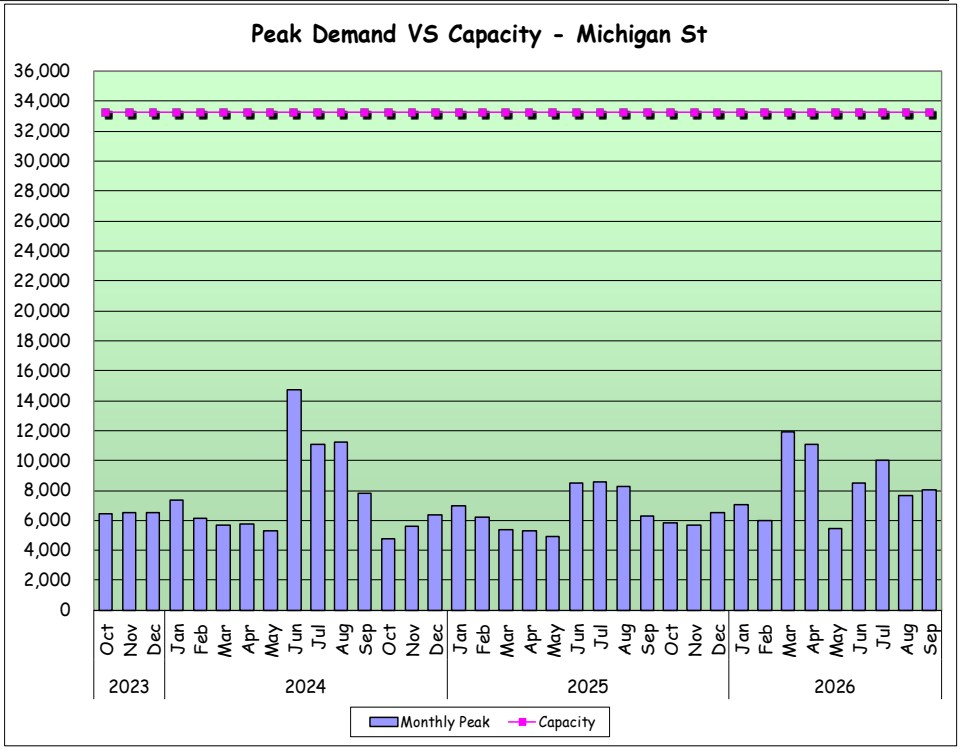

O & M Expense per Retail Customer
Cost per Retail Customer ($)
45.0000
40.0000
35.0000
30.0000
25.0000
20.0000
15.0000
10.0000
5.0000
0.0000
Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug
2023
2024
2025
2026

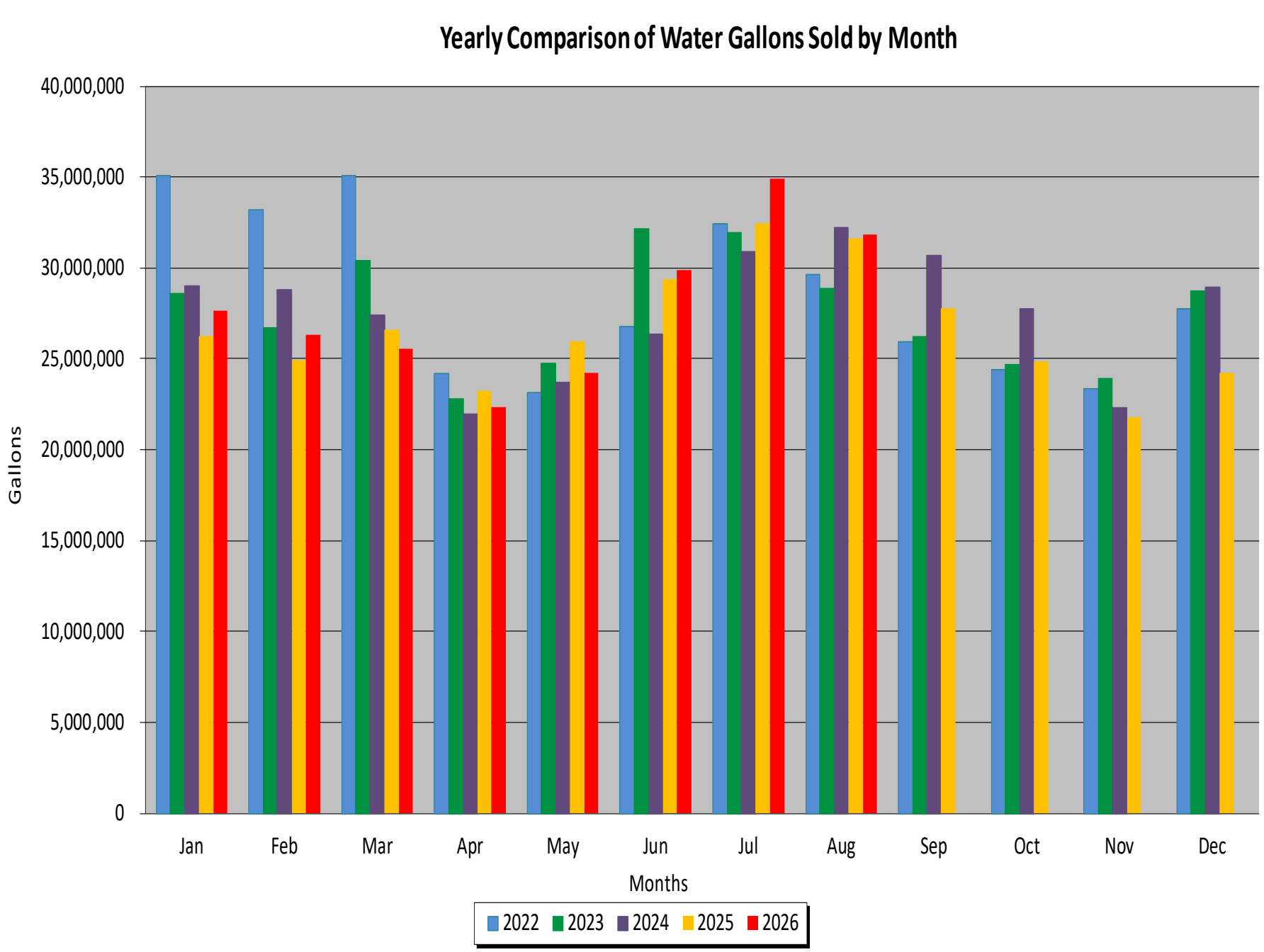

SG&A Expenses per Retail Customer
Cost per Retail Customer ($)
25.0000
20.0000
15.0000
10.0000
5.0000
0.0000
Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug
2023
2024
2025
2026

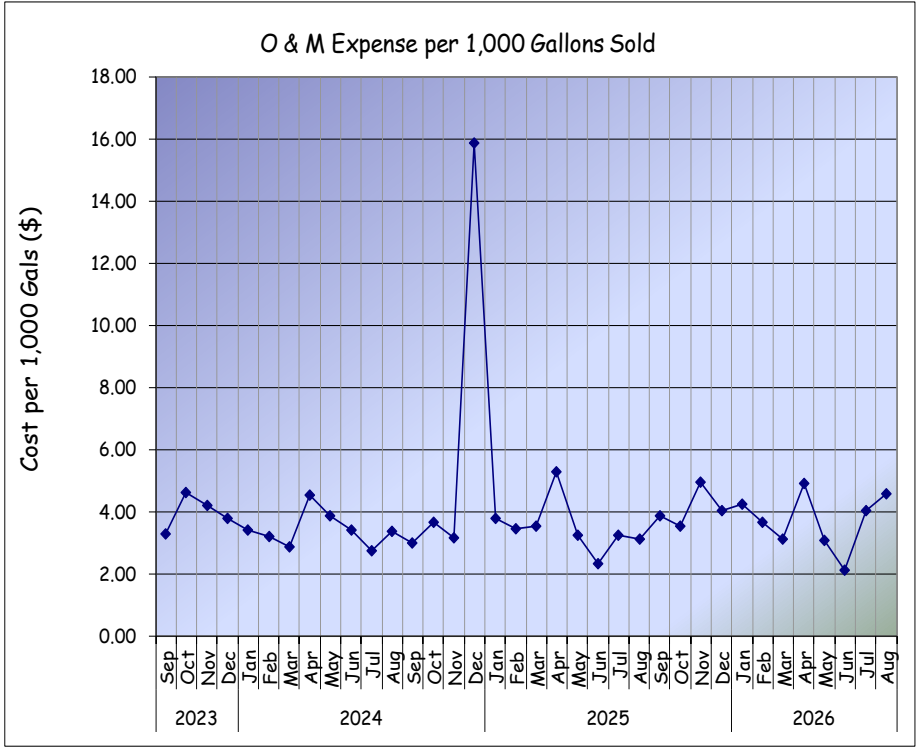

Peak Demand VS Capacity - 1st Avenue
48,000
45,000
42,000
39,000
36,000
33,000
30,000
27,000
24,000
21,000
18,000
15,000
12,000
9,000
6,000
3,000
0
Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep
2023 2024 2025 2026
Monthly Peak
Capacity

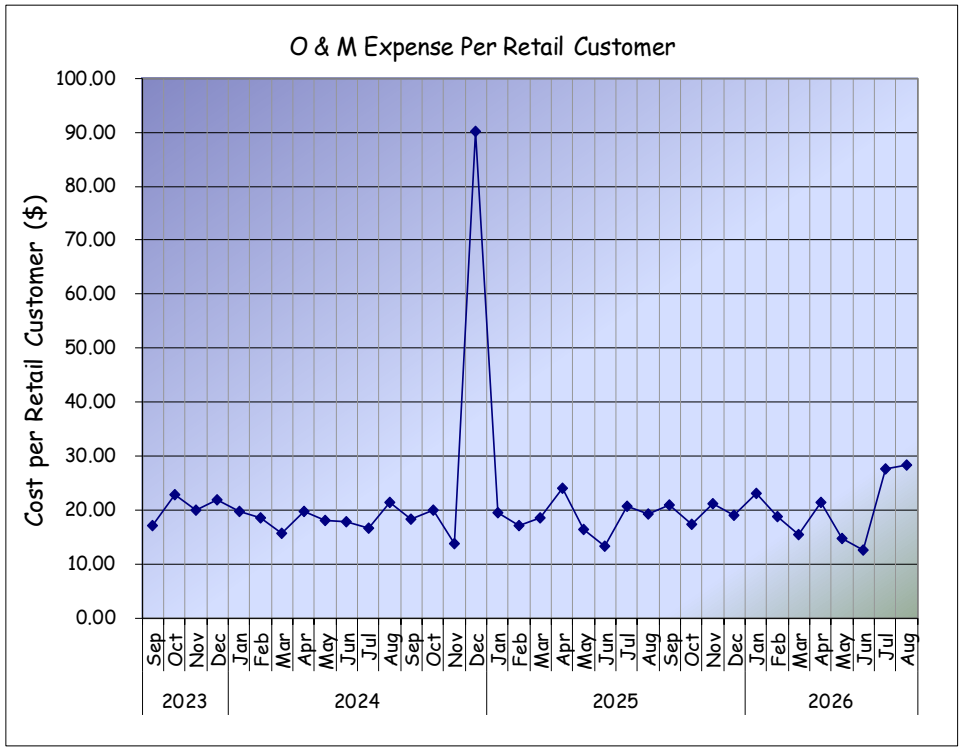

Peak Demand VS Capacity - Industrial Park
30,000
28,000
26,000
24,000
22,000
20,000
18,000
16,000
14,000
12,000
10,000
8,000
6,000
4,000
2,000
0
Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep
2023 2024 2025 2026
Monthly Peak
Capacity

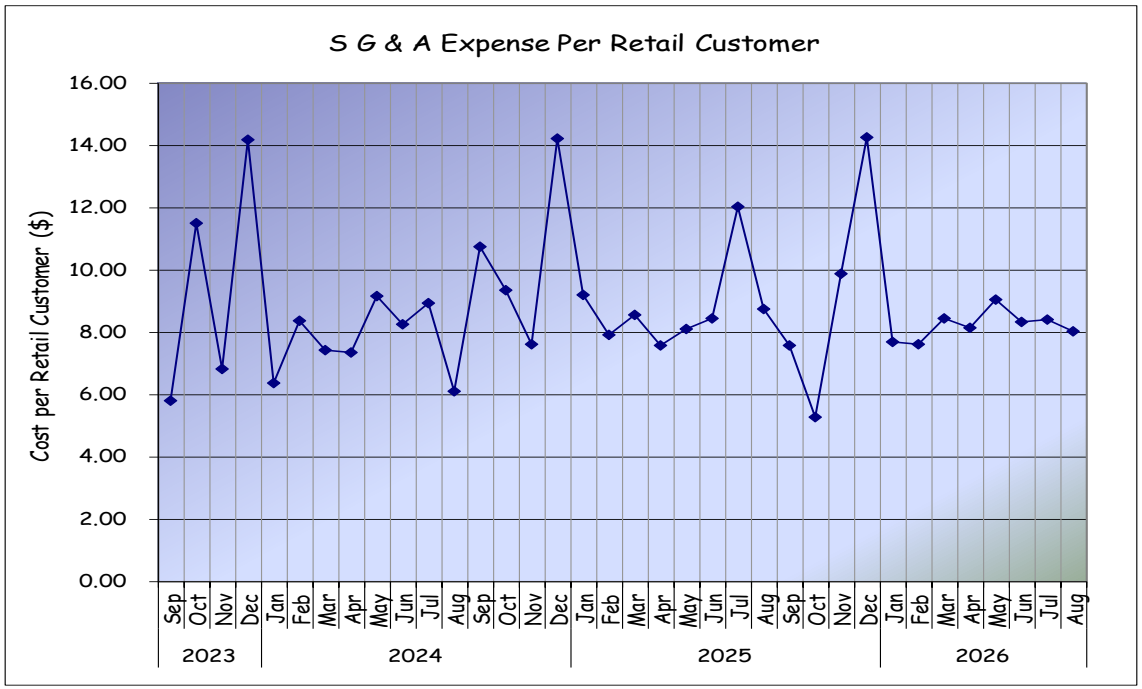

Peak Demand VS Capacity - Redwood
30,000
28,000
26,000
24,000
22,000
20,000
18,000
16,000
14,000
12,000
10,000
8,000
6,000
4,000
2,000
0
Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep
2023 2024 2025 2026
Monthly Peak
Capacity

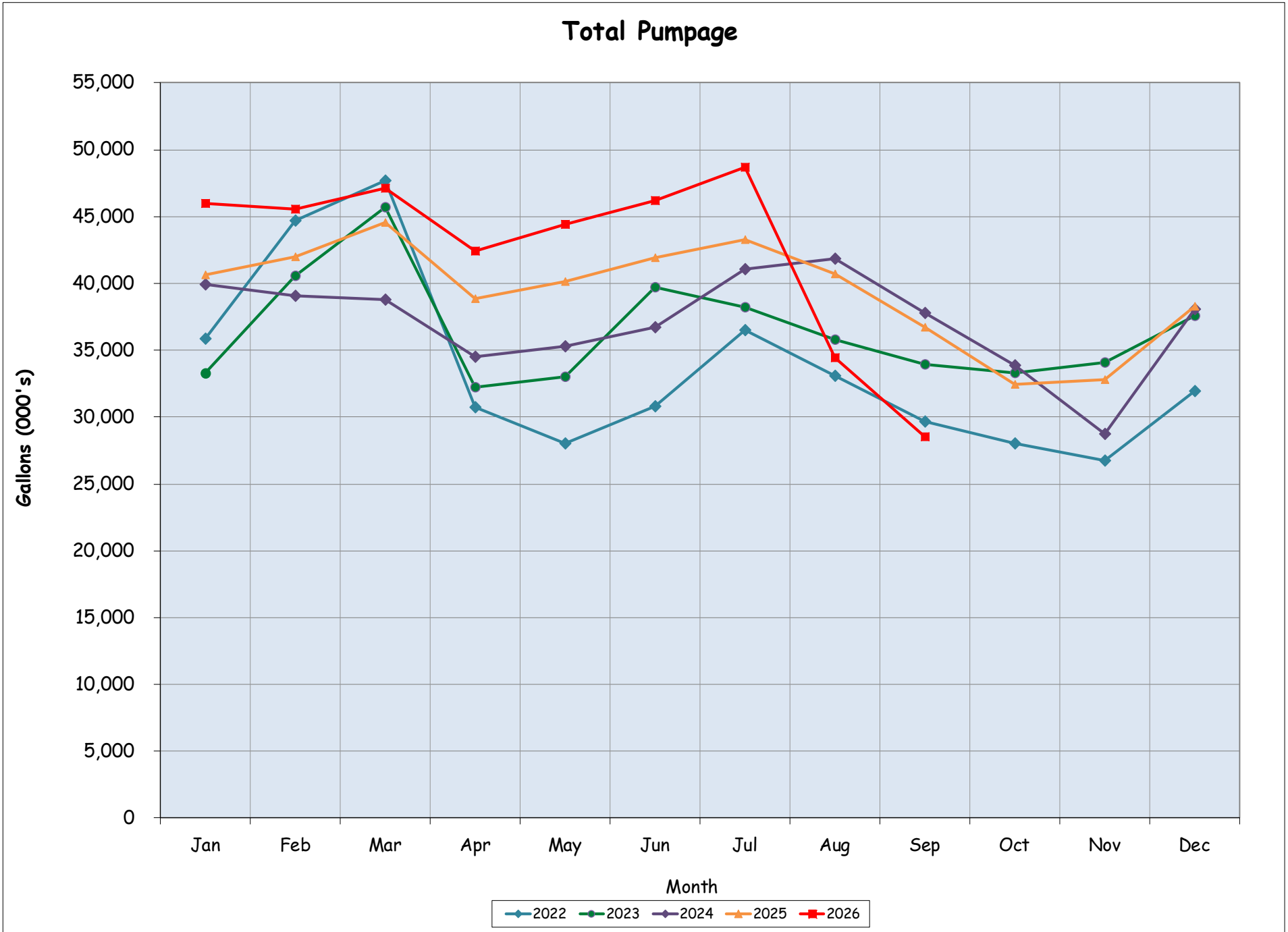

Peak Demand VS Capacity - Michigan St
36,000
34,000
32,000
30,000
28,000
26,000
24,000
22,000
20,000
18,000
16,000
14,000
12,000
10,000
8,000
6,000
4,000
2,000
0
Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep
2023 2024 2025 2026
Monthly Peak
Capacity

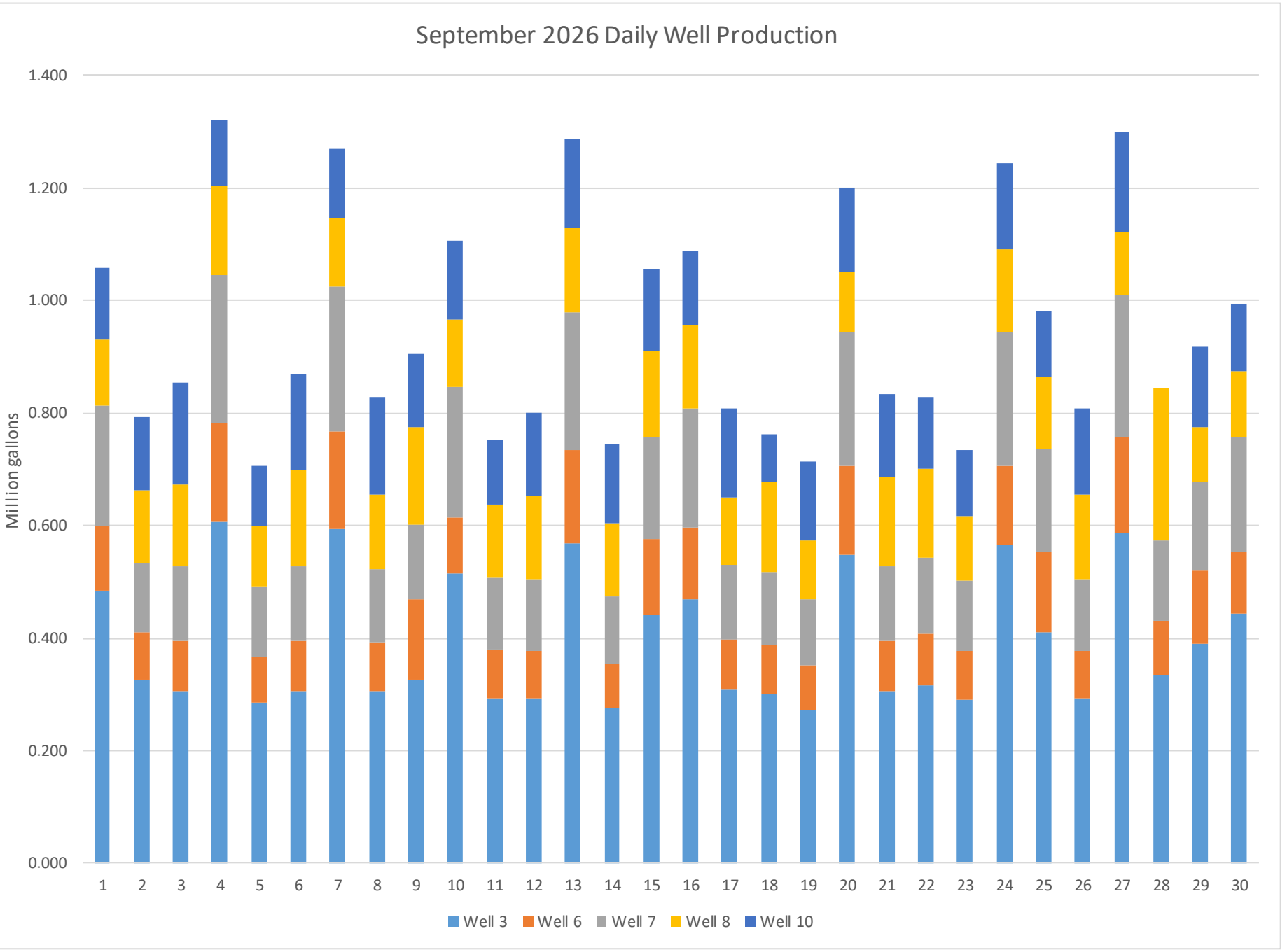

Yearly Comparison of Water Gallons Sold by Month
40,000,000
35,000,000
30,000,000
25,000,000
20,000,000
15,000,000
10,000,000
5,000,000
0
Gallons
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
Oct
Nov
Dec
Months
2022
2023
2024
2025
2026

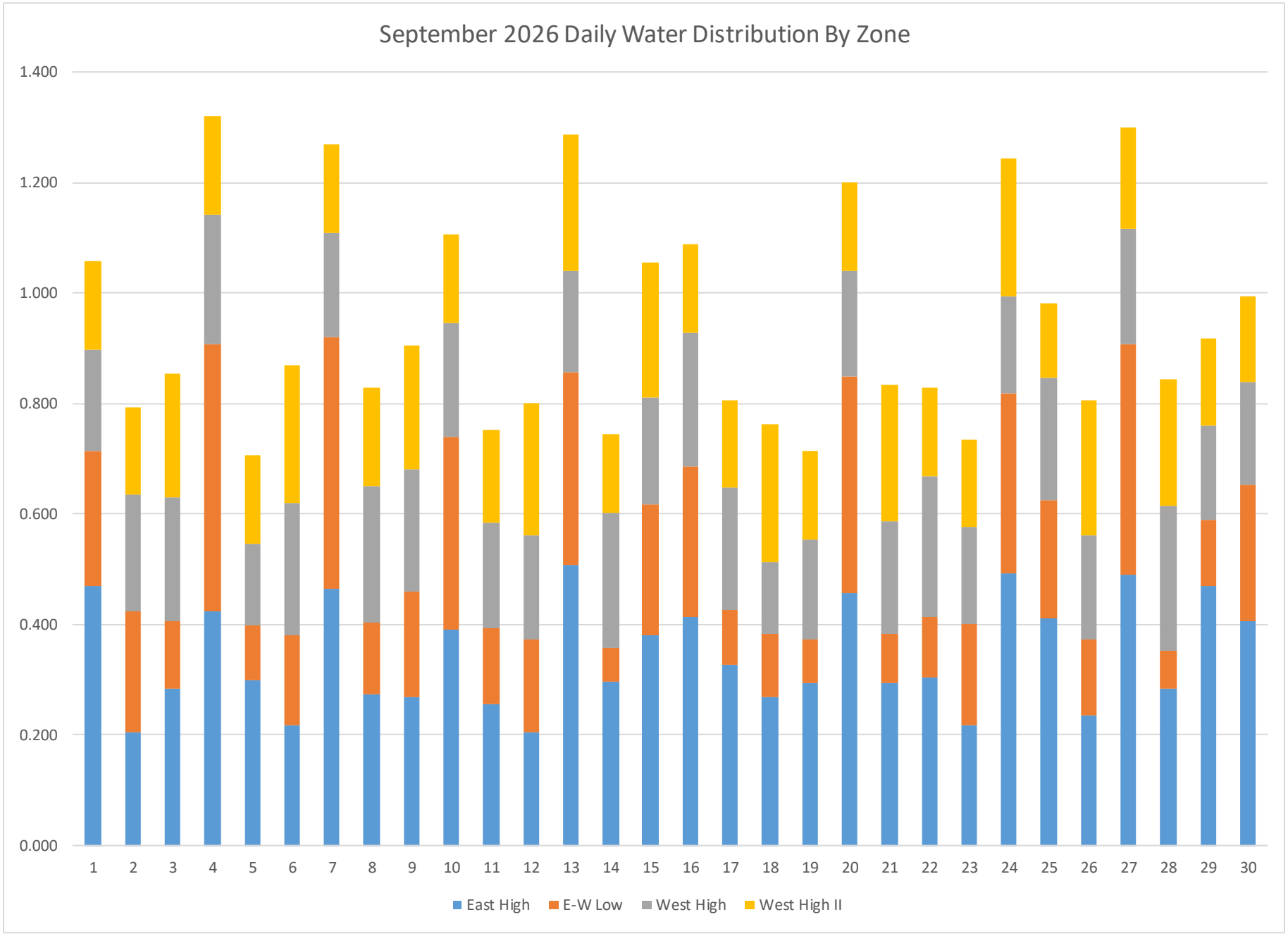

O & M Expense per 1,000 Gallons Sold
Cost per 1,000 Gals ($)
18.00
16.00
14.00
12.00
10.00
8.00
6.00
4.00
2.00
0.00
Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug
2023
2024
2025
2026

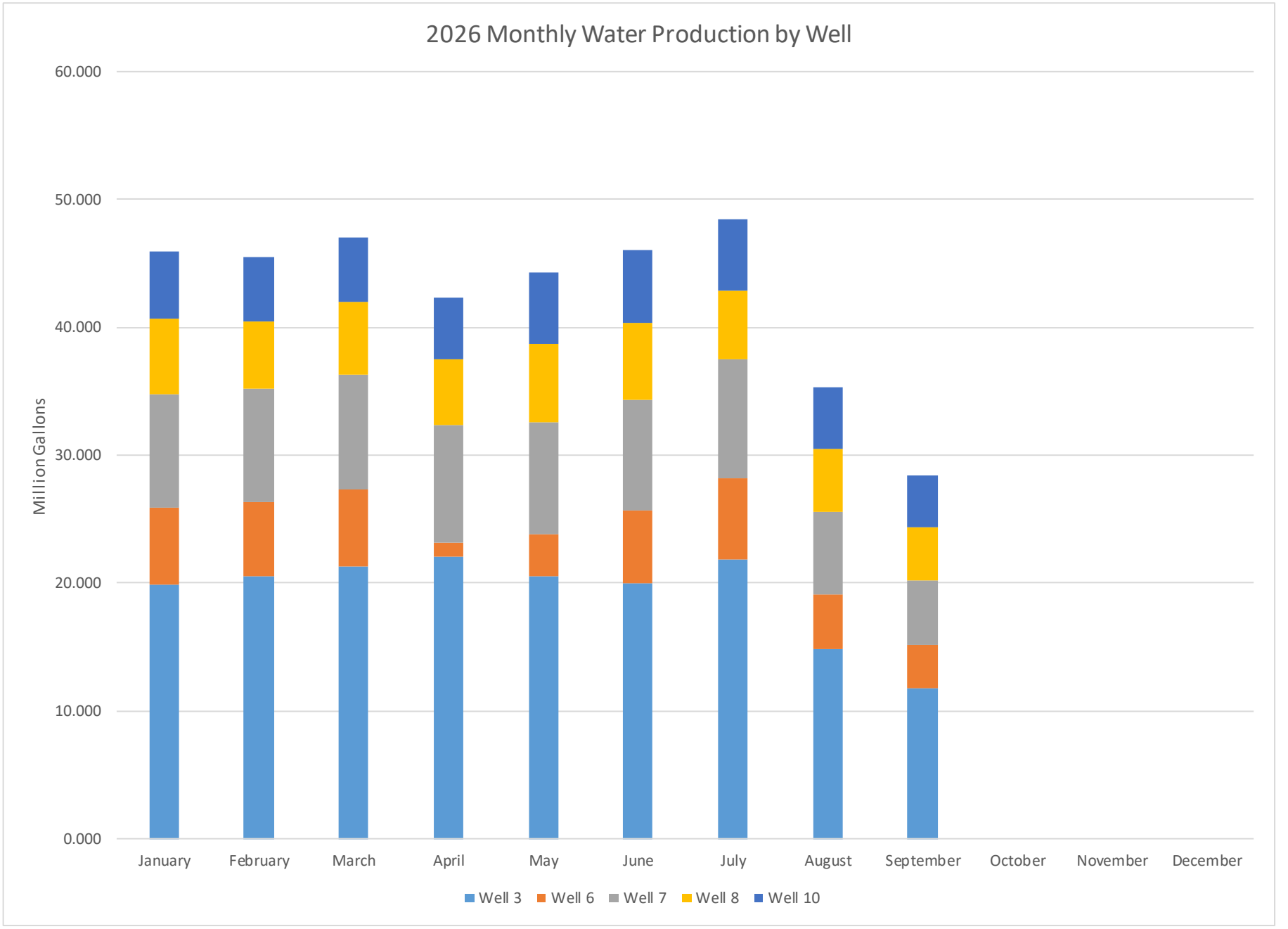

O & M Expense Per Retail Customer
Cost per Retail Customer ($)
100.00
90.00
80.00
70.00
60.00
50.00
40.00
30.00
20.00
10.00
0.00
Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug
2023
2024
2025
2026

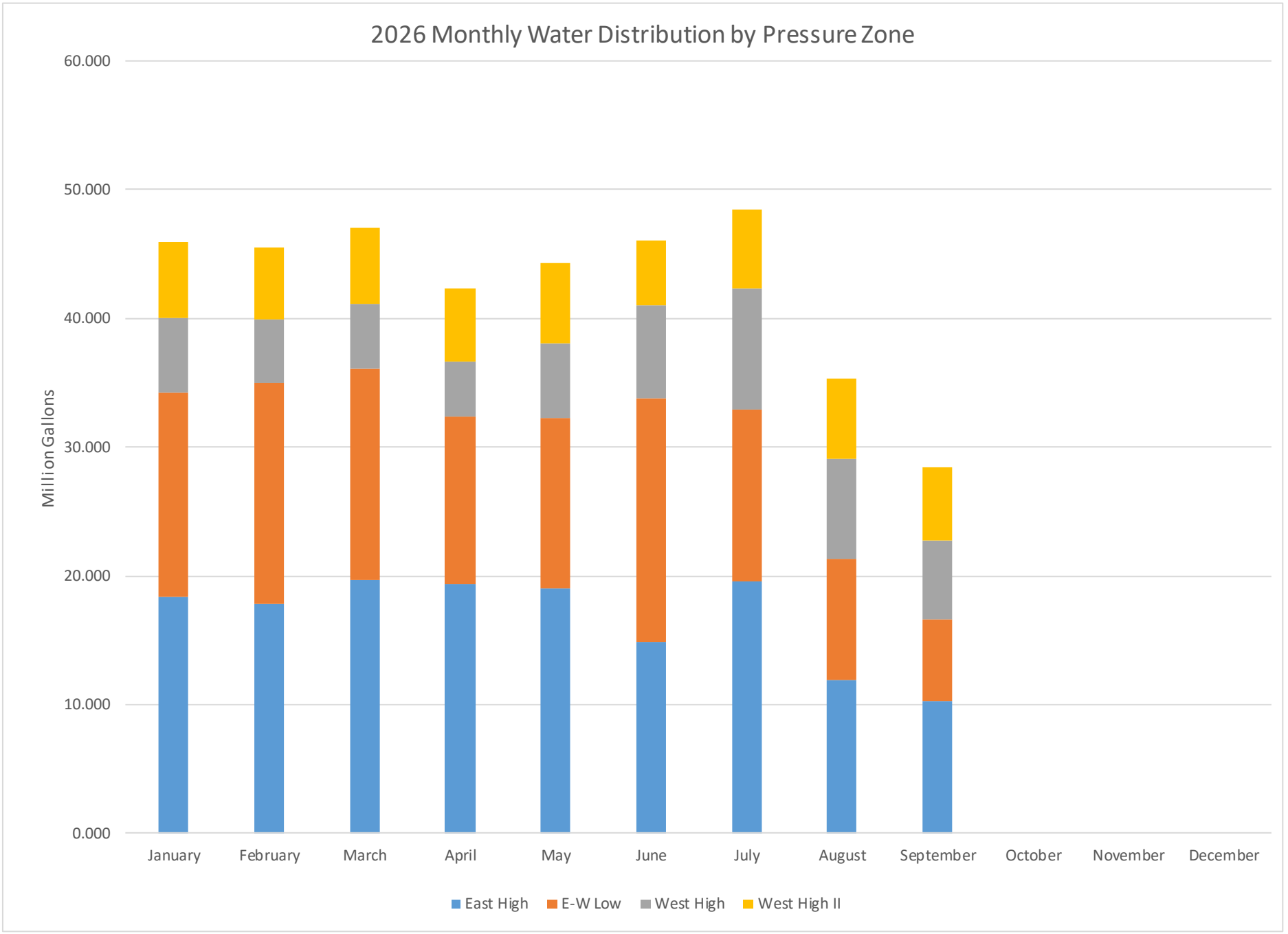

S G & A Expense Per Retail Customer
Cost per Retail Customer ($)
16.00
14.00
12.00
10.00
8.00
6.00
4.00
2.00
0.00
Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug
2023
2024
2025
2026

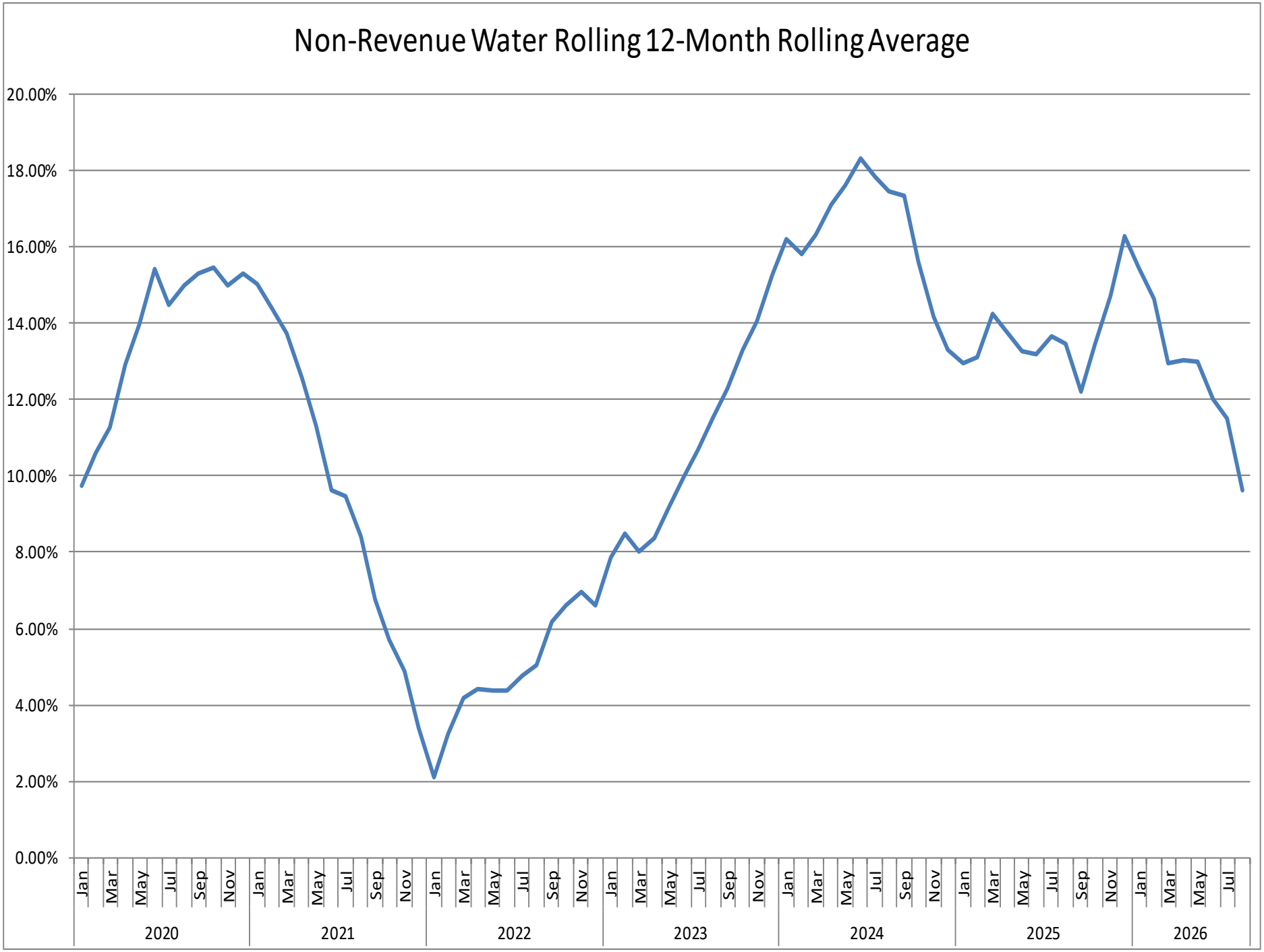

Total Pumpage
55,000
50,000
45,000
40,000
35,000
30,000
25,000
20,000
15,000
10,000
5,000
0
Gallons (000's)
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
Oct
Nov
Dec
Month
2022
2023
2024
2025
2026

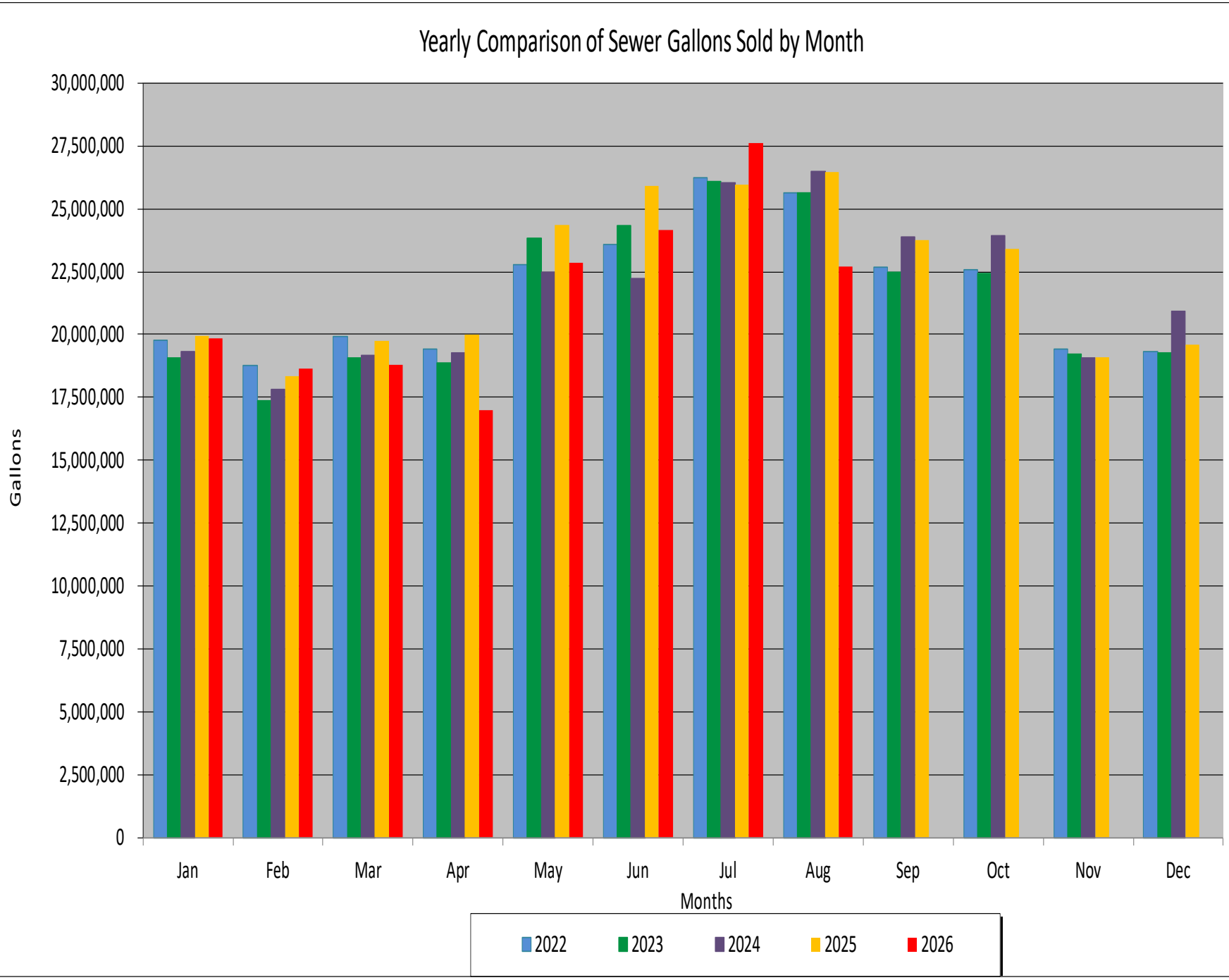

September 2026 Daily Well Production
1.400
1.200
1.000
0.800
0.600
0.400
0.200
0.000
Million gallons
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30
Well 3
Well 6
Well 7
Well 8
Well 10

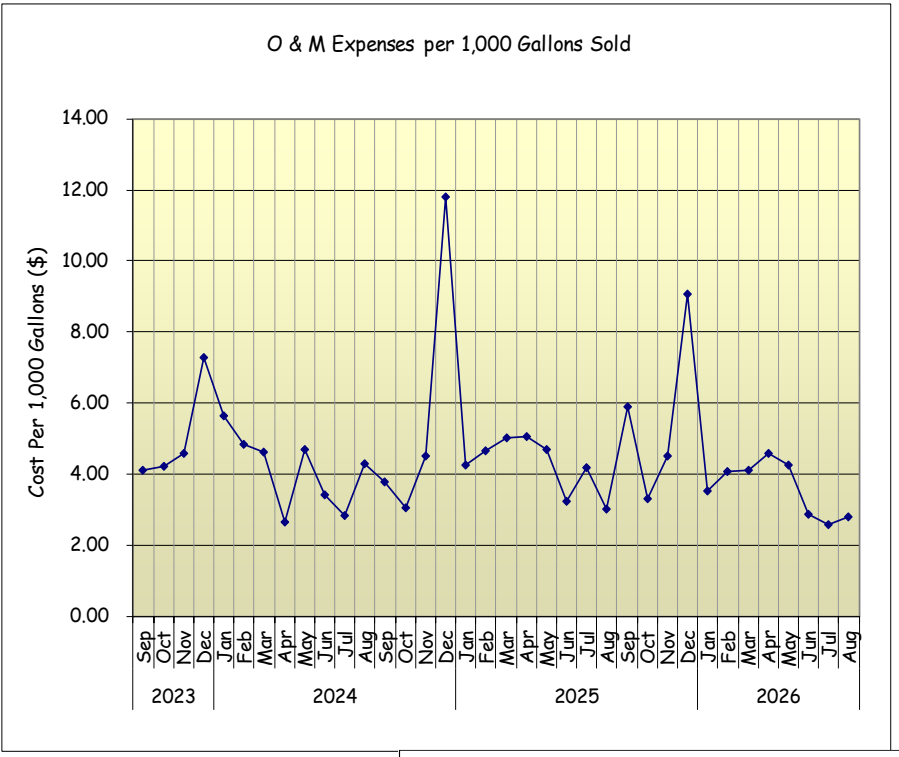

September 2026 Daily Water Distribution By Zone
1.400
1.200
1.000
0.800
0.600
0.400
0.200
0.000
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30
East High
E-W Low
West High
West High II

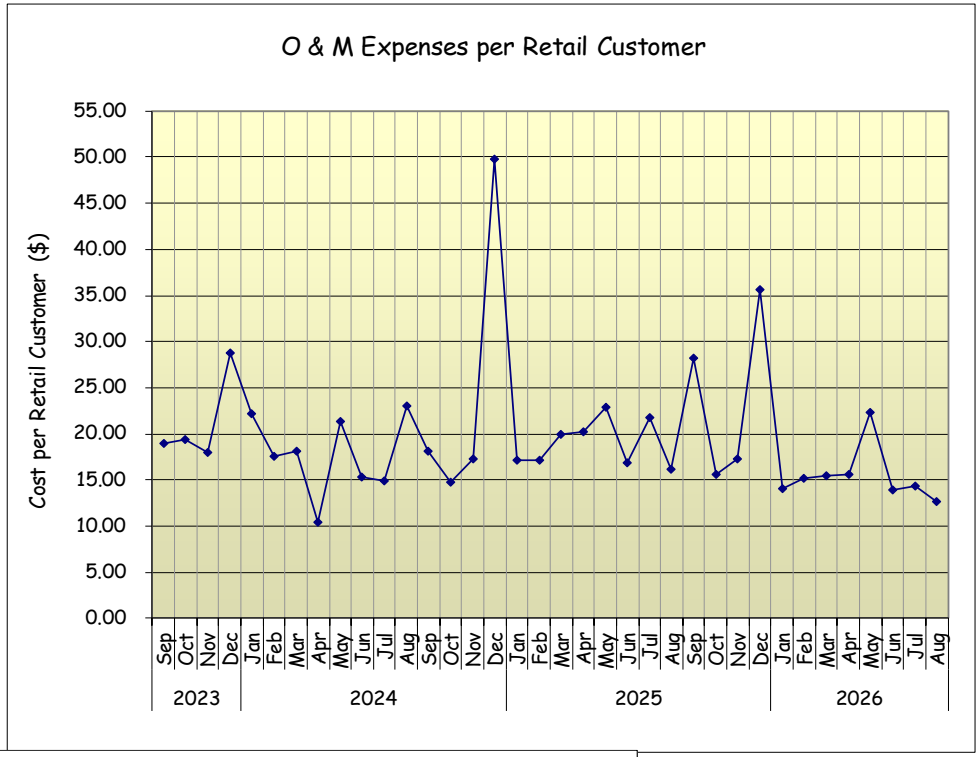

2026 Monthly Water Production by Well
60.000
50.000
40.000
30.000
20.000
10.000
0.000
Million Gallons
January
February
March
April
May
June
July
August
September
October
November
December
Well 3
Well 6
Well 7
Well 8
Well 10

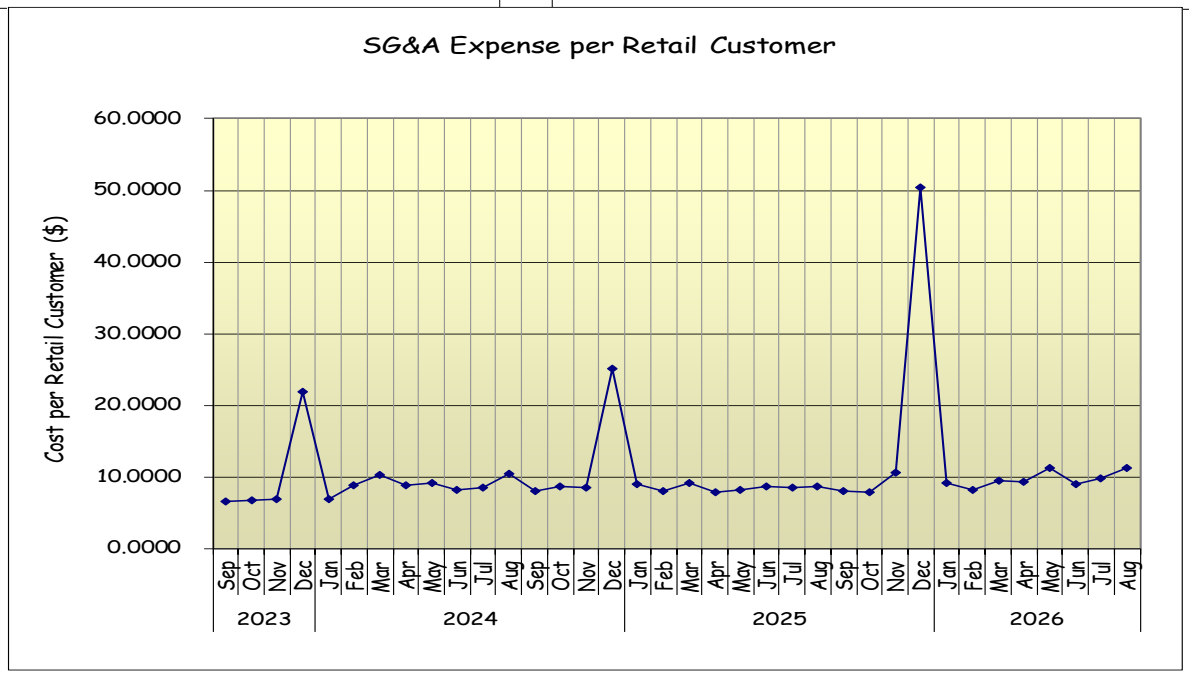

2026 Monthly Water Distribution by Pressure Zone
60.000
50.000
40.000
30.000
20.000
10.000
0.000
Million Gallons
January
February
March
April
May
June
July
August
September
October
November
December
East High
E-W Low
West High
West High II


Non-Revenue Water Rolling 12-Month Rolling Average
20.00%
18.00%
16.00%
14.00%
12.00%
10.00%
8.00%
6.00%
4.00%
2.00%
0.00%
Jan Mar May Jul Sep Nov
2020
2021
2022
2023
2024
2025
2026

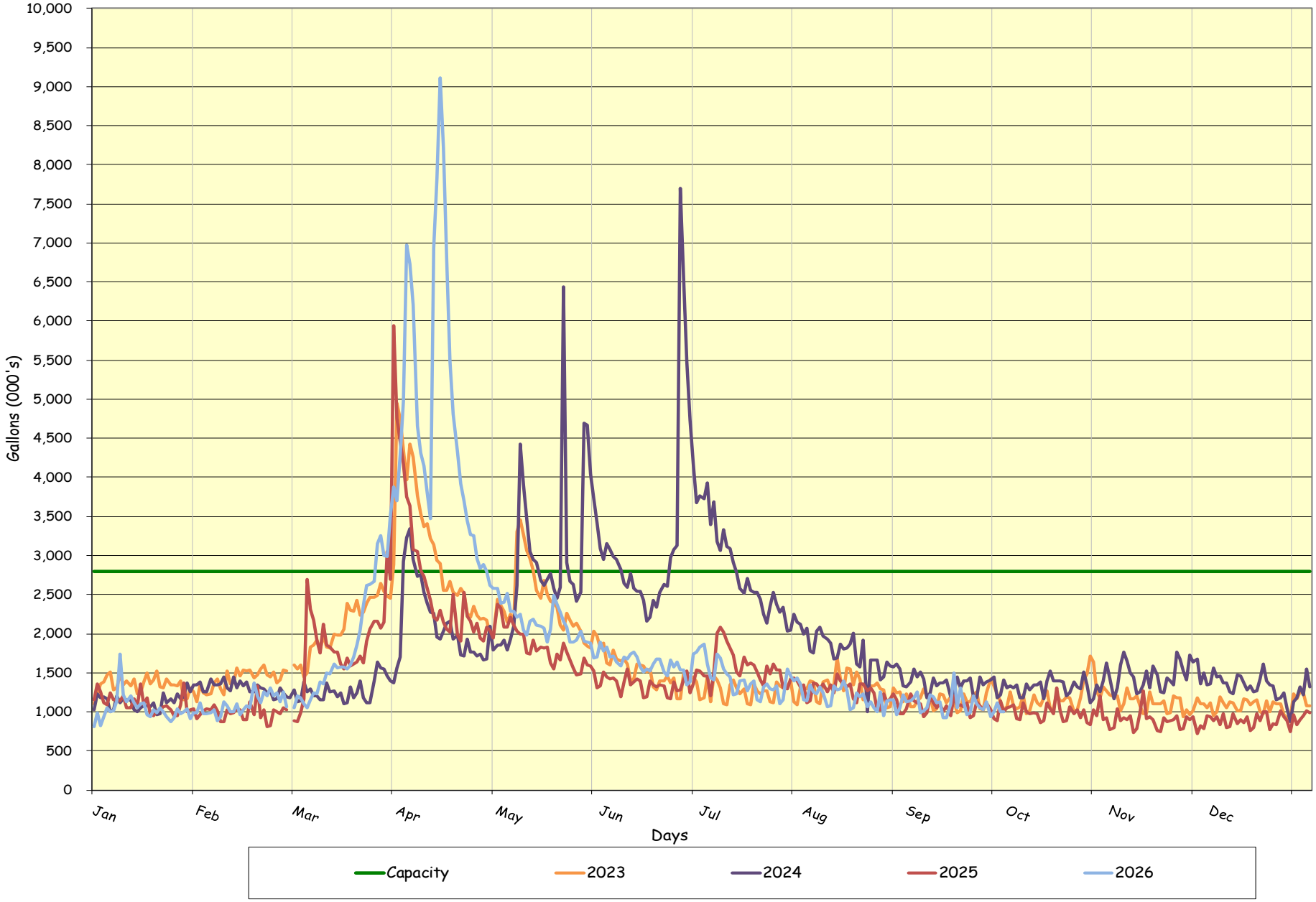

Yearly Comparison of Sewer Gallons Sold by Month
30,000,000
27,500,000
25,000,000
22,500,000
20,000,000
17,500,000
15,000,000
12,500,000
10,000,000
7,500,000
5,000,000
2,500,000
0
Gallons
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
Oct
Nov
Dec
Months
2022
2023
2024
2025
2026

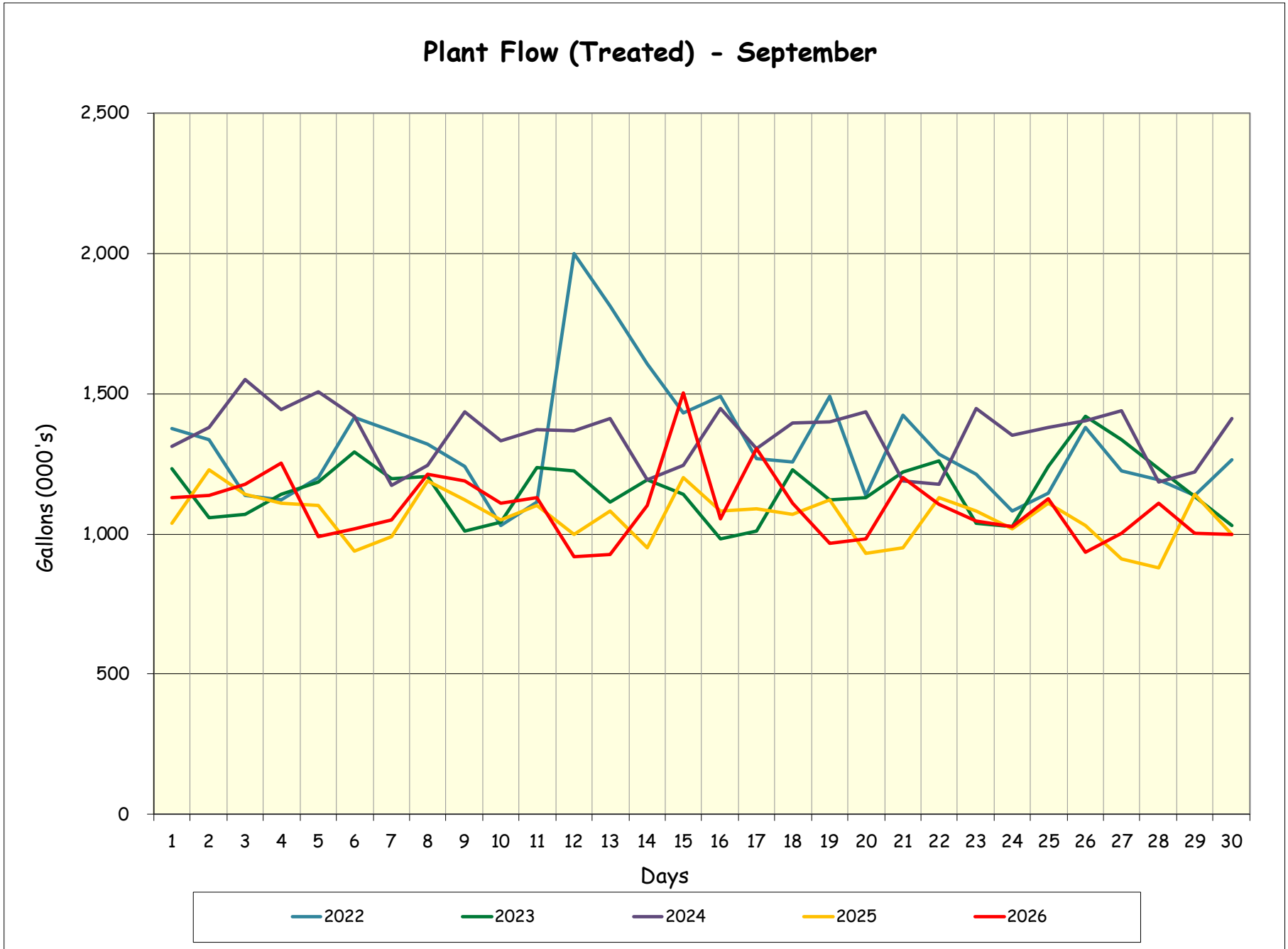

O & M Expenses per 1,000 Gallons Sold
Cost Per 1,000 Gallons ($)
14.00
12.00
10.00
8.00
6.00
4.00
2.00
0.00
Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug
2023
2024
2025
2026

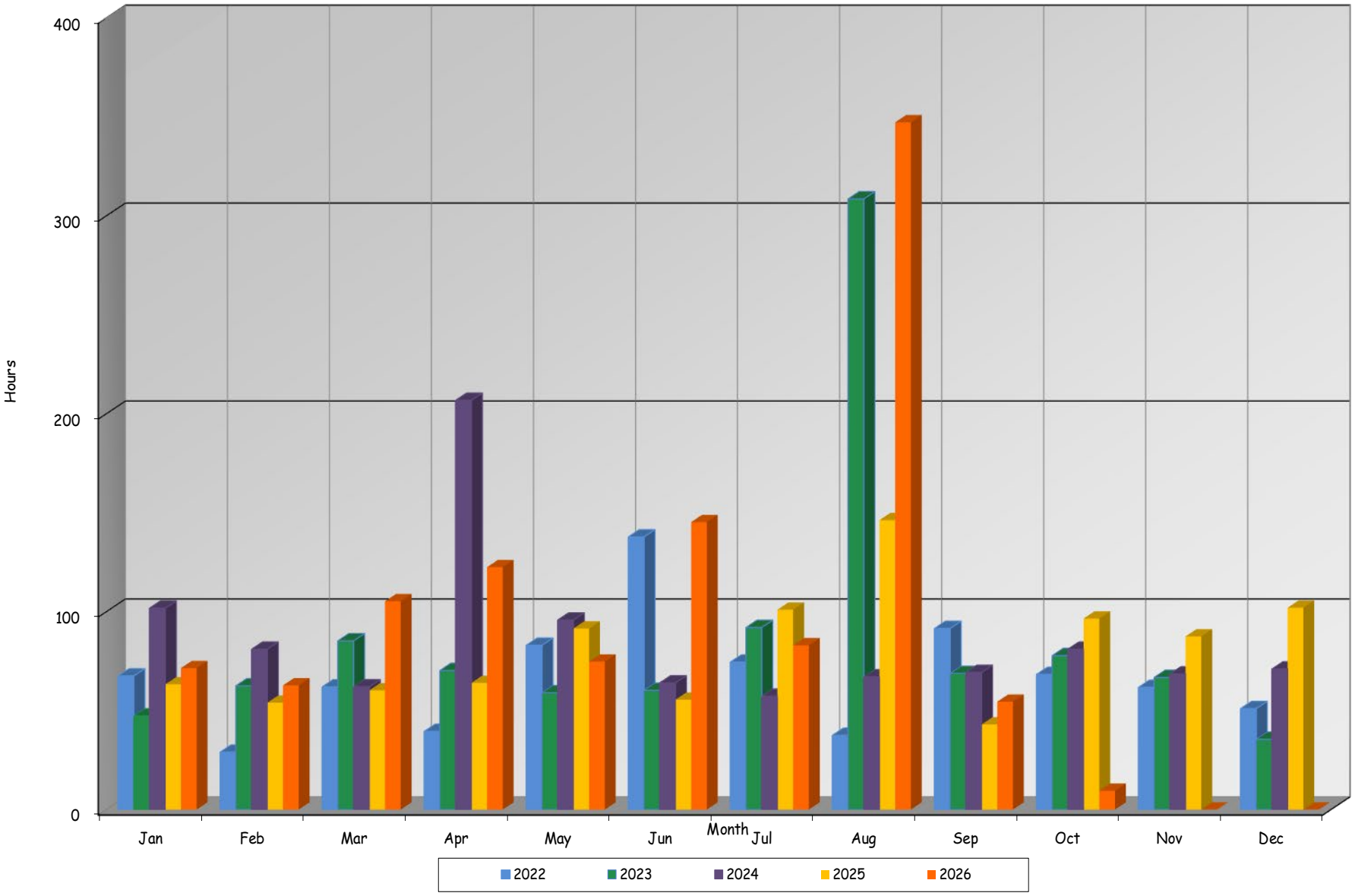

O & M Expenses per Retail Customer
Cost per Retail Customer ($)
55.00
50.00
45.00
40.00
35.00
30.00
25.00
20.00
15.00
10.00
5.00
0.00
Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug
2023
2024
2025
2026

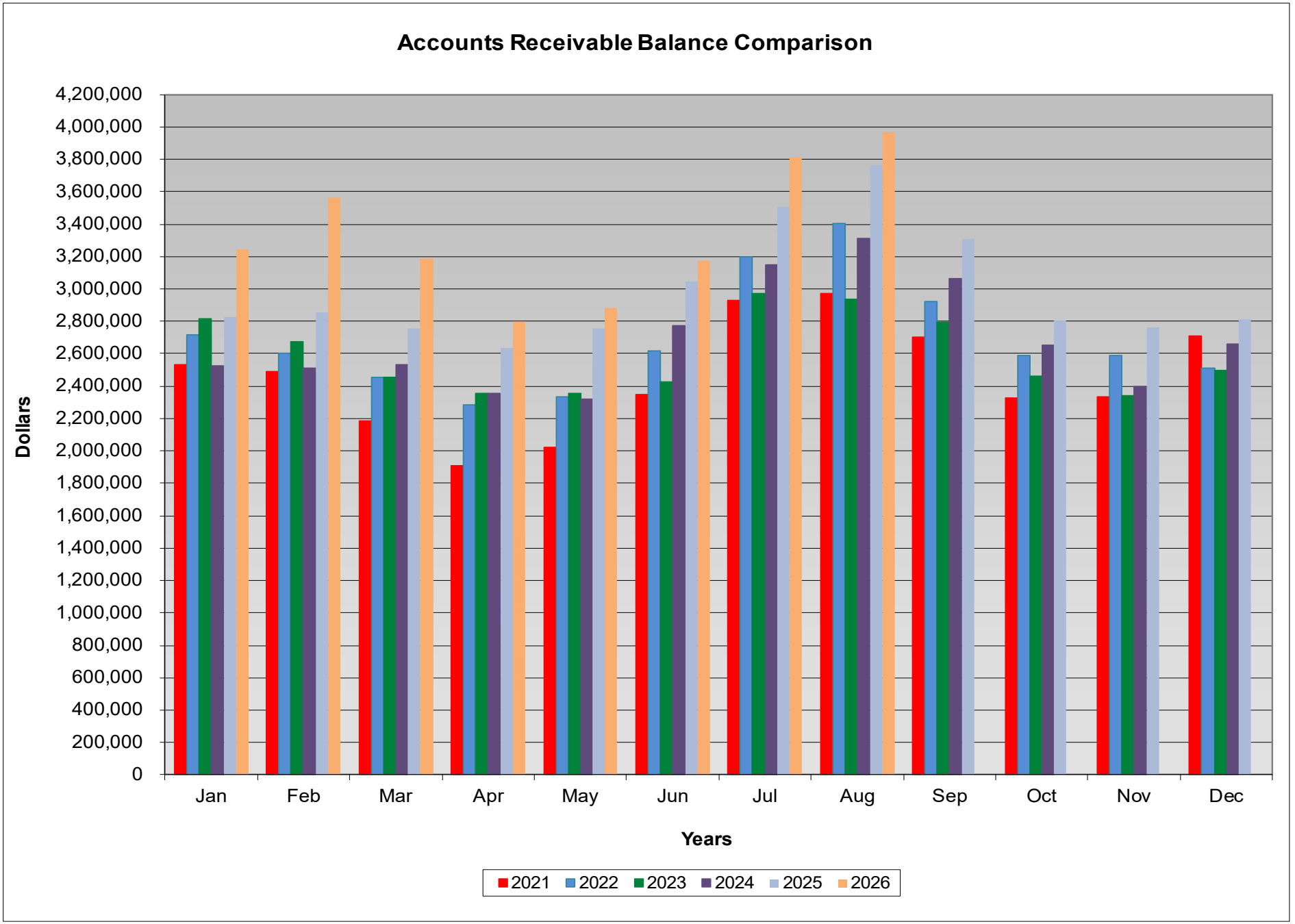

SG&A Expense per Retail Customer
Cost per Retail Customer ($)
60.0000
50.0000
40.0000
30.0000
20.0000
10.0000
0.0000
Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug
2023
2024
2025
2026

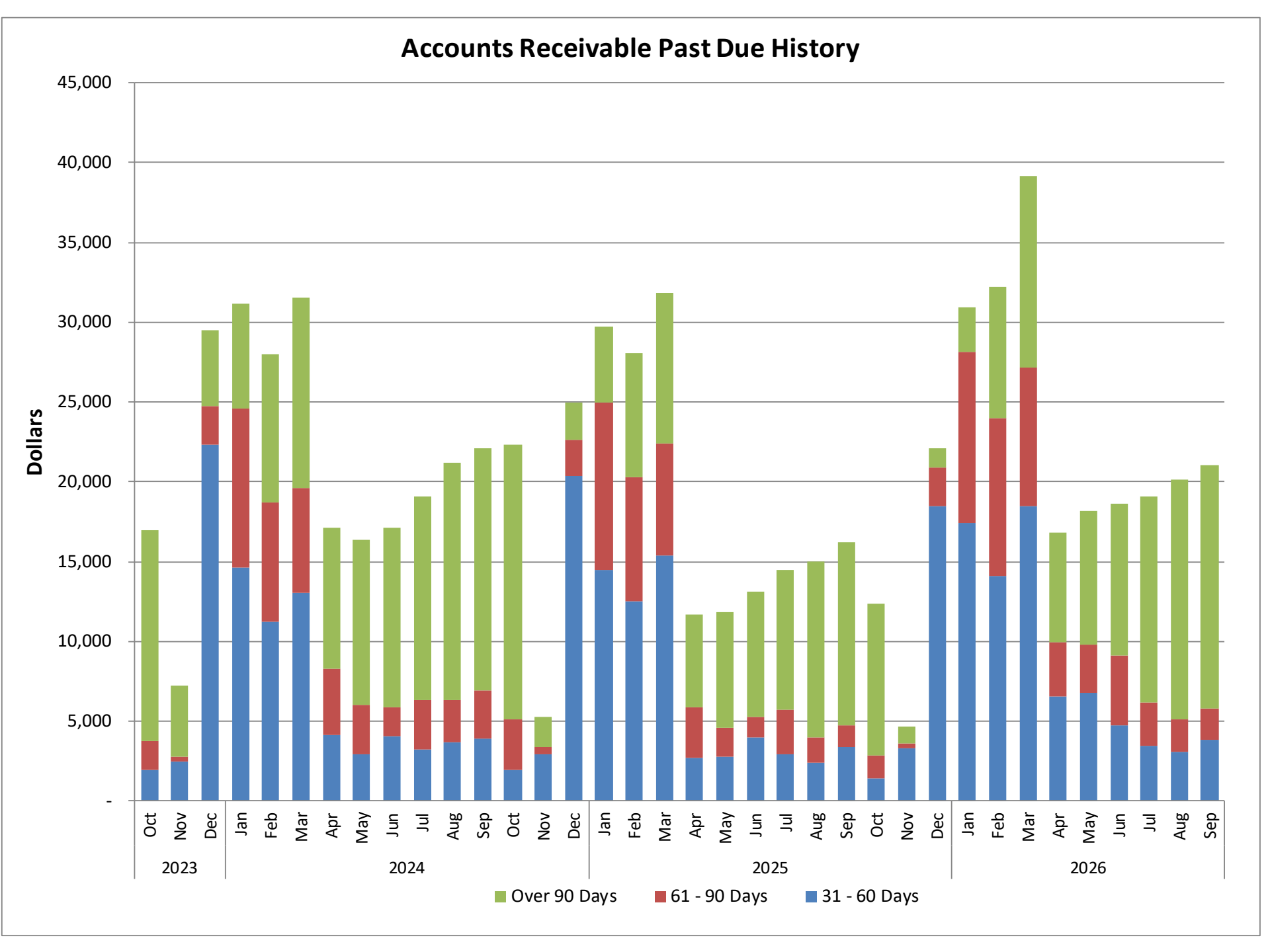
# Daily Plant Flow (Treated)

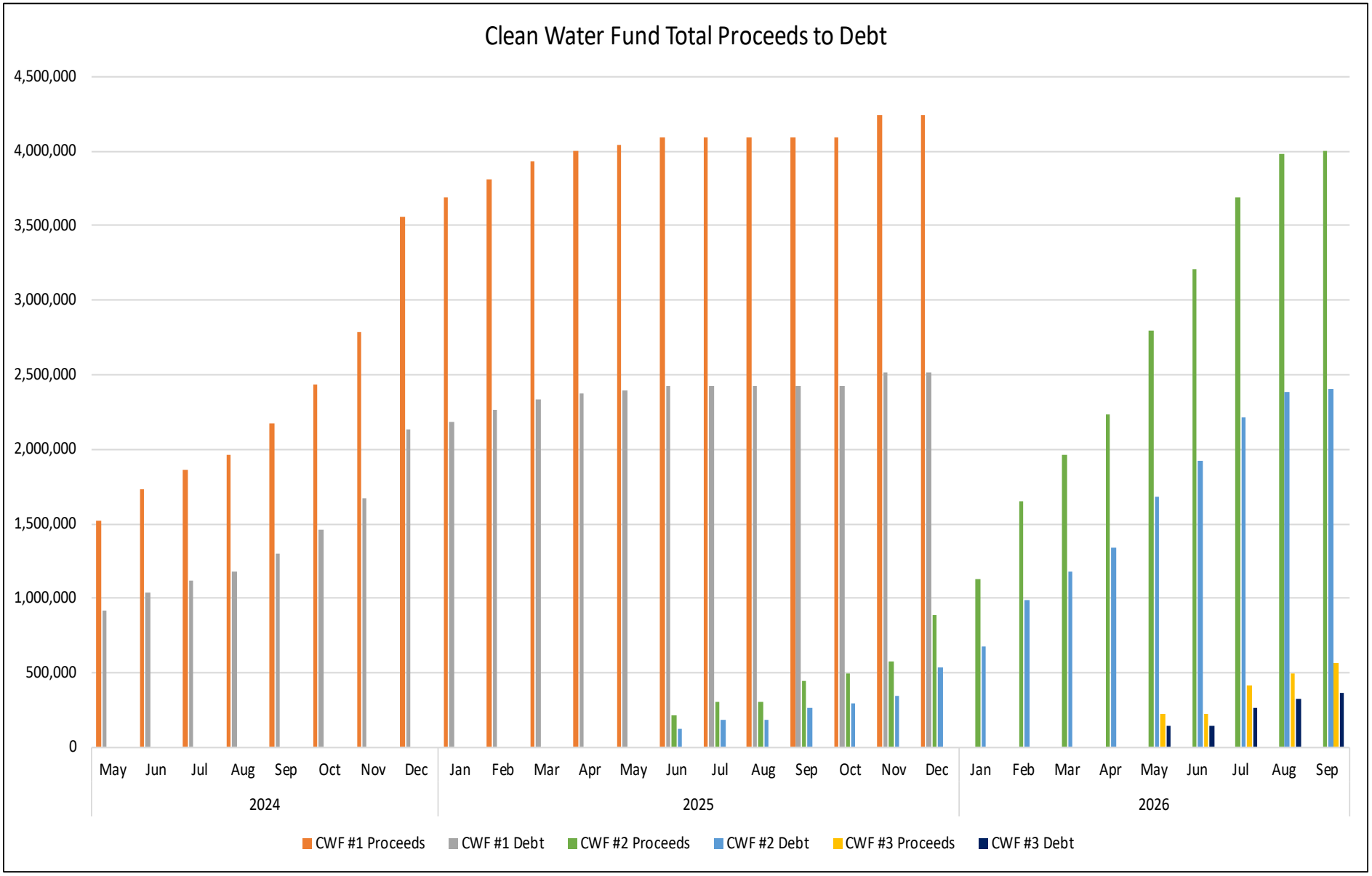



Plant Flow (Treated) - September
Gallons (000's)
2,500
2,000
1,500
1,000
500
0
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30
Days
2022
2023
2024
2025
2026


OT Hours Monthly Comparison - All Employees
Hours
400
300
200
100
0
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
Oct
Nov
Dec
Month
2022
2023
2024
2025
2026


Accounts Receivable Balance Comparison
Dollars
4,200,000
4,000,000
3,800,000
3,600,000
3,400,000
3,200,000
3,000,000
2,800,000
2,600,000
2,400,000
2,200,000
2,000,000
1,800,000
1,600,000
1,400,000
1,200,000
1,000,000
800,000
600,000
400,000
200,000
0
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
Oct
Nov
Dec
Years
2021
2022
2023
2024
2025
2026


Accounts Receivable Past Due History
Dollars
45,000
40,000
35,000
30,000
25,000
20,000
15,000
10,000
5,000
-
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Jul
Aug
Sep
2023
2024
2025
2026
Over 90 Days
61 - 90 Days
31 - 60 Days


Clean Water Fund Total Proceeds to Debt
4,500,000
4,000,000
3,500,000
3,000,000
2,500,000
2,000,000
1,500,000
1,000,000
500,000
0
May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep
2024
2025
2026
CWF #1 Proceeds
CWF #1 Debt
CWF #2 Proceeds
CWF #2 Debt
CWF #3 Proceeds
CWF #3 Debt

Sturgeon Bay Utilities
Analysis of Cash Position
As of September 30, 2026

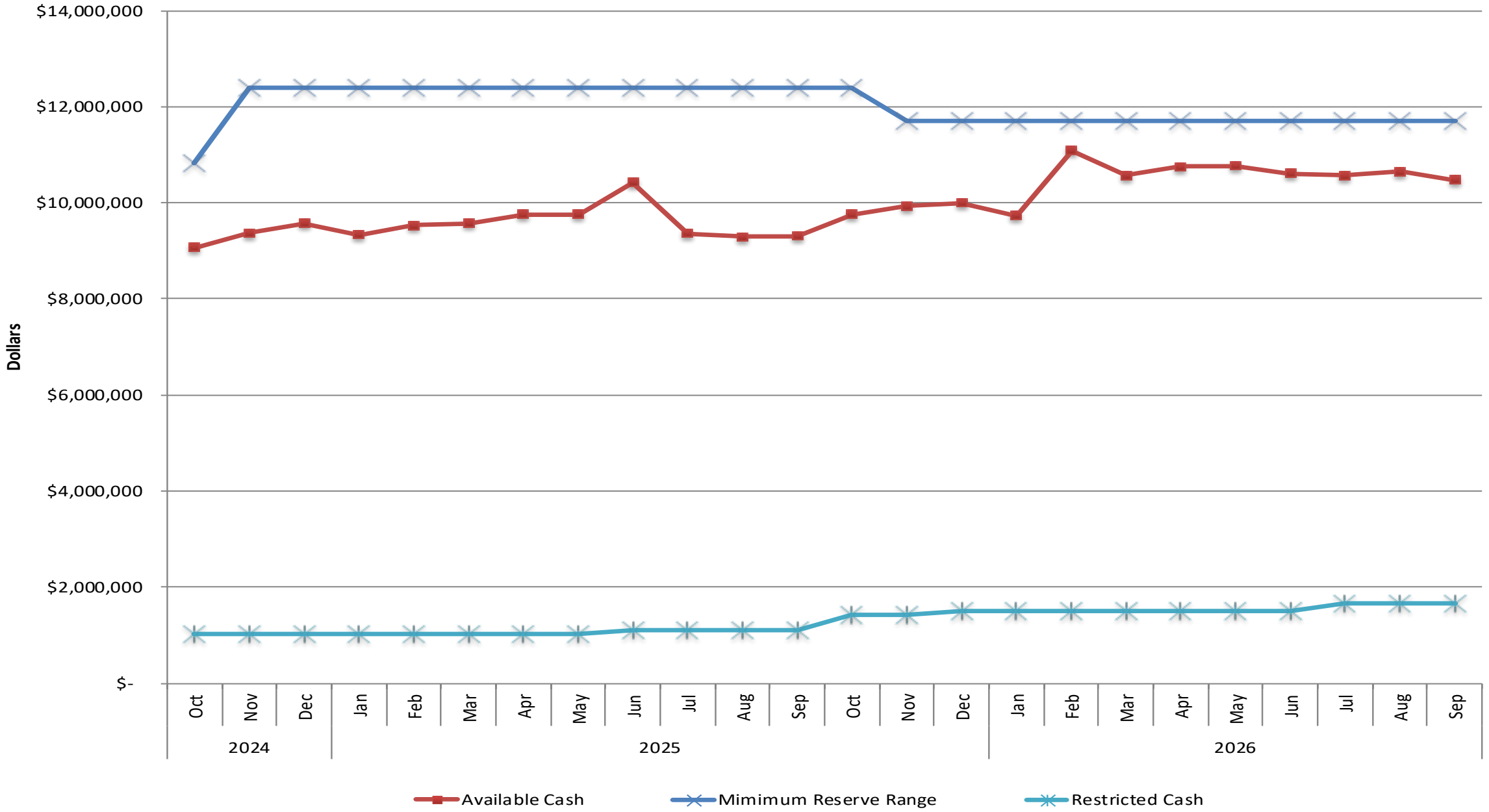
| | | |
|---|---|---|
| Cash Balance @ 9/30/26 | | $ 976,166 |
| Investment Balance @ 9/30/26 | | $ 9,496,315 |
| Add: | Additional Capital Contributions to ATC | $ 349,357 |
| | Adjustment Items from below | $ (178,675) ** |
| Adjusted Cash & Investments @ 9/30/26 | | $ 10,643,163 |
| Add: | | |
| | Remaining Budgeted Net Income | $ 858,452 |
| | Remaining Budgeted Depreciation & Amort | $ 883,158 |
| | Loan Proceeds from CWF Program | $ 1,339,435 |
| Less: | | |
| | Remaining Budgeted Debt Service & DNR Funding | $ (73,203) |
| Less: | | |
| | Budgeted Capital Projects - 2026 | $ (3,875,522) |
| Expected Cash & Investments @ 12/31/26 | | $ 9,775,484 |
| Required Cash & Investments @12/31/26 | | $ 8,885,786 |
| Expected (shortfall)/surplus against 2026 budget | | $ 889,698 |

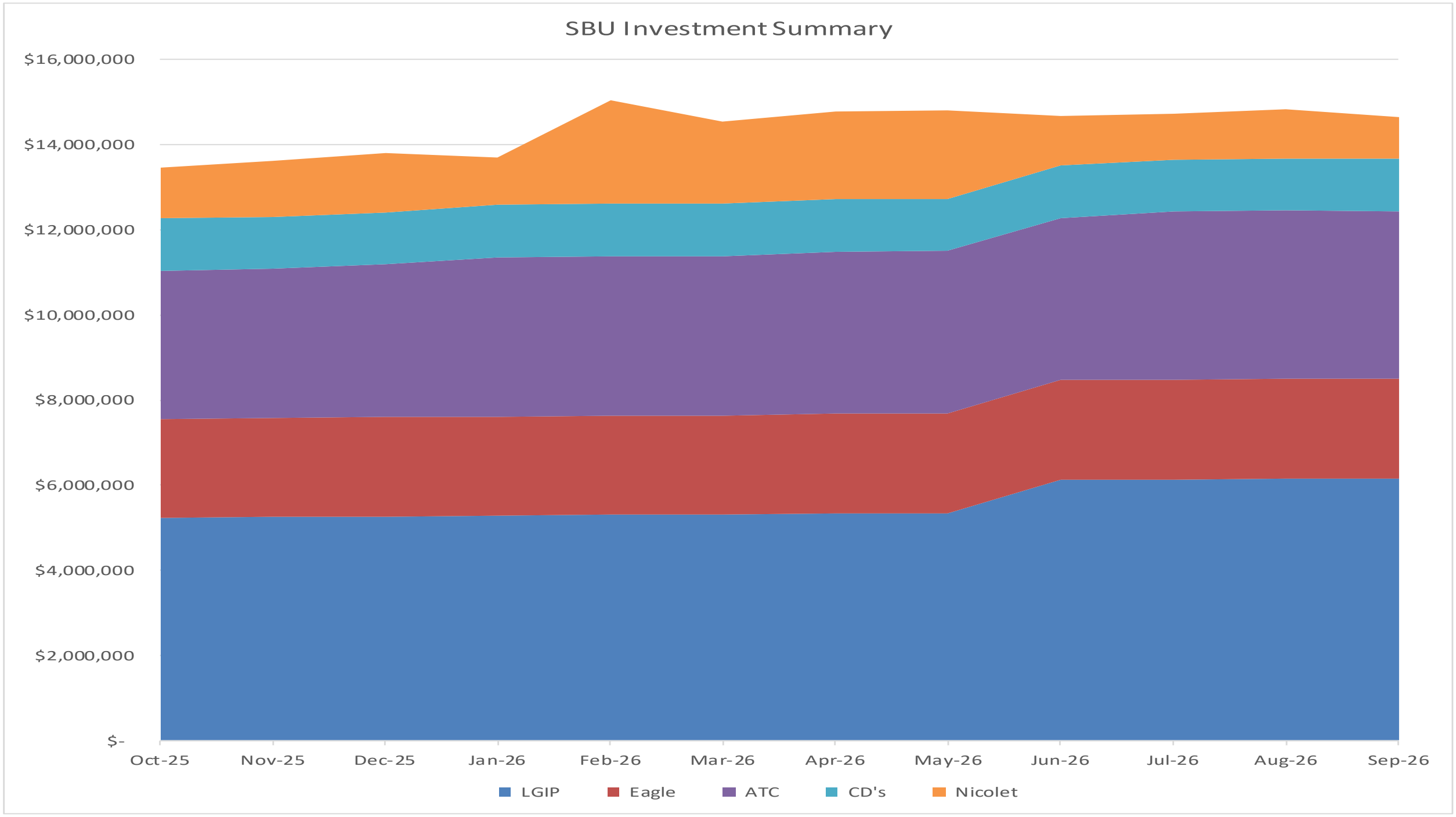
** - Note that adjustments are as follows:

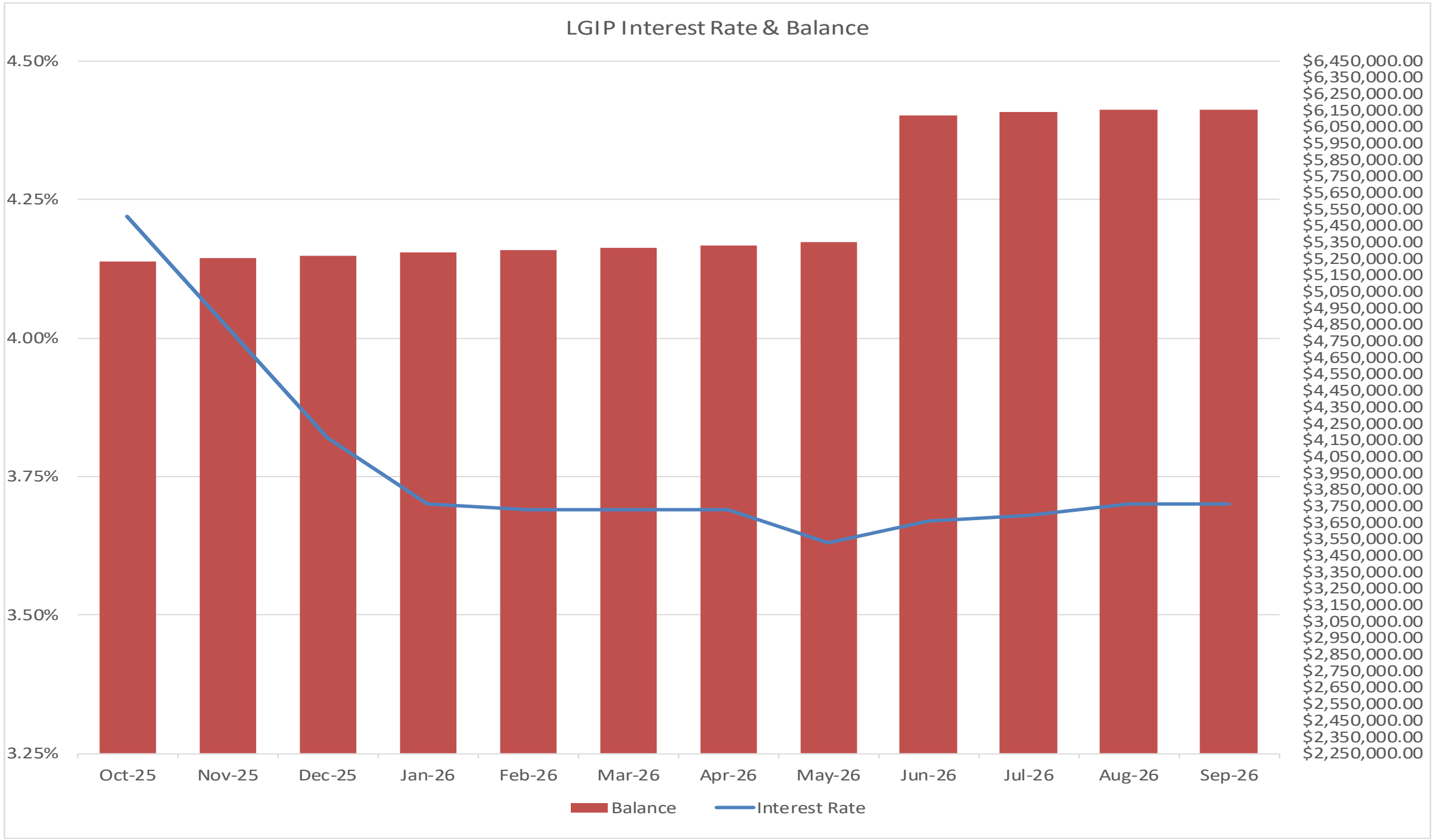
| | |
|---|---|
| SCADA improvements to finish project (carryforward) | $ (56,223) |
| Energenecs - Ind. Tower antennae (carryforward) | $ (5,267) |
| Great Lakes TV - lateral sealing (carryforward) | $ (15,000) |
| Energenecs - lift stations #3 & #10 (carryforward) | $ (44,676) |
| NEI - lift stations #3 & #10 (carryforward) | $ (26,080) |
| Blower #5 - NEI & VPP & Energenics (timing) | $ (31,429) |
| Total Adjustments | $ (178,675) |

In general, "timing" indicates that the items have been received or work has been completed and we are simply waiting for an invoice or to make payment. "Carryforward" indicates that a P.O. has been signed or the work has commenced and SBU is committed to eventually remitting payment to the vendor.

# Historic Cash/Investment Compared to MINIMUM Reserve Target




SBU Investment Summary
$16,000,000
$14,000,000
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$-
Oct-25
Nov-25
Dec-25
Jan-26
Feb-26
Mar-26
Apr-26
May-26
Jun-26
Jul-26
Aug-26
Sep-26
LGIP
Eagle
ATC
CD's
Nicolet


LGIP Interest Rate & Balance
4.50%
4.25%
4.00%
3.75%
3.50%
3.25%
$6,450,000.00
$6,350,000.00
$6,250,000.00
$6,150,000.00
$6,050,000.00
$5,950,000.00
$5,850,000.00
$5,750,000.00
$5,650,000.00
$5,550,000.00
$5,450,000.00
$5,350,000.00
$5,250,000.00
$5,150,000.00
$5,050,000.00
$4,950,000.00
$4,850,000.00
$4,750,000.00
$4,650,000.00
$4,550,000.00
$4,450,000.00
$4,350,000.00
$4,250,000.00
$4,150,000.00
$4,050,000.00
$3,950,000.00
$3,850,000.00
$3,750,000.00
$3,650,000.00
$3,550,000.00
$3,450,000.00
$3,350,000.00
$3,250,000.00
$3,150,000.00
$3,050,000.00
$2,950,000.00
$2,850,000.00
$2,750,000.00
$2,650,000.00
$2,550,000.00
$2,450,000.00
$2,350,000.00
$2,250,000.00
Oct-25
Nov-25
Dec-25
Jan-26
Feb-26
Mar-26
Apr-26
May-26
Jun-26
Jul-26
Aug-26
Sep-26
Balance
Interest Rate

# SBU CD HOLDINGS

**Account Number:** EBB222215
**IBD:** EDW
**Total Market Value:** $1,218,880.03
**Cash & Cash Equivalents:** $1,215,893.18
**Unclassified:** $2,986.85
**Holdings as of :** 10/05/2026
**All Values are in :** USD

| Security ID | CUSIP | Account Number | Description | | Quantity | Price | Market Value | Gain/Loss $ | Accrued Interest |
|---|---|---|---|---|---|---|---|---|---|
| 05614FCW1 | 05614FCW1 | EBB222215 | BNY MELLON N A INSTL CTF DEP 3.600% 06/24/27 B/E DTD 12/24/25 N/C | $ | 245,000.00 | $99.38 | $243,485.90 | -$1,514.10 | 2,416.43 |
| 12739UCS3 | 12739UCS3 | EBB222215 | CADENCE BK TUPELO MISS CTF DEP 3.900% 01/11/27 B/E DTD 09/11/25 N/C | $ | 245,000.00 | $99.93 | $244,828.50 | -$171.50 | 549.73 |
| 59013LJQ8 | 59013LJQ8 | EBB222215 | MERRICK BK SOUTH JORDAN UTAH CTF DEP 3.850% 09/20/27 B/E DTD 03/20/26 N/C | $ | 249,000.00 | $99.39 | $247,491.06 | -$1,508.94 | 315.17 |
| 68405RAJ7 | 68405RAJ7 | EBB222215 | OPTIMUMBANK FT LAUDERDALE FLA CTF DEP 4.000% 05/27/27 B/E DTD 08/27/26 N/C | $ | 239,000.00 | $99.76 | $238,416.84 | -$583.16 | 942.90 |
| 744039DS4 | 744039DS4 | EBB222215 | PROVIDENT SVGS BK F S B RIVERSIDE CA CTF DEP 4.000% 03/24/27 B/E DTD 06/24/26 N/C | $ | 242,000.00 | $99.86 | $241,670.88 | -$329.12 | 2,652.05 |
| IDPF | PER987762 | EBB222215 | INSURED DEPOSIT PROGRAM F | $ | 2,986.85 | $1.00 | $2,986.85 | $0.00 | 0.00 |
| | | | | $ | 1,222,986.85 | | $1,218,880.03 | | |

## ACCOUNT SUMMARY

Report is Valued in USD

Account Number: ESM-208280

Sturgeon Bay Utilities

Eagle Asset Management
U.S. Fixed Income Short Term Government Bonds

Inception Date 05/27/2025
Period Ending 10/02/2026
Year Ending 12/31/2026

| Account Change | Since Inception | Fiscal YTD | Current QTD |
|---|---|---|---|
| Beginning Market Value | 2,212,802 | 2,336,595 | 2,349,668 |
| Net Contributions/Withdrawals | 62,529 | 0 | 0 |
| Gain/Loss + Income Earned | 76,461 | 15,197 | 2,124 |
| Ending Market Value | 2,351,792 | 2,351,792 | 2,351,792 |
| **Account & Benchmark Returns(%)** | | | |
| Your Account | 2.48%[2] | 0.65% | 0.09% |
| Bloomberg 1-3 Year Government | 2.67%[2] | 0.56% | 0.09% |

**Income Received**

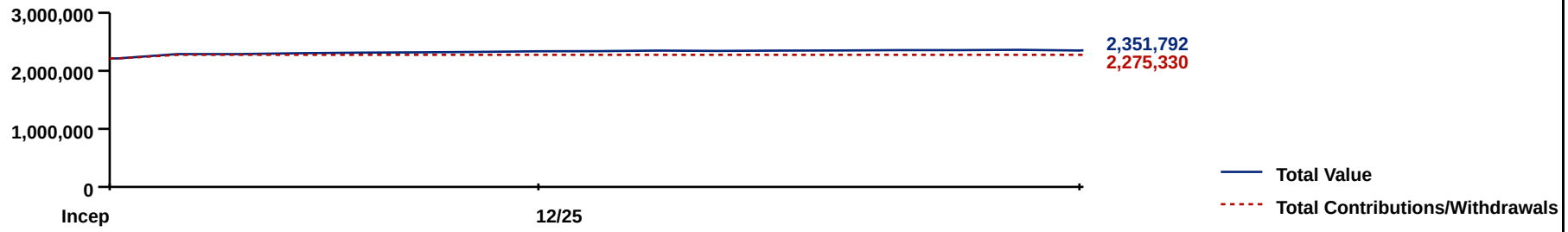
| | |
|---|---|
| Year to Date | 69,759 |

**Net Realized Gains Losses (YTD)**

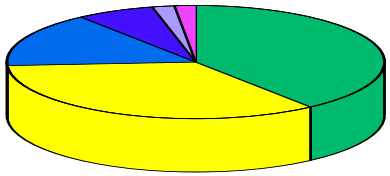
| | |
|---|---|
| Short Term | 14,765 |
| Long Term | 321,917 |
| *Total* | *336,682* |

| Unrealized[1] | Gains | Losses |
|---|---|---|
| Short Term | 304 | -18,472 |
| Long Term | 776 | -7,032 |
| *Total* | *1,080* | *-25,504* |

### Account Growth Over Time




### Bond Quality



- 39.6% - Not Rated
- 34.4% - AA1
- 15.6% - Government Bonds
- 6.7% - P-3
- 1.9% - AAA
- 1.8% - Cash[3]

### Account Characteristics

| | |
|---|---|
| Number Of Holdings | 40 |
| Average Yield To Worst | 4.9% |
| Average Duration | 2.4 years |
| Average Coupon | 3.7% |

1 - Gain/Loss data excludes positions without a cost basis or purchase date. 2 - Annualized Return 3 - Cash, Money Funds, and FDIC Deposits

**For additional information regarding performance, fees, and benchmarks, please refer to the Important Disclosures at the end of this report.**

# PERFORMANCE SUMMARY
## October 02, 2026
## For Sturgeon Bay Utilities

**Report is Valued in USD**

**Account Number: ESM-208280**

| Investment Account Index | Inception Date | Since Inception Returns | Since Inception Std Dev | Since 09/30/2021 Returns | Since 09/30/2021 Std Dev | Since 09/30/2023 Returns | Since 09/30/2023 Std Dev | Since 09/30/2025 Returns | Fiscal YTD Returns | Current QTD Returns | Asset Allocation Equity | Asset Allocation Fixed Income | Asset Allocation Cash [2] |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **FIXED INCOME** | | | | | | | | | | | | | |
| **U.S. Fixed Income Short Term Government Bonds** | | | | | | | | | | | | | |
| Eagle Asset Management ESM-208280 | 05/27/2025 | 2.48% [1] | — | — | — | — | — | 1.68% [1] | 0.65% | 0.09% | 0% | 98% | 2% |
| Bloomberg 1-3 Year Government | | 2.67% [1] | — | — | — | — | — | 1.69% [1] | 0.56% | 0.09% | | | |
| | | | | | | | | | | | 0% | 98% | 2% |

1 - Annualized Return 2 - Cash, Money Funds, and FDIC Deposits

**For additional information regarding performance, fees, and benchmarks, please refer to the Important Disclosures at the end of this report.**

# PORTFOLIO HISTORY REPORT
## October 02, 2026
## For Sturgeon Bay Utilities

Report is Valued in USD

Account Number: ESM-208280

| Period Ending Date | Beginning Market Value | Gain/Loss | Net Contributions/ Withdrawals | Ending Market Value | Your Portfolio Quarterly Returns | Your Portfolio Cumulative Returns |
|---|---|---|---|---|---|---|
| 05/27/2025 | | | | 2,212,802 | | |
| 06/30/2025 | 2,212,802 | 13,753 | 61,897 | 2,288,452 | 0.60% | 0.60% |
| 09/30/2025 | 2,288,452 | 23,615 | 632 | 2,312,699 | 1.03% | 1.64% |
| 12/31/2025 | 2,312,699 | 23,896 | 0 | 2,336,595 | 1.03% | 2.69% |
| 03/31/2026 | 2,336,595 | 5,861 | 0 | 2,342,456 | 0.25% | 2.95% |
| 06/30/2026 | 2,342,456 | 13,656 | 0 | 2,356,112 | 0.58% | 3.55% |
| 09/30/2026 | 2,356,112 | -6,444 | 0 | 2,349,668 | -0.27% | 3.27% |
| 10/02/2026 | 2,349,668 | 2,124 | 0 | 2,351,792 | 0.09% | 3.36% |
| TOTALS | | 76,461 | 62,529 | | | |

BENJAMIN F. EDWARDS®

# Investment Insights Monthly

From the desk of Bill Hornbarger, Chief Investment Officer

September 2026




## Bond Market Signals: Inflation, the Fed and Growth

Global bond markets have been in full retreat, with many long sovereign yields at their highest levels in decades. The Japanese 10-year note recently crossed 3% for the first time since September 1996, while the U.S. 30-year Treasury bond sits at or near its highest yield levels since 2007. Germany, Australia and the United Kingdom are other countries where yields are at multiyear highs. Recently, the U.K. government paid a 5.82% yield on its £4.25 billion bond issuance, the highest on record for that country and tenor.

U.S. yields have moved steadily higher this year, with the 10-year note recently trading at 5.00% versus a 2026 low of 3.94% and the 30-year bond firmly above 5%, recently trading at a 5.25% yield. In addition to higher yields, we have also seen the yield curve between two- and 10-year maturities flatten and the yield between the two-year note and federal funds futures widen.

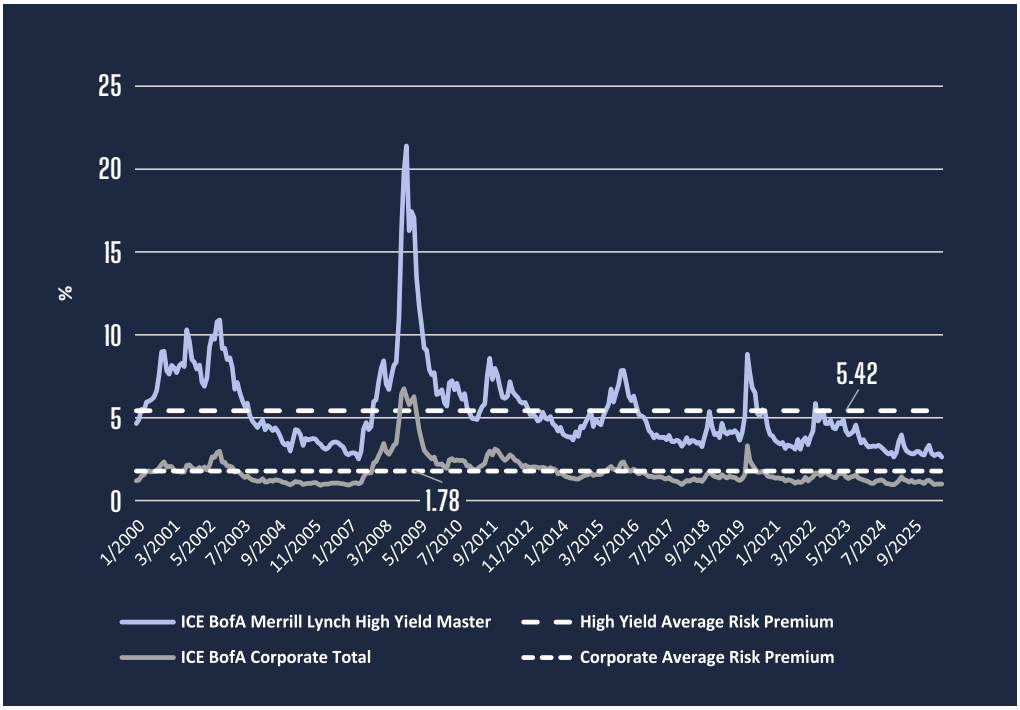
We have always considered the bond market and the yield curve among the world's greatest economists, reflecting the views of global portfolio managers and traders with real capital at risk. We think they are currently relaying three distinct and important messages to investors:

1. **Deficits and inflation matter and are a concern.** Bond market fundamentals are poor, particularly domestically, where there are concerns that the U.S. Federal Reserve (the Fed) is behind the inflation curve as a result of a resilient economy and energy supply risk. Additionally, the Treasury needs to fund an ever-increasing government budget deficit at a time when private-sector borrowing is ramping up to fund capital expenditures related to the artificial intelligence boom. Barring an economic downturn and/or significant progress on inflation, the current path of least resistance for yields appears to be higher. Rates don't appear yet to be at a level that could lead to a downturn in the global economy, but 5% looms as an important level, at least from a psychological perspective.

2. **The Fed will raise rates further.** The one- and three-month Treasury bills currently yield 3.76% and 3.86%, respectively, a positive spread to the fed funds lower bound target range of 3.5%. That positive spread is near the widest level of the year and has been slowly widening since its inversion last fall. The positive and widening spread reflects a belief that the Fed needs to and will increase the overnight rate, a view that is confirmed by fed funds futures, which are currently priced for two to three quarter-point increases over the next 12 months.

3. **The economy is on solid footing, and there is ample liquidity.** Credit spreads on both investment-grade and high-yield bonds remain narrow relative to history and have tightened this calendar year (see chart). Tighter credit spreads are an indication and result of robust liquidity and demand, as well as a strong equity market and confidence in the economy.

**Investment Grade and High Yield Credit Spreads**




As of August 31, 2026
Source: Haver

How much higher can yields go? There is no way of knowing, but we would suggest that there is value in bonds at current levels and would be in favor of extending duration slightly. Real yields are positive, and nominal yields appear low relative to what would be expected based on the combination of the term premium and real yields (see chart).

**10-Year Treasury Yield vs. 'Model Fair Value'**

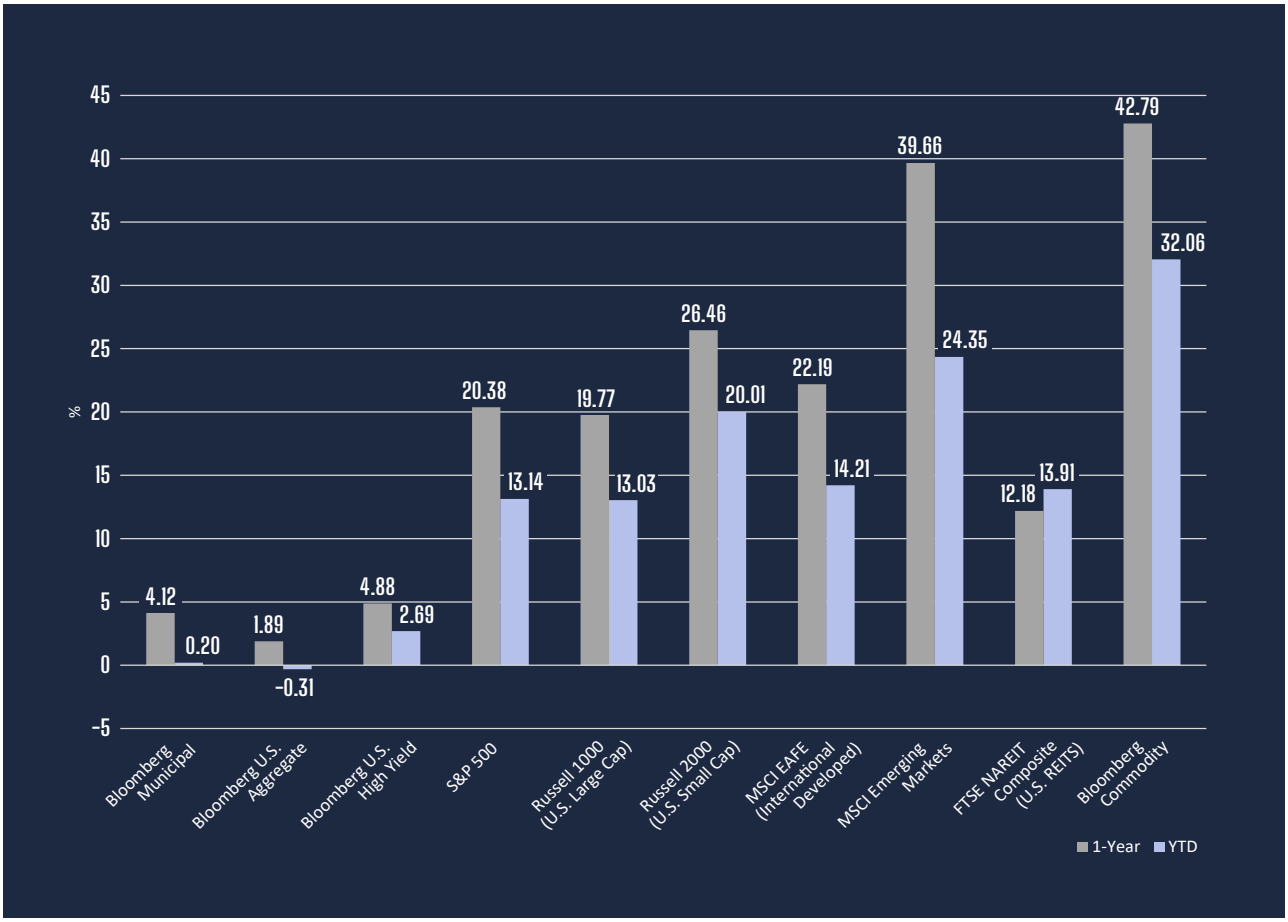



As of August 31, 2026
Sources: Haver, BFE calculations

If and when the Fed increases the overnight rate and shows it has concerns about tamping down inflation, bonds will take notice. One of our favorite recent quotes is "The bond market will stop panicking when the Fed starts panicking." While panic is a strong word, we agree with the sentiment: The bond market will settle down when the Fed sends the clear signal that inflation is too high and needs to be addressed more aggressively.

**Asset Class Returns**

Comparing Recent 1-Year and Year-to-Date Total Returns




As of August 31, 2026

Source: Conway Investment Research

## Fixed Income

- After surging higher in July, interest rates were generally rangebound in August.
- Core fixed income posted modest gains last month, but municipals ended the month negative due to unfavorable technicals.
- Credit featured another month of largely clipping coupons while bonds outside the United States got an added boost from the weaker U.S. dollar.

## Equities

- U.S. equities gained ground across the board in August, led by the rebound in growth/tech stocks.
- Large caps outpaced small caps and growth beat value across all market caps.
- 2026 is the fourth straight year of strong equity market gains, and a pullback seems long overdue. Ultimately, much will depend on geopolitical developments and future earnings growth.
- Equities outside the United States posted positive returns in August, driven by emerging markets and growth/tech stocks.
- Small caps beat large caps outside the United States, and growth stocks outperformed value stocks.
- Emerging markets were driven by Eastern Europe and Asia ex-China.
- The weaker U.S. dollar added 57 basis points (bps) to Europe, Australasia and Far East returns and 152 bps to emerging-market returns.

| August 31, 2026 | MTD | QTD | YTD | 1-Year | 3-Year | 5-Year | 10-Year |
|---|---|---|---|---|---|---|---|
| **FIXED INCOME INDICES** | | | | | | | |
| Bloomberg U.S. Treasury Bill 1-3 Month | 0.29% | 0.63% | 2.45% | 3.84% | 4.64% | 3.74% | 2.41% |
| Bloomberg Municipal | -0.23% | -2.08% | 0.20% | 4.12% | 3.40% | 0.54% | 1.91% |
| Bloomberg US Govt/Credit Intermediate | 0.26% | 0.41% | 1.18% | 2.69% | 4.52% | 2.17% | 2.05% |
| Bloomberg U.S. Aggregate | 0.39% | -0.92% | -0.31% | 1.89% | 4.08% | -0.29% | 1.40% |
| Bloomberg U.S. High Yield | 0.97% | 0.72% | 2.69% | 4.88% | 8.52% | 4.13% | 5.39% |
| Bloomberg Global Aggregate | 0.45% | -0.08% | -0.30% | 0.60% | 3.62% | -1.74% | 0.34% |
| **U.S. EQUITY INDICES** | | | | | | | |
| DJ Industrial Average | 1.47% | 1.85% | 11.79% | 18.62% | 17.29% | 10.56% | 13.53% |
| S&P 500 | 2.72% | 2.66% | 13.14% | 20.38% | 21.04% | 12.79% | 15.37% |
| NASDAQ Composite (Price) | 3.93% | 0.60% | 13.46% | 22.91% | 23.40% | 11.56% | 17.60% |
| Russell 1000 | 2.82% | 2.46% | 13.03% | 19.77% | 20.79% | 12.10% | 15.13% |
| Russell 1000 Growth | 3.73% | -1.21% | 4.06% | 10.82% | 21.10% | 11.88% | 17.95% |
| Russell 1000 Value | 2.03% | 5.93% | 23.12% | 29.72% | 19.77% | 11.84% | 11.76% |
| Russell Mid Cap | 1.86% | 1.23% | 16.72% | 17.94% | 16.85% | 8.05% | 11.67% |
| Russell 2500 | 1.14% | -1.49% | 20.88% | 25.54% | 17.48% | 7.87% | 11.42% |
| Russell 2000 | 0.98% | -2.08% | 20.01% | 26.46% | 17.46% | 6.85% | 10.55% |
| Russell 2000 Growth | 1.64% | -4.31% | 16.91% | 23.25% | 17.01% | 5.04% | 10.66% |
| Russell 2000 Value | 0.30% | 0.31% | 23.38% | 29.95% | 17.93% | 8.52% | 10.08% |
| Russell 3000 | 2.74% | 2.26% | 13.37% | 20.10% | 20.62% | 11.80% | 14.84% |
| **NON-U.S. EQUITY INDICES** | | | | | | | |
| MSCI World | 2.60% | 3.15% | 13.40% | 20.83% | 20.62% | 11.71% | 13.56% |
| MSCI ACWI | 2.70% | 2.80% | 14.61% | 22.81% | 21.00% | 11.39% | 13.12% |
| MSCI ACWI Ex-U.S. | 2.59% | 2.97% | 17.39% | 27.89% | 20.83% | 9.93% | 10.18% |
| MSCI EAFE | 2.00% | 4.01% | 14.24% | 22.19% | 18.84% | 9.91% | 10.07% |
| MSCI EAFE Growth | 2.56% | 0.82% | 10.29% | 15.24% | 13.18% | 4.53% | 8.70% |
| MSCI EAFE Value | 1.46% | 7.31% | 18.21% | 29.30% | 24.64% | 15.35% | 11.19% |
| MSCI Europe | 1.44% | 3.08% | 11.67% | 21.04% | 18.48% | 10.12% | 10.43% |
| MSCI AC Asia | 3.32% | 1.40% | 24.63% | 36.51% | 23.55% | 9.58% | 10.20% |
| MSCI EAFE Small Cap | 3.83% | 5.87% | 14.33% | 19.40% | 18.12% | 6.10% | 9.13% |
| MSCI ACWI Ex-U.S. Small Cap | 5.99% | 5.03% | 14.89% | 20.96% | 18.03% | 7.19% | 9.53% |
| MSCI Emerging Markets | 3.40% | 0.27% | 24.35% | 39.66% | 23.82% | 8.67% | 9.73% |
| MSCI EM Asia | 3.37% | -0.93% | 27.17% | 42.95% | 25.57% | 9.16% | 10.73% |
| MSCI China | -0.34% | 8.67% | -7.53% | -5.96% | 10.65% | -2.02% | 4.27% |
| MSCI EM Eastern Europe | 4.13% | 12.59% | 29.05% | 50.17% | 38.42% | -10.36% | 1.40% |
| MSCI EM Latin America | -0.59% | 4.31% | 15.53% | 33.42% | 15.26% | 11.22% | 7.68% |
| MSCI EM Small Cap | 9.50% | 2.21% | 15.59% | 19.92% | 15.66% | 8.15% | 9.50% |
| MSCI Frontier Markets | 3.78% | 4.29% | 15.16% | 24.27% | 23.18% | 9.56% | 9.85% |
| **REAL ASSETS INDICES** | | | | | | | |
| FTSE NAREIT Composite | -2.58% | -0.37% | 13.91% | 12.18% | 10.31% | 2.20% | 5.69% |
| Alerian MLP | 3.30% | 11.11% | 31.65% | 31.59% | 24.90% | 25.27% | 10.44% |
| Bloomberg Commodity | 7.39% | 15.48% | 32.06% | 42.79% | 15.13% | 12.22% | 8.12% |
| **OTHER** | | | | | | | |
| Oil Price Brent Crude | 0.41% | 24.09% | 48.71% | 32.84% | 1.37% | 4.39% | 6.76% |
| CBOE Market Volitility (VIX) | -6.69% | -9.30% | -0.20% | -2.86% | 3.21% | -1.97% | 1.07% |

Source: Morningstar

**NATHAN E. DEBAUN**
Deputy General Counsel and Corporate Secretary

September 15, 2026

Mr. Jim Stawicki
General Manager
City of Sturgeon Bay
230 East Vine St.
Sturgeon Bay, WI 54235-1972
Fax: (920) 746-2822

**Re: Notice of Fourth Call for Voluntary Additional Capital Contributions in 2026**

Dear Mr. Stawicki:

As noted in our letter of December 16, 2025, ATC Management Inc. (ATCMI) has determined that American Transmission Company LLC (ATCLLC) requires up to $410,000,000 in additional equity capital funding in the year 2026 to be requested in several installments. Our December 16, 2025 letter represented the first request in the amount of $125,000,000. Our March 16, 2026 letter represented the second request in the amount of $60,000,000. Our June 16, 2026 letter represented the third request in the amount of $100,000,000.

This letter is ATCMI's fourth request for additional equity capital funding in the total amount of $120,000,000. As a result, Sturgeon Bay is hereby notified of ATCMI's call for Voluntary Additional Capital Contributions (VACC) as provided in Section 3.6 of ATCLLC's Operating Agreement and in accordance with resolutions passed by the Board of Directors of ATCMI on September 28, 2022.

Sturgeon Bay has the right, but no obligation, to contribute its *pro rata* share for additional Member Units by giving notice to ATCLLC by Thursday, October 15, 2026. Please use the attached Response Form to provide such notice. Sturgeon Bay may also elect to contribute less than the full *pro rata* share listed herein. If selecting this option, please provide the amount you wish to contribute on the Response Form.

For the fourth installment, Sturgeon Bay is being asked to contribute $147,012 based upon its Percentage Interest in ATCLLC of 0.1220% as of August 31, 2026. **This amount includes a *pro rata* share of uncontributed amounts from the prior quarter, as fewer than all members elected to participate in ATCLLC's third VACC installment.**

W234 N2000 Ridgeview Pkwy. Ct., Waukesha, WI 53188
(906) 779-7900
(866) 899-3204
atcllc.com

Member Units will be issued in exchange for the contributions made in response to this call and will be issued at a price equal to the Company's Net Book Value per Member Unit as of the end of the calendar month preceding such contribution.

If fewer than all the Members agree to contribute their *pro rata* amounts, then the other Members that do contribute their *pro rata* amounts shall have the right to contribute such additional amounts for additional Member Units in accordance with their Percentage Interests (excluding the Percentage Interests of the non-participating Members).

If Sturgeon Bay chooses to participate, its portion of the capital call will be required to be made on or before 11:00 A.M., Central Time, on the due date as provided above. Payment must be made by wire transfer, ACH or ACH Debit (for those Members who have provided authorization to ATCLLC to debit their account for VACC payments), to the order of "American Transmission Company" using the banking details set forth on the enclosed Response Form. ***Please note that if ATCLLC does not receive your contribution payment by the due date, the membership unit calculation for your payment will be based on the subsequent month's membership unit price, which could be higher, and may result in fewer membership units being granted in exchange for your contribution.*** If you have any questions about this paragraph, please do not hesitate to contact Eric Hansmann at 262-506-6869, or Jim Curley at 262-506-6856.

Please forward the attached Response Form to my assistant, Danna Treutelaar, by close of business on Thursday, October 15, 2026. If you have any questions, please contact Danna directly at 262-506-6767, or via email at dtreutelaar@atcllc.com.

Best regards,



Nate DeBaun
Deputy General Counsel and Corporate Secretary
ATC Management Inc., Corporate Manager for
American Transmission Company LLC

NED/dlt

Enclosure

# Sturgeon Bay Utilities

# SELECTED FINANCIAL AND OPERATING RATIOS

WPPI ENERGY

September 21, 2026

September 21, 2026

Jim Stawicki
Sturgeon Bay Utilities

RE: Sturgeon Bay Benchmark Study

Dear Jim:

The Benchmark Report is based on financial information from 2016-2025. This study contains three sections: 1) an Executive Summary providing insight on the purpose of the study, 2) a Revenue Study detailing historical operating revenue and expenses by account and 3) an examination of key financial indicators by which the utility can measure its performance alongside similar-sized municipal utilities, the average of the WPPI members in the power supply area where the utility is located and a WPPI member average.

The intent of the benchmark study is to provide a tool members may use to assist in managing their local utility. Benchmarking to comparable utilities provides only an indicative measure of performance. However, it does provide a means of focusing on areas where differences may exist between your utility and others and warrant further investigation. It should be recognized that every electric utility has its own specific and unique characteristics and challenges that influences how it is managed and operated. For this reason, any variation from the comparable utilities in this study may be explained by local circumstances.

If you have any questions, please let us know.

Sincerely,

The Rates Department

Enclosures

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# EXECUTIVE SUMMARY

This Benchmark Study is being provided by WPPI Energy to your utility as a means for identifying key indicators by which the Electric utility performance can be measured. Each of the attached sheets provides:

- ☐ A description of the financial ratio or data on the page
- ☐ A table of the actual financial ratio or data for 2016 to 2025
- ☐ A graph of Sturgeon Bay financial data for 2016 to 2025
- ☐ A graph of 2025 Sturgeon Bay data as compared to other utilities

For a comparison to the Sturgeon Bay financial ratios, we have chosen similar-sized Wisconsin municipal utilities along with the average of the WPPI members in the IOU control area and a WI member WPPI average. The grouping of similar-sized Wisconsin utilities adjusts for differences in utility size based on numbers of customers, peak demands, energy requirements, and loads from large industrial customers. Some costs are compared on a "per kWh" basis while others are based on a "per customer" measurement. There may be some differences in the results depending on which measurement is used.

Utilities should conduct an examination of costs to determine the significance of each cost category to the utility's total operating costs. Those categories that make up a greater portion of the total costs should receive the more extensive scrutiny. Analysis of major cost areas involves researching questions about the potential for improvement in each area. For example:

- ✓ Are crew sizes optimized?
- ✓ Is equipment optimized?
- ✓ Is there an established utility maintenance program with established goals?
  - ⇒ Pole Replacement
  - ⇒ Meter Reading
  - ⇒ Tree Trimming
- ✓ Are there services that can be outsourced?
- ✓ Can utility staff be shared with other city departments?
- ✓ Are joint operations with a neighboring utility possible?
- ✓ Should systems be upgraded?
- ✓ What free services does the utility provide the city?
- ✓ Are facilities/equipments/personnel shared with other utilities/departments?

WPPI does not attempt to analyze the ratios/comparisons in this document. We know that each Electric utility has unique qualities, which may cause its ratios to look different from the norm. For example, the ratios of a utility with a couple of very large customers may look significantly different from one whose customer base is primarily residential. This information is merely provided as a tool for measuring performance.

## Sturgeon Bay Utilities
## 10-YEAR HISTORY

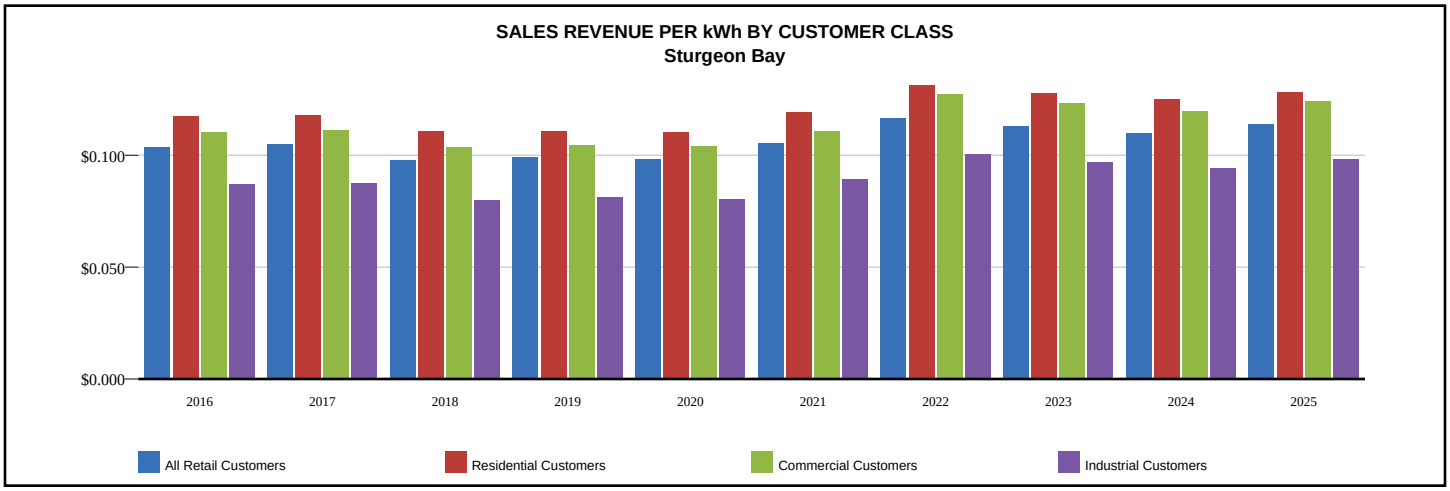
| Effective Date of Rates | | | | | | 2021-06-15 | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
| **Customer & MWh Totals** | | | | | | | | | | |
| Number of Customers | 9,105 | 9,182 | 9,087 | 9,216 | 9,320 | 9,204 | 9,282 | 9,690 | 9,872 | 9,952 |
| Maximum Demand | 31,929 | 29,350 | 30,530 | 29,492 | 31,835 | 30,018 | 30,811 | 31,249 | 31,909 | 33,169 |
| Total Sold And Used | 149,570 | 147,183 | 151,569 | 145,783 | 146,433 | 146,428 | 149,549 | 151,982 | 147,190 | 152,658 |
| Distribution Losses | 4,998 | 5,287 | 2,325 | 5,677 | 5,726 | 5,928 | 5,695 | 5,643 | 5,514 | 5,547 |
| % Losses | 3.2% | 3.5% | 1.5% | 3.7% | 3.8% | 3.9% | 3.7% | 3.6% | 3.6% | 3.5% |
| Annual Load Factor | 55.3% | 59.3% | 57.5% | 58.6% | 54.6% | 57.9% | 57.5% | 57.6% | 54.6% | 54.4% |
| % Sales Exp of Total Revenue | 0.2% | 0.2% | 0.2% | 0.2% | 0.2% | 0.2% | 0.1% | 0.1% | 0.2% | 0.2% |
| Total Requirements | 154,569 | 152,470 | 153,894 | 151,461 | 152,159 | 152,356 | 155,244 | 157,624 | 152,704 | 158,205 |
| **Revenue** | | | | | | | | | | |
| Revenue From Sales | $15,579,345 | $15,419,870 | $14,897,541 | $14,406,593 | $14,399,961 | $15,491,968 | $17,551,168 | $16,614,290 | $16,253,803 | $17,467,738 |
| Other Revenue | $335,054 | $401,061 | $364,144 | $354,600 | $339,324 | $380,293 | $383,829 | $397,174 | $392,284 | $434,426 |
| Total Revenue | $15,914,399 | $15,820,931 | $15,261,685 | $14,761,193 | $14,739,285 | $15,872,261 | $17,934,997 | $17,011,464 | $16,646,087 | $17,902,164 |
| **Misc** | | | | | | | | | | |
| Total Number of Full-Time Employees | 15.0 | 15.0 | 15.0 | 15.0 | 15.0 | 14.0 | 13.0 | 13.0 | 13.0 | 12.0 |
| Total Number of Circuit Miles of Distribution Line | 292 | 294 | 294 | 317 | 256 | 259 | 261 | 262 | 263 | 267 |
| **Operation And Maintenance Expense** | | | | | | | | | | |
| Power Cost Expense | $12,039,259 | $11,924,621 | $11,193,517 | $10,873,937 | $10,875,684 | $11,427,744 | $12,895,923 | $11,931,229 | $11,535,097 | $12,649,416 |
| Transmission Expense | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Distribution Expense | $894,124 | $973,635 | $869,240 | $1,000,152 | $843,469 | $972,531 | $1,119,620 | $988,845 | $1,164,561 | $1,300,159 |
| Customer Account Expense | $154,273 | $147,800 | $141,078 | $160,579 | $153,402 | $146,280 | $152,722 | $159,352 | $182,993 | $190,285 |
| Uncollectable Accounts | ($1,656) | $329 | $34,255 | $3,885 | $6,233 | $4,596 | $42,253 | $5,134 | ($13,227) | $9,083 |
| Sales Expense | $32,215 | $30,600 | $27,140 | $28,736 | $22,355 | $27,613 | $21,689 | $22,918 | $29,513 | $27,608 |
| Administrative & General Exp | $214,235 | $284,270 | $367,161 | $484,007 | $440,139 | $305,064 | $277,458 | $613,566 | $538,368 | $597,153 |
| Total O&M Expense | $13,332,450 | $13,361,255 | $12,632,391 | $12,551,296 | $12,341,282 | $12,883,828 | $14,509,665 | $13,721,044 | $13,437,305 | $14,773,704 |
| **Other Expense** | | | | | | | | | | |
| Depreciation Expense | $1,055,304 | $1,122,860 | $1,162,214 | $1,274,047 | $1,300,078 | $1,438,556 | $1,440,777 | $1,476,574 | $1,483,248 | $1,670,587 |
| Amortization Expense | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Tax | $664,693 | $675,654 | $680,727 | $694,328 | $771,787 | $746,038 | $716,013 | $639,758 | $620,281 | $666,978 |
| Total Operation Expense | $15,052,447 | $15,159,769 | $14,475,332 | $14,519,671 | $14,413,147 | $15,068,422 | $16,666,455 | $15,837,376 | $15,540,834 | $17,111,269 |
| **Total Income** | | | | | | | | | | |
| Operating Income | $861,952 | $661,162 | $786,353 | $241,522 | $326,138 | $803,839 | $1,268,542 | $1,174,088 | $1,105,253 | $790,895 |
| Rate Base | $18,378,106 | $19,115,086 | $19,937,892 | $21,030,972 | $22,169,190 | $22,952,499 | $23,678,632 | $24,705,298 | $25,611,832 | $26,912,339 |
| Operating Margin | 4.69% | 3.46% | 3.94% | 1.15% | 1.47% | 3.50% | 5.36% | 4.75% | 4.32% | 2.94% |

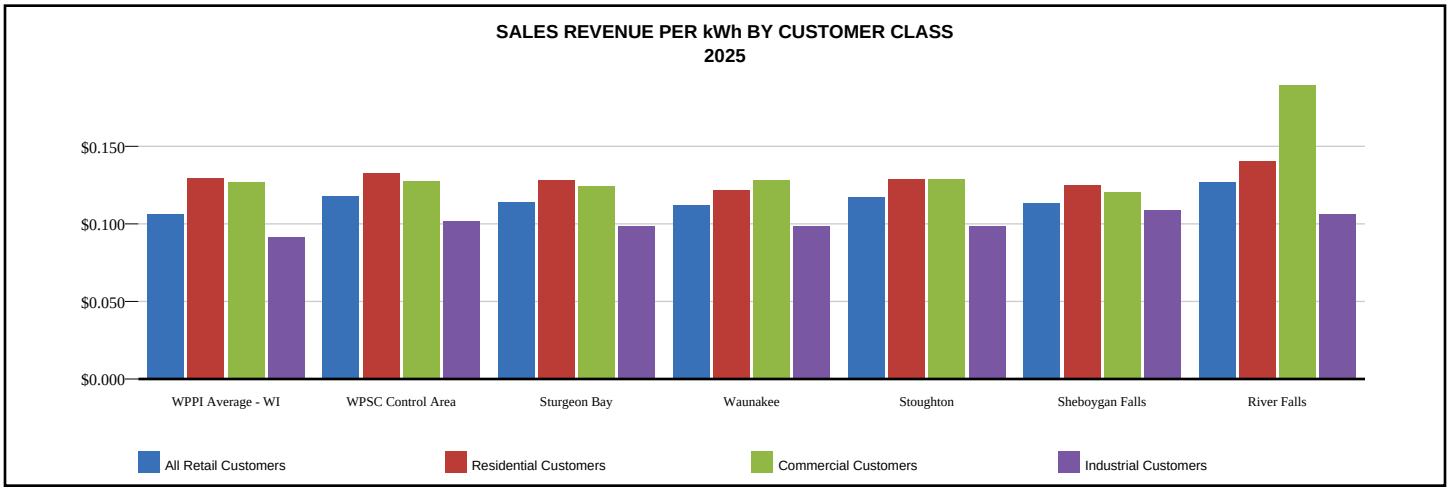
## Sturgeon Bay Utilities

## SALES REVENUE PER kWh BY CUSTOMER CLASS:

The ratio of total electric operating revenue from sales to customers to total kilowatt-hour sales. This ratio measures the amount of revenue received for each kilowatt-hour of electricity sold to each of the classes of customers.

| Sturgeon Bay | | | | |
|---|---|---|---|---|
| Year | All Retail Customers | Residential Customers | Commercial Customers | Industrial Customers |
| 2016 | $0.103 | $0.117 | $0.110 | $0.087 |
| 2017 | $0.105 | $0.118 | $0.111 | $0.087 |
| 2018 | $0.098 | $0.110 | $0.104 | $0.080 |
| 2019 | $0.099 | $0.111 | $0.104 | $0.081 |
| 2020 | $0.098 | $0.110 | $0.104 | $0.080 |
| 2021 | $0.105 | $0.119 | $0.111 | $0.089 |
| 2022 | $0.117 | $0.131 | $0.127 | $0.100 |
| 2023 | $0.113 | $0.128 | $0.123 | $0.097 |
| 2024 | $0.110 | $0.125 | $0.119 | $0.094 |
| 2025 | $0.114 | $0.128 | $0.124 | $0.098 |



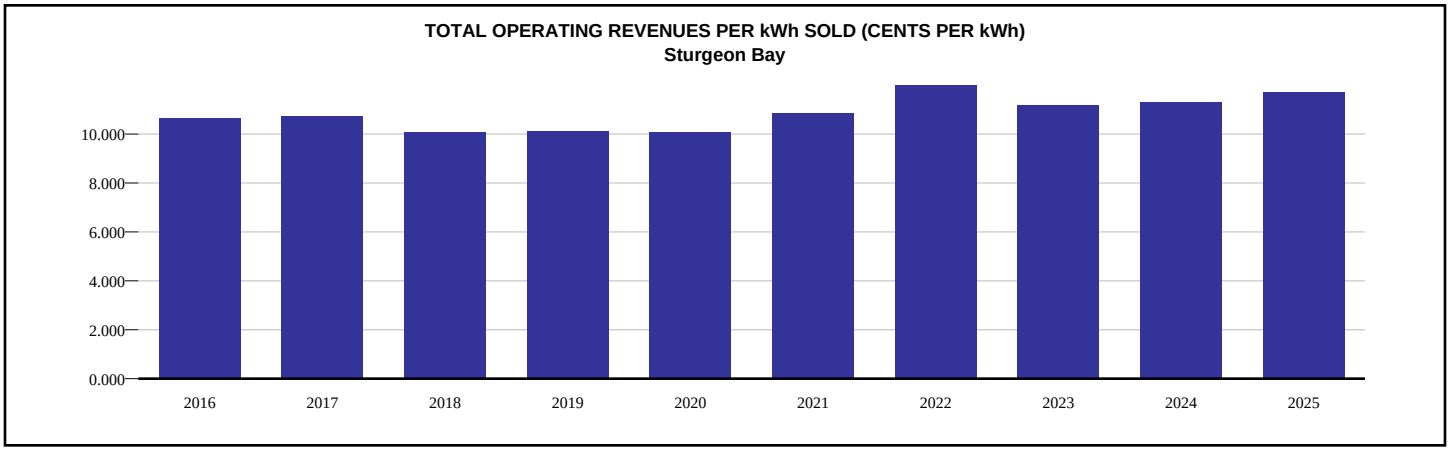

* The control area average is calculated based on WPPI members in that area.

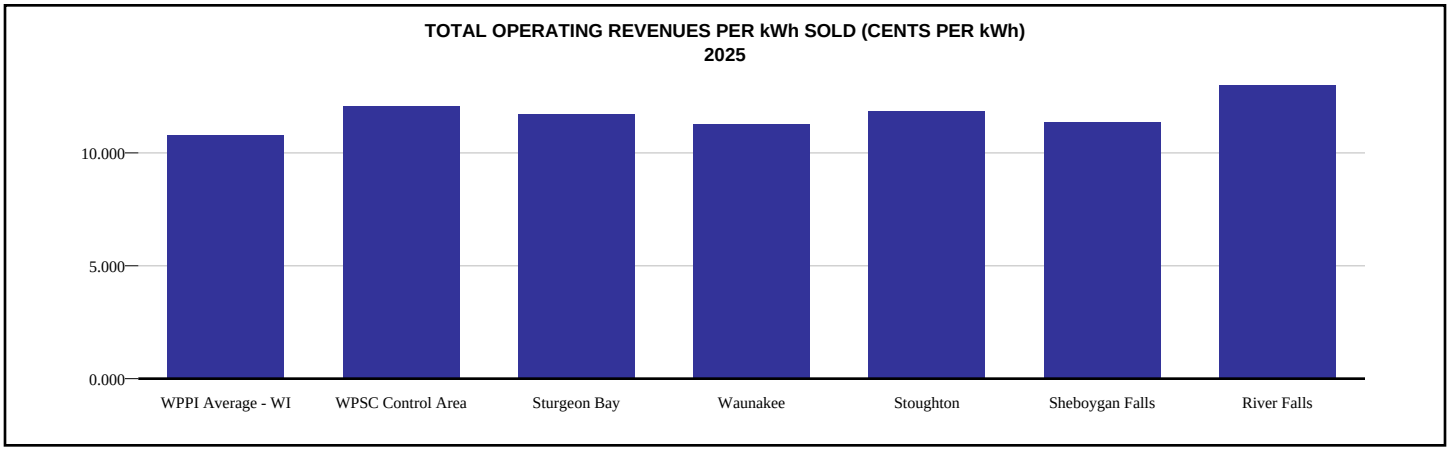
## Sturgeon Bay Utilities

## TOTAL OPERATING REVENUES PER kWh SOLD (CENTS PER kWh):

The ratio of total electric utility operating revenues, to total kilowatt-hour sales to ultimate and resale customers. This ratio measures the amount of operating revenue received for each kilowatt-hour of electricity sold, either for resale or to ultimate customers.

| Year | WPPI Average - WI | WPSC Control Area | Sturgeon Bay | Waunakee | Stoughton | Sheboygan Falls | River Falls |
|---|---|---|---|---|---|---|---|
| 2016 | 9.76 | 10.94 | **10.64** | 10.83 | 10.59 | 8.26 | 11.08 |
| 2017 | 9.93 | 11.09 | **10.75** | 10.99 | 10.95 | 8.93 | 11.28 |
| 2018 | 9.46 | 10.50 | **10.07** | 10.39 | 10.44 | 8.47 | 10.78 |
| 2019 | 9.34 | 10.45 | **10.13** | 10.30 | 10.20 | 8.58 | 10.58 |
| 2020 | 9.55 | 10.49 | **10.07** | 10.53 | 10.55 | 8.91 | 10.83 |
| 2021 | 10.00 | 11.22 | **10.84** | 10.97 | 11.00 | 8.53 | 11.80 |
| 2022 | 10.88 | 12.30 | **11.99** | 11.78 | 11.88 | 10.64 | 12.89 |
| 2023 | 10.43 | 11.66 | **11.19** | 11.37 | 11.48 | 10.20 | 12.43 |
| 2024 | 10.27 | 11.63 | **11.31** | 10.77 | 11.44 | 11.06 | 12.20 |
| 2025 | 10.76 | 12.08 | **11.73** | 11.28 | 11.86 | 11.38 | 12.99 |



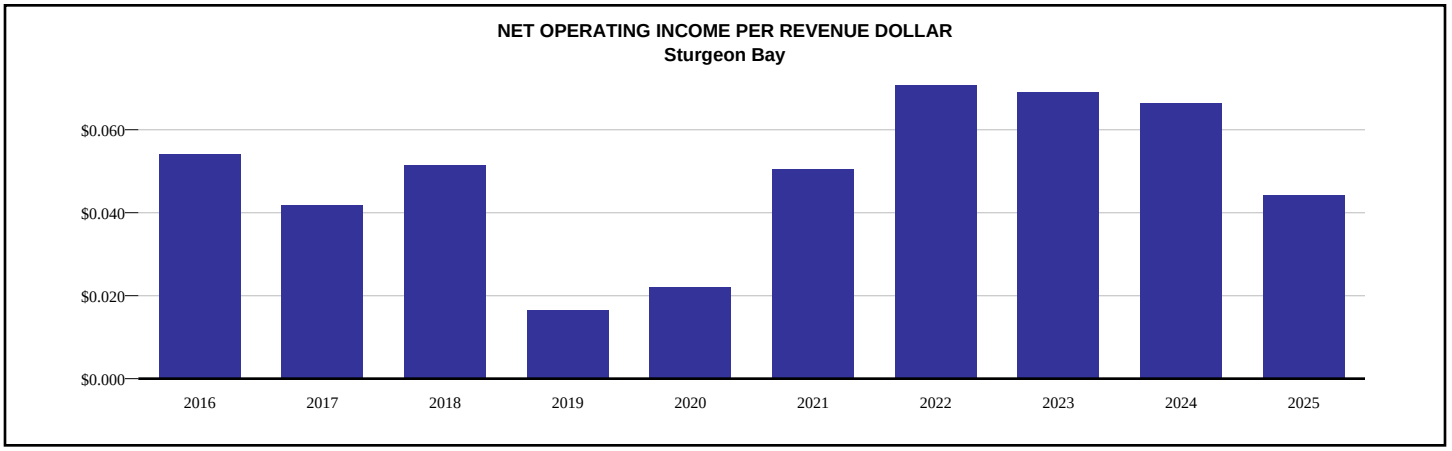

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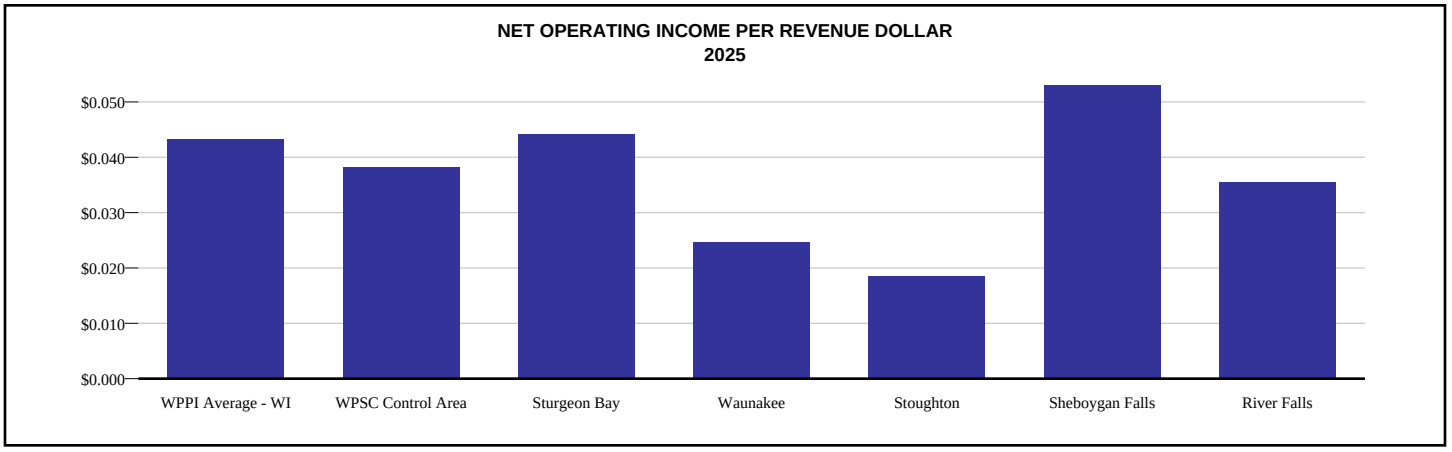
## Sturgeon Bay Utilities

## NET OPERATING INCOME PER REVENUE DOLLAR:

The ratio of net electric utility income to total electric operating revenues. This ratio measures the amount of income remaining, after accounting for operation and maintenance expenses, depreciation, taxes and tax equivalents, for every dollar received from sales of electricity.

| Year | WPPI Average - WI | WPSC Control Area | Sturgeon Bay | Waunakee | Stoughton | Sheboygan Falls | River Falls |
|---|---|---|---|---|---|---|---|
| 2016 | $0.044 | $0.025 | **$0.054** | $0.047 | $0.040 | $0.044 | $0.028 |
| 2017 | $0.043 | $0.026 | **$0.042** | $0.047 | $0.052 | $0.047 | $0.026 |
| 2018 | $0.045 | $0.029 | **$0.052** | $0.052 | $0.046 | $0.036 | $0.025 |
| 2019 | $0.040 | $0.015 | **$0.016** | $0.045 | $0.031 | $0.050 | ($0.002) |
| 2020 | $0.041 | $0.022 | **$0.022** | $0.060 | $0.054 | $0.024 | ($0.023) |
| 2021 | $0.042 | $0.053 | **$0.051** | $0.055 | $0.060 | $0.010 | $0.031 |
| 2022 | $0.045 | $0.060 | **$0.071** | $0.053 | $0.053 | ($0.016) | $0.050 |
| 2023 | $0.044 | $0.054 | **$0.069** | $0.057 | $0.042 | $0.000 | $0.026 |
| 2024 | $0.043 | $0.044 | **$0.066** | $0.042 | $0.046 | $0.032 | ($0.001) |
| 2025 | $0.043 | $0.038 | **$0.044** | $0.025 | $0.018 | $0.053 | $0.036 |



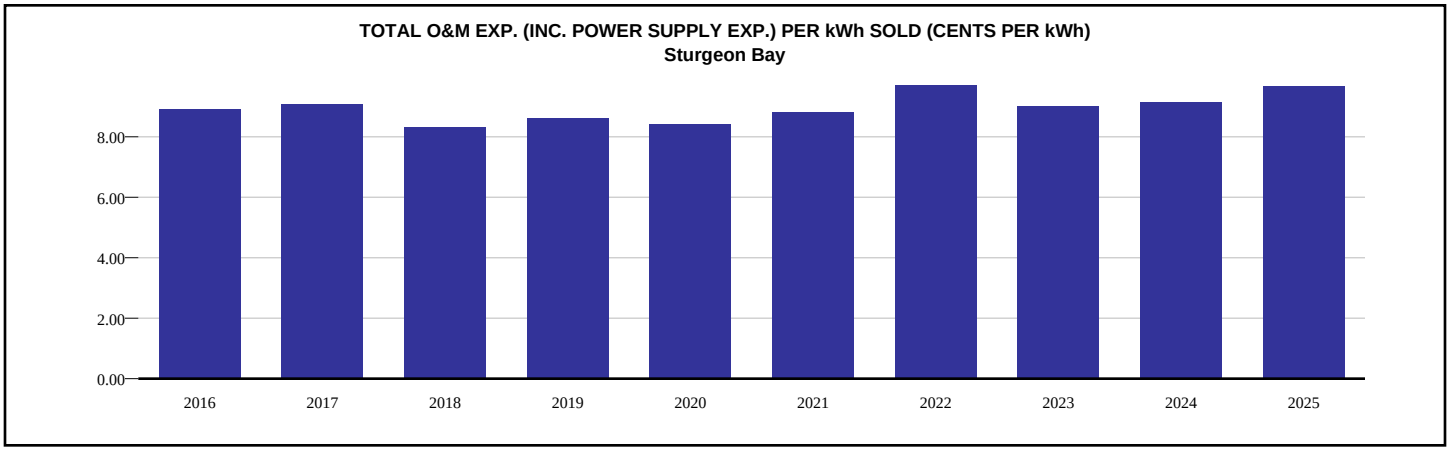

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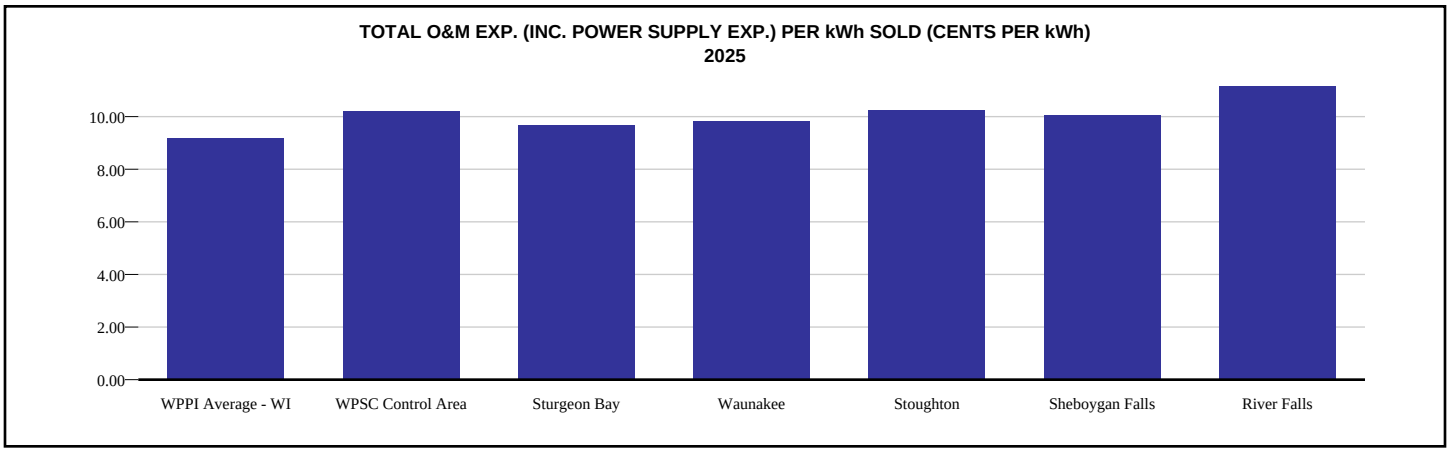
## Sturgeon Bay Utilities

## TOTAL O&M EXP. (INC. POWER SUPPLY EXP.) PER kWh SOLD (CENTS PER kWh):

The ratio of total electric utility operation and maintenance expenses, including the cost of generated and purchased power, to total kilowatt-hour sales to ultimate and resale customers. This ratio measures average total operation and maintenance expenses associated with each kilowatt-hour of electricity sold, either for resale or to ultimate customers.

| Year | WPPI Average - WI | WPSC Control Area | Sturgeon Bay | Waunakee | Stoughton | Sheboygan Falls | River Falls |
|---|---|---|---|---|---|---|---|
| 2016 | 8.46 | 9.56 | **8.91** | 9.20 | 9.18 | 7.51 | 9.53 |
| 2017 | 8.59 | 9.61 | **9.08** | 9.47 | 9.35 | 8.09 | 9.98 |
| 2018 | 8.10 | 8.99 | **8.33** | 8.82 | 8.87 | 7.77 | 9.39 |
| 2019 | 7.99 | 9.01 | **8.61** | 8.78 | 8.72 | 7.68 | 9.38 |
| 2020 | 8.12 | 8.93 | **8.43** | 8.79 | 8.79 | 8.15 | 9.60 |
| 2021 | 8.56 | 9.29 | **8.80** | 9.31 | 9.16 | 7.93 | 10.17 |
| 2022 | 9.38 | 10.25 | **9.70** | 10.09 | 10.07 | 10.24 | 11.02 |
| 2023 | 8.94 | 9.70 | **9.03** | 9.67 | 9.79 | 9.64 | 10.87 |
| 2024 | 8.75 | 9.76 | **9.13** | 9.17 | 9.61 | 10.07 | 10.84 |
| 2025 | 9.19 | 10.19 | **9.68** | 9.82 | 10.25 | 10.05 | 11.15 |



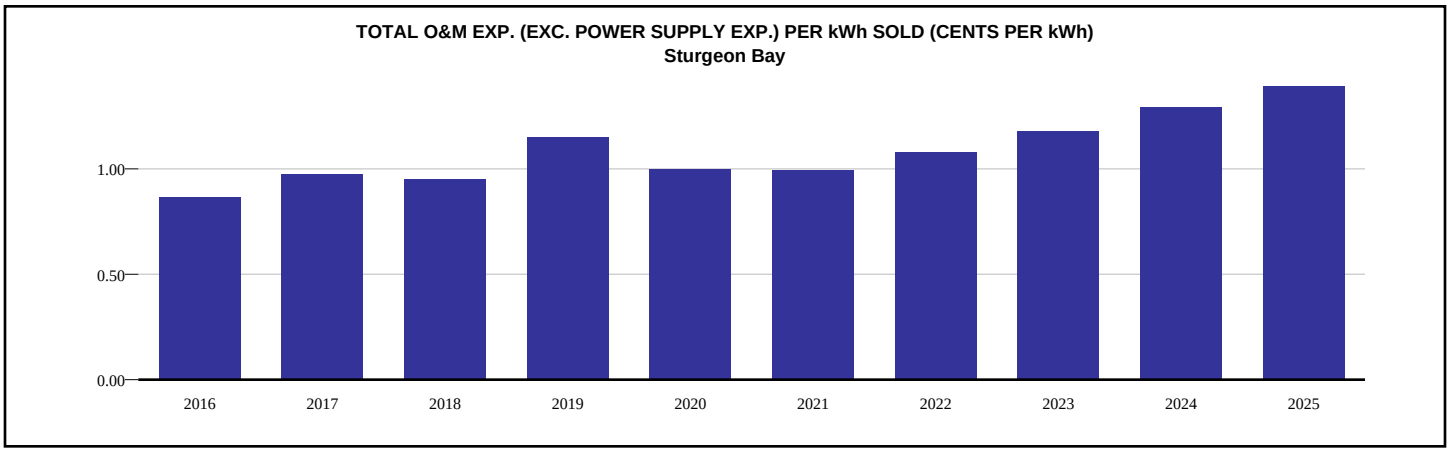

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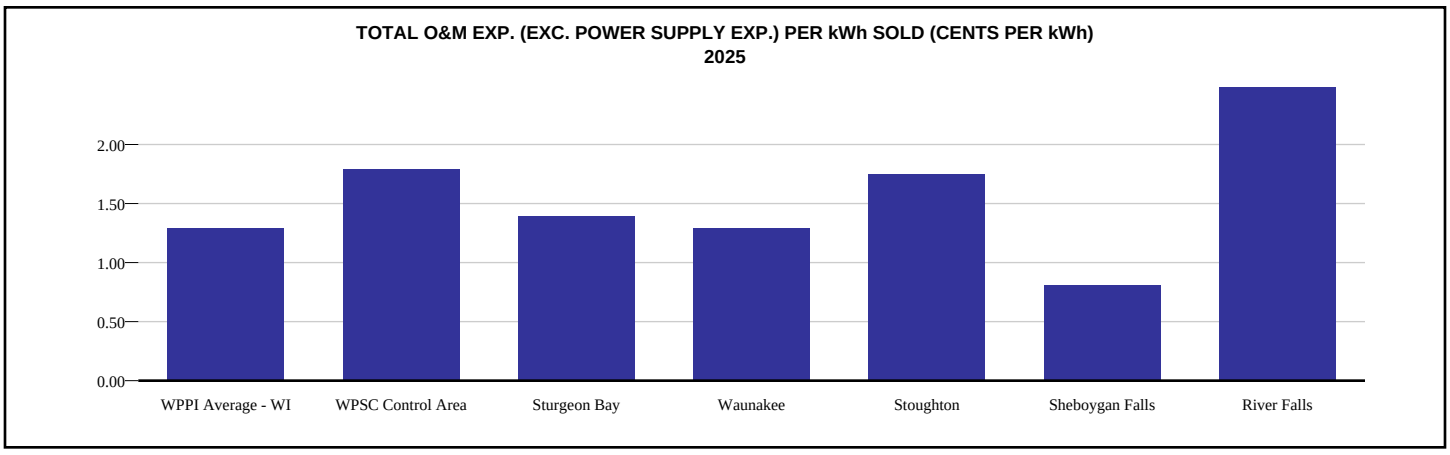
## Sturgeon Bay Utilities

## TOTAL O&M EXP. (EXC. POWER SUPPLY EXP.) PER kWh SOLD (CENTS PER kWh):

The ratio of total electric utility operation and maintenance expenses, excluding all costs of power supply, to total kilowatt-hour sales to ultimate customers.

| Year | WPPI Average - WI | WPSC Control Area | Sturgeon Bay | Waunakee | Stoughton | Sheboygan Falls | River Falls |
|---|---|---|---|---|---|---|---|
| 2016 | 0.88 | 1.36 | **0.86** | 0.81 | 1.06 | 0.45 | 1.53 |
| 2017 | 0.94 | 1.38 | **0.98** | 0.96 | 1.09 | 0.51 | 1.84 |
| 2018 | 0.95 | 1.40 | **0.95** | 0.90 | 1.09 | 0.50 | 1.69 |
| 2019 | 1.00 | 1.50 | **1.15** | 1.05 | 1.16 | 0.43 | 1.88 |
| 2020 | 1.02 | 1.43 | **1.00** | 0.98 | 1.16 | 0.60 | 1.89 |
| 2021 | 1.05 | 1.40 | **0.99** | 1.11 | 1.15 | 0.49 | 2.00 |
| 2022 | 1.12 | 1.48 | **1.08** | 1.12 | 1.30 | 0.68 | 2.23 |
| 2023 | 1.17 | 1.58 | **1.18** | 1.08 | 1.39 | 0.71 | 2.42 |
| 2024 | 1.29 | 1.80 | **1.29** | 1.14 | 1.56 | 0.73 | 2.80 |
| 2025 | 1.29 | 1.79 | **1.39** | 1.29 | 1.75 | 0.81 | 2.48 |



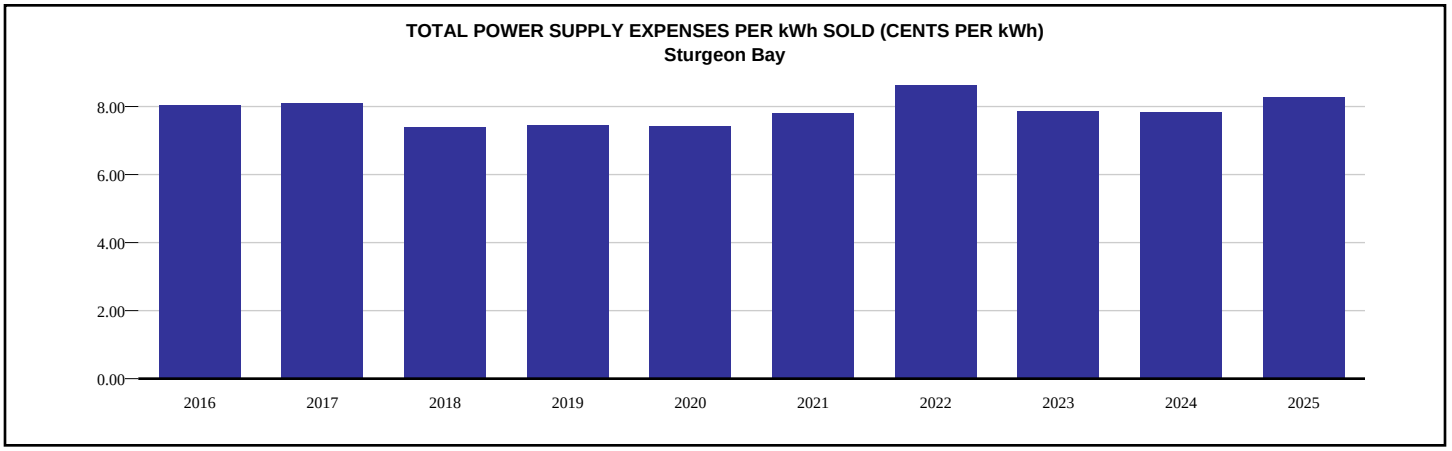

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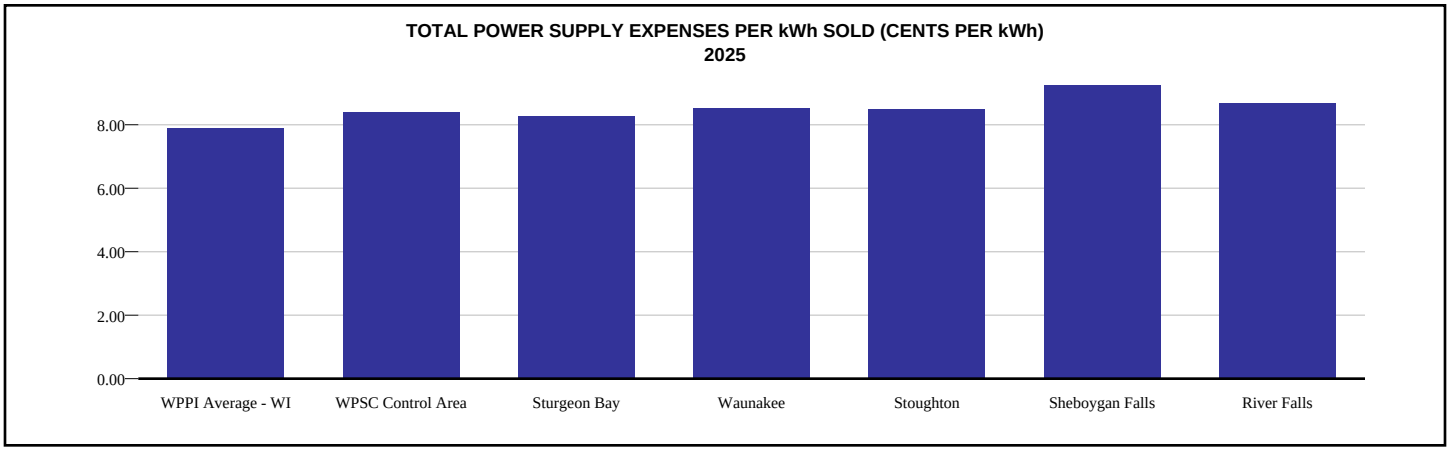
## Sturgeon Bay Utilities

## TOTAL POWER SUPPLY EXPENSES PER kWh SOLD (CENTS PER kWh):

The ratio of the total costs of power supply to total sales to both ultimate and resale customers. This ratio measures all power supply costs, including hydroelectric generation expenses and purchased power, associated with the sales of each kilowatt-hour of electricity.

| Year | WPPI Average - WI | WPSC Control Area | Sturgeon Bay | Waunakee | Stoughton | Sheboygan Falls | River Falls |
|---|---|---|---|---|---|---|---|
| 2016 | 7.58 | 8.20 | **8.05** | 8.39 | 8.12 | 7.06 | 8.00 |
| 2017 | 7.65 | 8.24 | **8.10** | 8.50 | 8.26 | 7.58 | 8.13 |
| 2018 | 7.15 | 7.59 | **7.39** | 7.92 | 7.78 | 7.27 | 7.70 |
| 2019 | 6.99 | 7.51 | **7.46** | 7.73 | 7.56 | 7.25 | 7.50 |
| 2020 | 7.10 | 7.50 | **7.43** | 7.81 | 7.64 | 7.56 | 7.71 |
| 2021 | 7.51 | 7.89 | **7.80** | 8.19 | 8.02 | 7.44 | 8.16 |
| 2022 | 8.26 | 8.76 | **8.62** | 8.97 | 8.77 | 9.56 | 8.80 |
| 2023 | 7.77 | 8.12 | **7.85** | 8.59 | 8.40 | 8.93 | 8.45 |
| 2024 | 7.47 | 7.96 | **7.84** | 8.03 | 8.05 | 9.35 | 8.05 |
| 2025 | 7.90 | 8.40 | **8.29** | 8.53 | 8.49 | 9.24 | 8.67 |



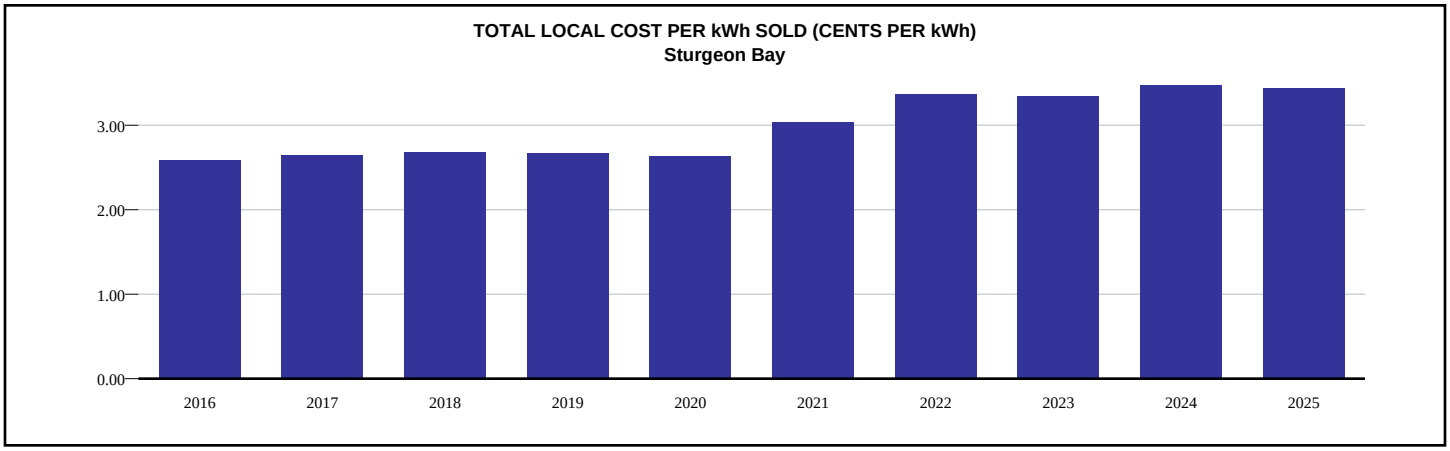

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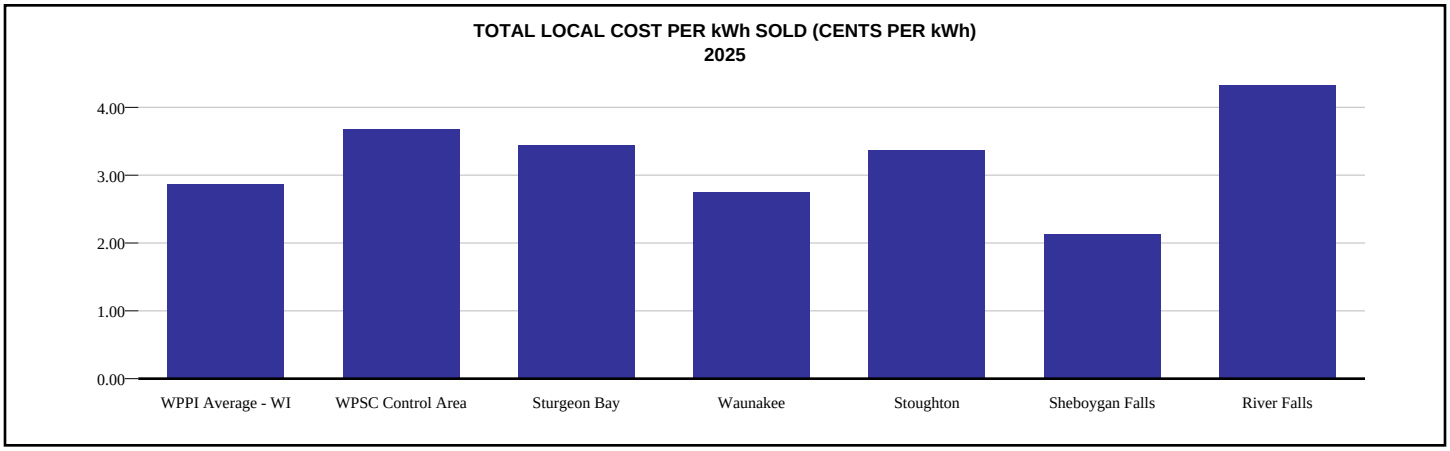
## Sturgeon Bay Utilities

## TOTAL LOCAL COST PER kWh SOLD (CENTS PER kWh):

The ratio of the difference between the total operating revenues per kWh sold and total power supply expense per kWh sold. This ratio measures all distribution costs associated with the sale of each kilowatt-hour of electricity.

| Year | WPPI Average - WI | WPSC Control Area | Sturgeon Bay | Waunakee | Stoughton | Sheboygan Falls | River Falls |
|---|---|---|---|---|---|---|---|
| 2016 | 2.18 | 2.75 | **2.59** | 2.44 | 2.47 | 1.20 | 3.07 |
| 2017 | 2.28 | 2.85 | **2.65** | 2.48 | 2.69 | 1.35 | 3.14 |
| 2018 | 2.31 | 2.91 | **2.68** | 2.47 | 2.65 | 1.20 | 3.08 |
| 2019 | 2.35 | 2.94 | **2.67** | 2.57 | 2.65 | 1.33 | 3.08 |
| 2020 | 2.45 | 2.99 | **2.64** | 2.72 | 2.91 | 1.35 | 3.12 |
| 2021 | 2.49 | 3.33 | **3.04** | 2.78 | 2.99 | 1.09 | 3.64 |
| 2022 | 2.62 | 3.54 | **3.37** | 2.81 | 3.12 | 1.08 | 4.09 |
| 2023 | 2.66 | 3.54 | **3.34** | 2.78 | 3.08 | 1.27 | 3.98 |
| 2024 | 2.80 | 3.67 | **3.47** | 2.74 | 3.39 | 1.71 | 4.16 |
| 2025 | 2.87 | 3.68 | **3.44** | 2.75 | 3.36 | 2.13 | 4.32 |



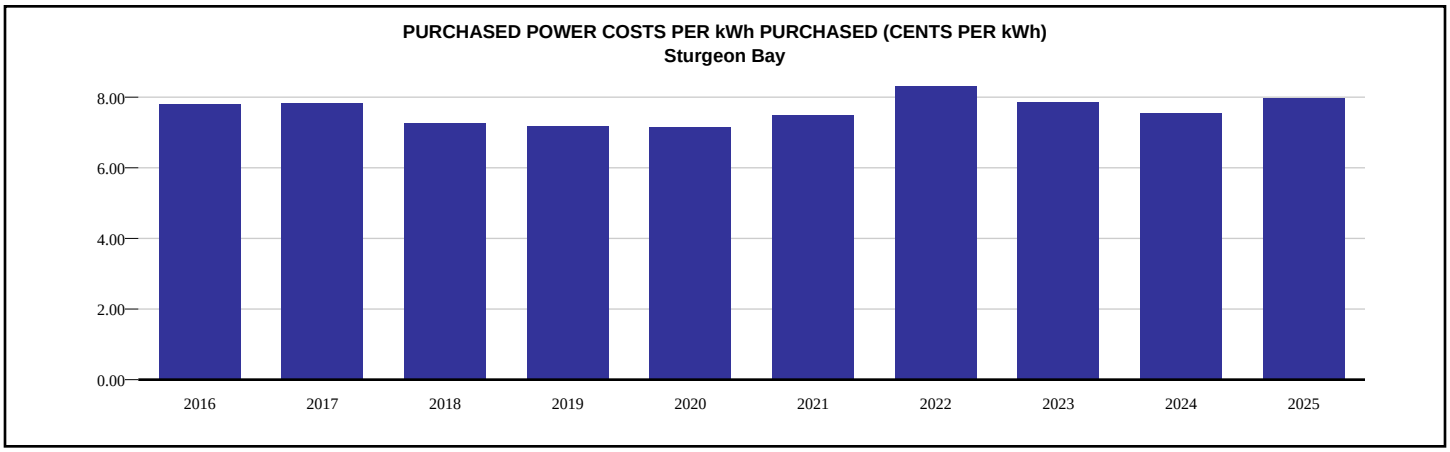

* The control area average is calculated based on WPPI members in that area.

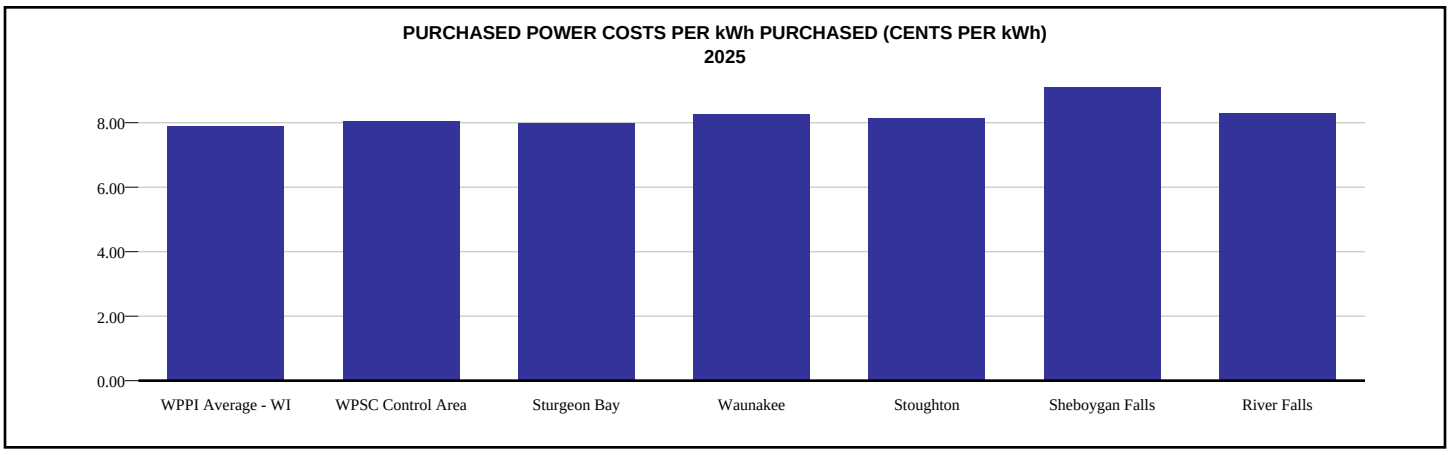
## Sturgeon Bay Utilities

## PURCHASED POWER COSTS PER kWh PURCHASED (CENTS PER kWh):

The ratio of purchased power to the amount of kilowatt-hours purchased. This ratio measures the purchased power component of power supply costs.

| Year | WPPI Average - WI | WPSC Control Area | Sturgeon Bay | Waunakee | Stoughton | Sheboygan Falls | River Falls |
|---|---|---|---|---|---|---|---|
| 2016 | 7.66 | 7.85 | **7.79** | 8.11 | 8.02 | 6.83 | 7.87 |
| 2017 | 7.68 | 7.88 | **7.82** | 8.22 | 8.10 | 7.27 | 7.95 |
| 2018 | 7.16 | 7.34 | **7.27** | 7.66 | 7.57 | 6.88 | 7.47 |
| 2019 | 7.04 | 7.19 | **7.18** | 7.50 | 7.35 | 7.03 | 7.30 |
| 2020 | 7.18 | 7.19 | **7.15** | 7.56 | 7.43 | 6.89 | 7.34 |
| 2021 | 7.59 | 7.58 | **7.50** | 7.95 | 7.80 | 7.21 | 7.79 |
| 2022 | 8.27 | 8.39 | **8.31** | 8.71 | 8.59 | 9.32 | 8.64 |
| 2023 | 7.82 | 7.91 | **7.85** | 8.32 | 8.12 | 8.72 | 8.33 |
| 2024 | 7.48 | 7.62 | **7.55** | 7.82 | 7.72 | 9.18 | 7.87 |
| 2025 | 7.91 | 8.04 | **7.98** | 8.27 | 8.14 | 9.10 | 8.29 |



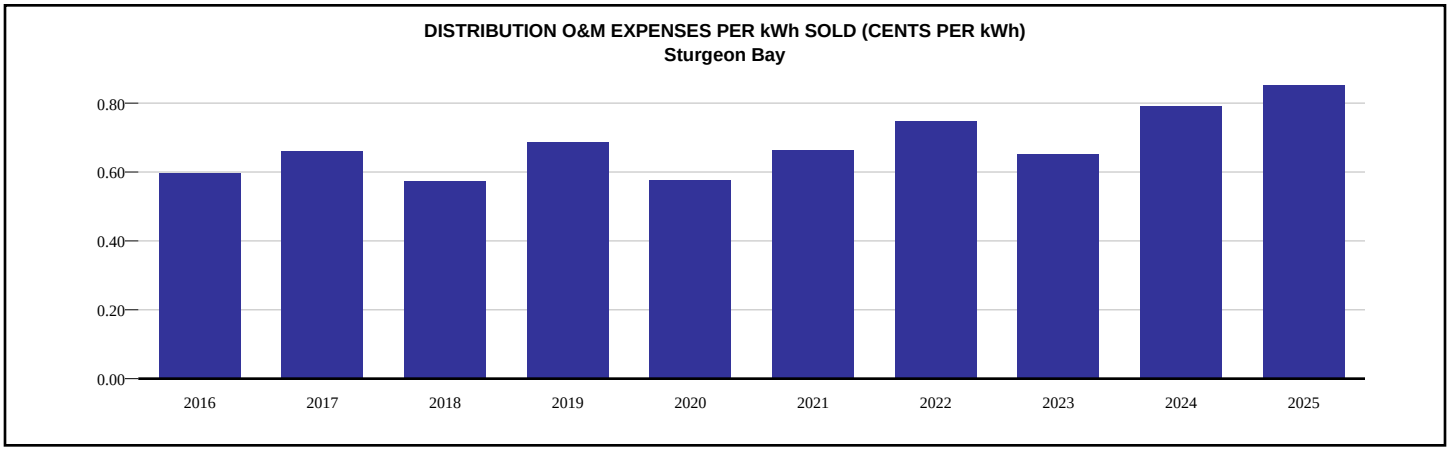

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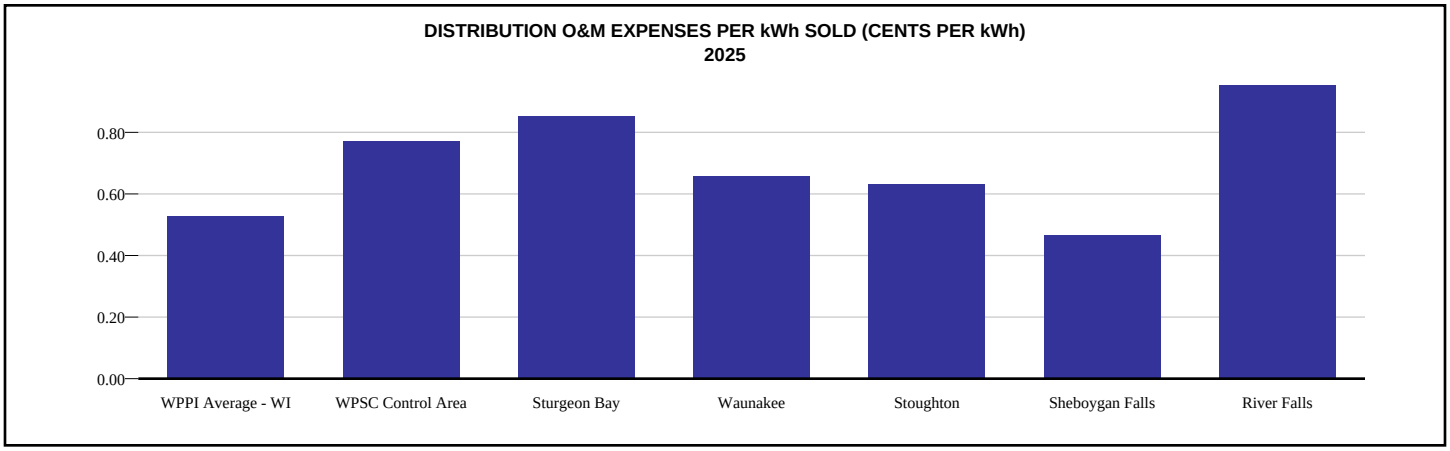
## Sturgeon Bay Utilities

## DISTRIBUTION O&M EXPENSES PER kWh SOLD (CENTS PER kWh):

The ratio of total distribution operation and maintenance expense to total energy sales to both ultimate and resale customers. This ratio measures the average distribution expense associated with the sale of each kilowatt-hour of electricity in cent per kWh.

| Year | WPPI Average - WI | WPSC Control Area | Sturgeon Bay | Waunakee | Stoughton | Sheboygan Falls | River Falls |
|---|---|---|---|---|---|---|---|
| 2016 | 0.35 | 0.54 | **0.60** | 0.42 | 0.39 | 0.26 | 0.58 |
| 2017 | 0.37 | 0.62 | **0.66** | 0.52 | 0.46 | 0.32 | 0.70 |
| 2018 | 0.39 | 0.62 | **0.57** | 0.46 | 0.42 | 0.29 | 0.70 |
| 2019 | 0.42 | 0.66 | **0.69** | 0.59 | 0.50 | 0.23 | 0.68 |
| 2020 | 0.41 | 0.59 | **0.58** | 0.51 | 0.50 | 0.35 | 0.65 |
| 2021 | 0.44 | 0.63 | **0.66** | 0.54 | 0.49 | 0.26 | 0.79 |
| 2022 | 0.47 | 0.73 | **0.75** | 0.55 | 0.53 | 0.40 | 0.83 |
| 2023 | 0.47 | 0.67 | **0.65** | 0.50 | 0.55 | 0.43 | 0.80 |
| 2024 | 0.51 | 0.80 | **0.79** | 0.54 | 0.59 | 0.44 | 0.75 |
| 2025 | 0.53 | 0.77 | **0.85** | 0.66 | 0.63 | 0.47 | 0.95 |



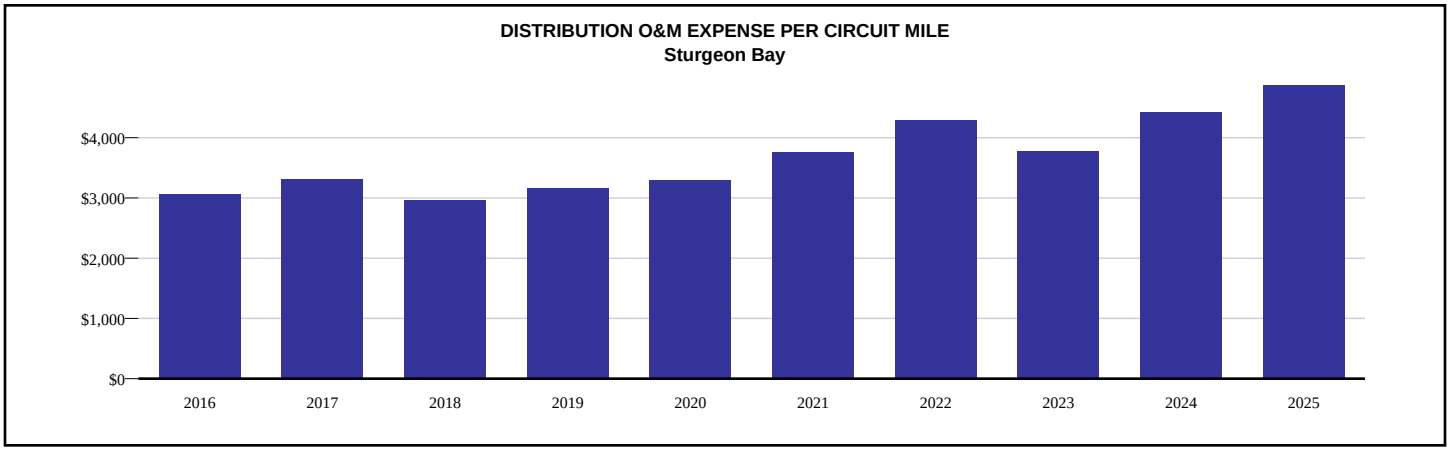

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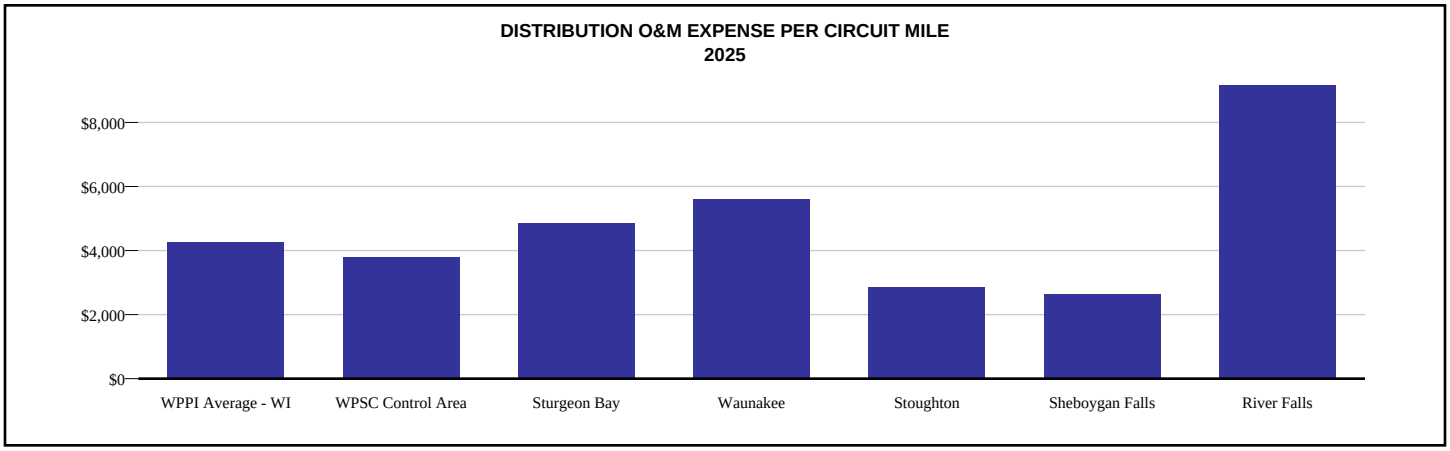
## Sturgeon Bay Utilities

## DISTRIBUTION O&M EXPENSE PER CIRCUIT MILE:

The ratio or total distribution operation and maintenance expenses to the total number of circuit miles of distribution line. This ratio measures the total distribution costs associated with each circuit mile of distribution line used to deliver power to customers.

| Year | WPPI Average - WI | WPSC Control Area | Sturgeon Bay | Waunakee | Stoughton | Sheboygan Falls | River Falls |
|---|---|---|---|---|---|---|---|
| 2016 | $1,951 | $2,881 | **$3,062** | $4,496 | $1,612 | $4,531 | $5,514 |
| 2017 | $1,956 | $3,206 | **$3,312** | $5,418 | $1,859 | $5,277 | $6,530 |
| 2018 | $2,877 | $3,192 | **$2,957** | $4,845 | $1,755 | $4,636 | $6,922 |
| 2019 | $2,965 | $3,473 | **$3,155** | $5,804 | $2,697 | $3,527 | $6,564 |
| 2020 | $2,869 | $2,912 | **$3,295** | $5,128 | $2,591 | $5,209 | $6,017 |
| 2021 | $3,496 | $3,101 | **$3,755** | $5,590 | $2,552 | $3,870 | $7,617 |
| 2022 | $3,775 | $3,580 | **$4,290** | $5,596 | $2,721 | $5,785 | $8,172 |
| 2023 | $3,757 | $3,263 | **$3,774** | $5,242 | $2,707 | $5,695 | $7,558 |
| 2024 | $3,976 | $3,829 | **$4,428** | $5,697 | $2,653 | $2,525 | $6,935 |
| 2025 | $4,275 | $3,782 | **$4,870** | $5,614 | $2,848 | $2,650 | $9,158 |



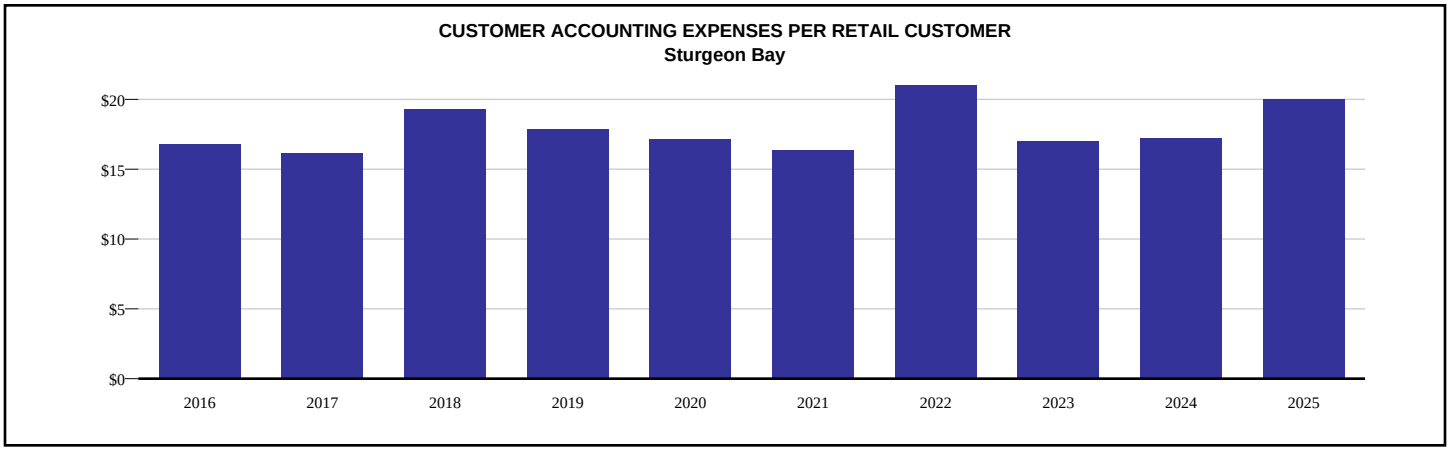

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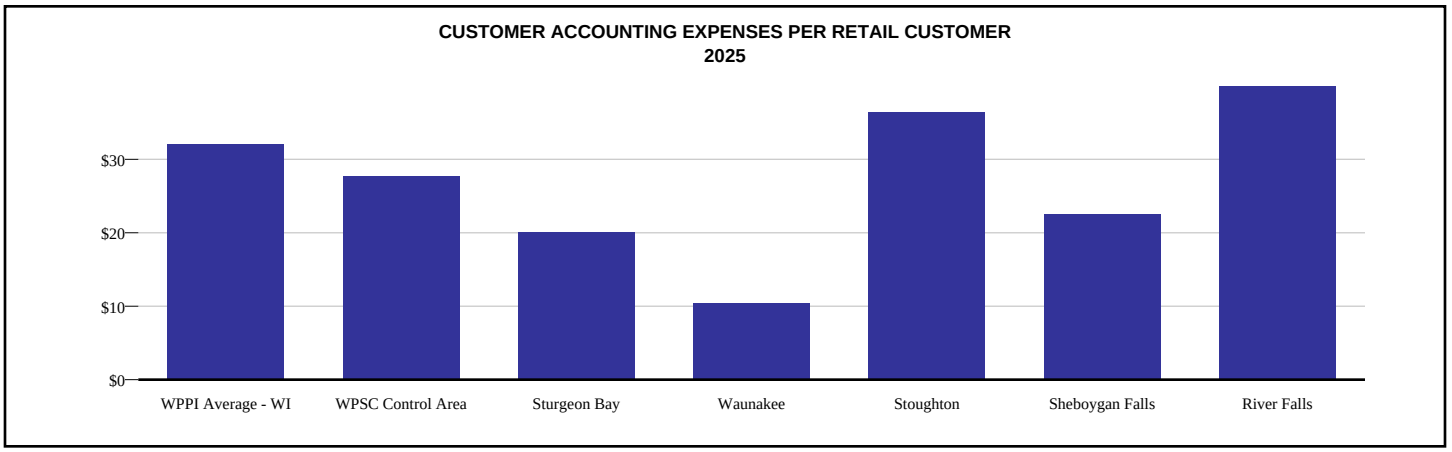
## Sturgeon Bay Utilities

## CUSTOMER ACCOUNTING EXPENSES PER RETAIL CUSTOMER:

The ratio of total customer accounting and service expenses to the total number of retail customers. This ratio measures the average annual expenses incurred by the utility in handling each customer's account. This includes the costs of metering reading, and servicing all retail customers. Uncollectible account expenses are included in this ratio.

| Year | WPPI Average - WI | WPSC Control Area | Sturgeon Bay | Waunakee | Stoughton | Sheboygan Falls | River Falls |
|---|---|---|---|---|---|---|---|
| 2016 | $29.63 | $22.09 | **$16.76** | $11.58 | $32.35 | $19.03 | $56.40 |
| 2017 | $29.48 | $21.95 | **$16.13** | $11.32 | $30.05 | $15.59 | $61.42 |
| 2018 | $29.54 | $24.34 | **$19.29** | $10.43 | $31.28 | $12.38 | $50.54 |
| 2019 | $28.43 | $23.76 | **$17.85** | $9.05 | $32.27 | $12.70 | $59.73 |
| 2020 | $28.09 | $22.31 | **$17.13** | $9.26 | $34.74 | $14.99 | $45.40 |
| 2021 | $29.06 | $26.40 | **$16.39** | $9.12 | $36.96 | $13.21 | $44.84 |
| 2022 | $29.57 | $26.87 | **$21.01** | $9.79 | $39.05 | $15.94 | $53.00 |
| 2023 | $30.92 | $25.49 | **$16.97** | $9.79 | $39.29 | $13.47 | $57.01 |
| 2024 | $30.87 | $25.16 | **$17.20** | $10.31 | $38.46 | $16.25 | $47.95 |
| 2025 | $32.12 | $27.73 | **$20.03** | $10.46 | $36.43 | $22.59 | $39.94 |



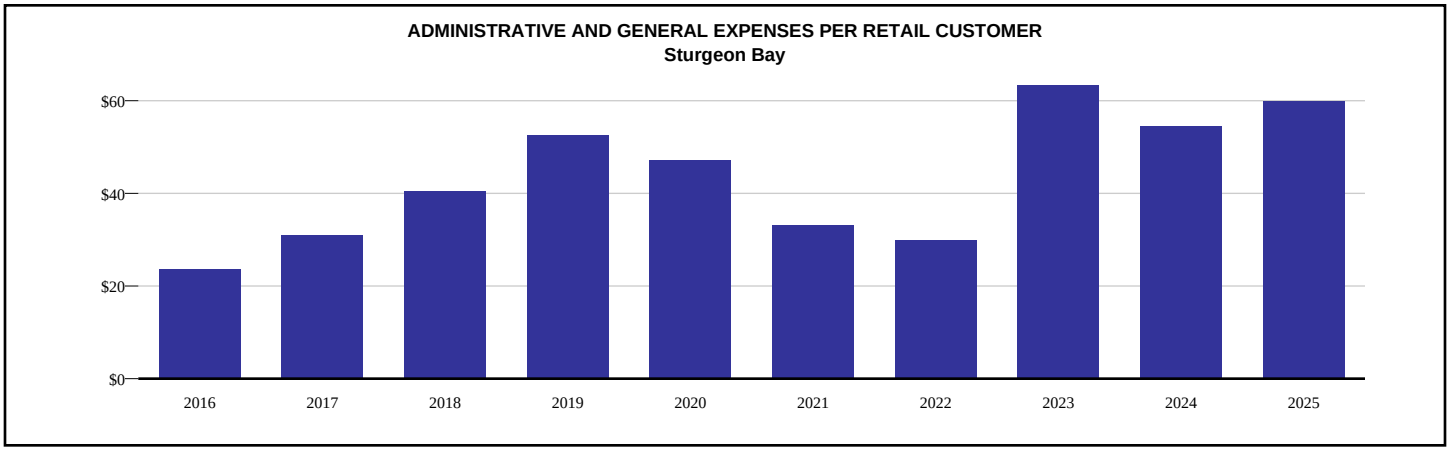

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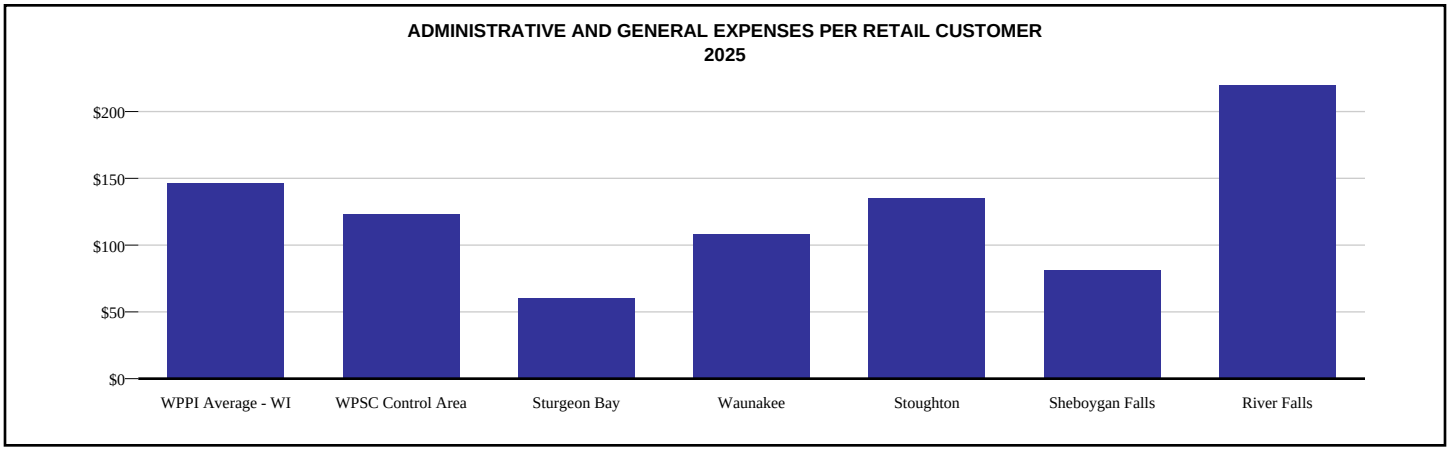
## Sturgeon Bay Utilities

## ADMINISTRATIVE AND GENERAL EXPENSES PER RETAIL CUSTOMER:

The ratio of total electric utility administrative and general expenses to the total number of retail customers. This ratio measures the average annual administrative and general expense incurred by the utility on behalf of each retail customer.

| Year | WPPI Average - WI | WPSC Control Area | Sturgeon Bay | Waunakee | Stoughton | Sheboygan Falls | River Falls |
|---|---|---|---|---|---|---|---|
| 2016 | $112.89 | $109.32 | **$23.53** | $66.21 | $79.03 | $61.03 | $118.18 |
| 2017 | $113.87 | $94.25 | **$30.96** | $74.90 | $71.42 | $59.98 | $139.63 |
| 2018 | $112.00 | $98.98 | **$40.41** | $74.08 | $78.04 | $51.21 | $137.82 |
| 2019 | $116.25 | $103.92 | **$52.52** | $75.18 | $75.12 | $48.60 | $162.75 |
| 2020 | $114.02 | $103.55 | **$47.23** | $77.03 | $67.34 | $57.80 | $162.23 |
| 2021 | $116.50 | $90.32 | **$33.14** | $97.57 | $66.77 | $55.60 | $165.15 |
| 2022 | $124.78 | $86.94 | **$29.89** | $95.44 | $80.05 | $62.62 | $194.31 |
| 2023 | $131.94 | $111.91 | **$63.32** | $95.76 | $86.10 | $59.96 | $213.12 |
| 2024 | $147.50 | $119.22 | **$54.53** | $97.61 | $106.29 | $72.40 | $295.71 |
| 2025 | $146.66 | $123.12 | **$60.00** | $107.82 | $134.90 | $80.97 | $219.63 |



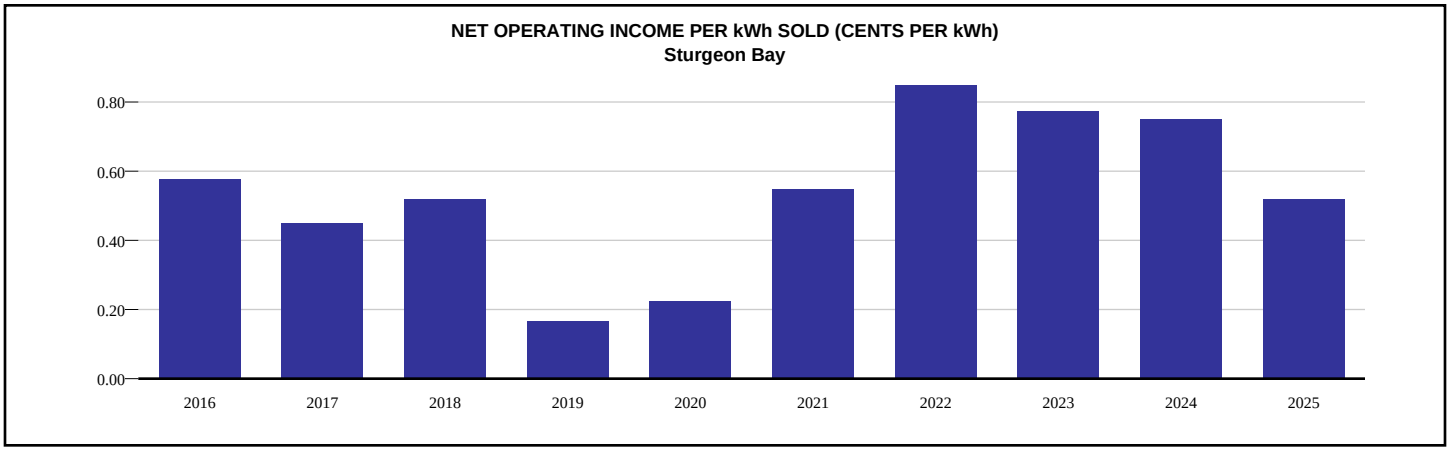

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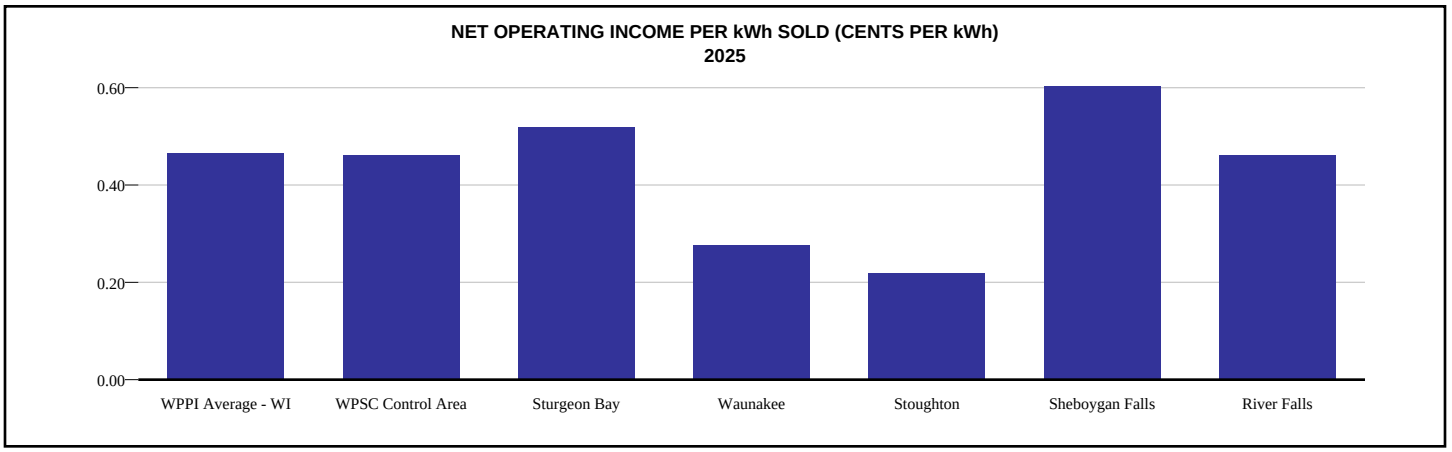
## Sturgeon Bay Utilities

## NET OPERATING INCOME PER kWh SOLD (CENTS PER kWh):

The ratio of net electric utility income to total energy sales to both ultimate and resale customers. This ratio measures the amount of income remaining, after accounting for operation and maintenance expenses, depreciation, taxes and tax equivalents, for every dollar received by the utility for each kWh of sales in cents per kWh.

| Year | WPPI Average - WI | WPSC Control Area | Sturgeon Bay | Waunakee | Stoughton | Sheboygan Falls | River Falls |
|---|---|---|---|---|---|---|---|
| 2016 | 0.43 | 0.28 | **0.58** | 0.51 | 0.42 | 0.36 | 0.31 |
| 2017 | 0.43 | 0.28 | **0.45** | 0.51 | 0.56 | 0.42 | 0.30 |
| 2018 | 0.43 | 0.30 | **0.52** | 0.54 | 0.48 | 0.30 | 0.27 |
| 2019 | 0.37 | 0.15 | **0.17** | 0.46 | 0.32 | 0.43 | -0.03 |
| 2020 | 0.39 | 0.23 | **0.22** | 0.64 | 0.57 | 0.22 | -0.25 |
| 2021 | 0.42 | 0.60 | **0.55** | 0.60 | 0.66 | 0.08 | 0.37 |
| 2022 | 0.49 | 0.74 | **0.85** | 0.63 | 0.63 | -0.17 | 0.64 |
| 2023 | 0.46 | 0.63 | **0.77** | 0.64 | 0.48 | 0.00 | 0.33 |
| 2024 | 0.45 | 0.51 | **0.75** | 0.45 | 0.53 | 0.36 | -0.01 |
| 2025 | 0.47 | 0.46 | **0.52** | 0.28 | 0.22 | 0.60 | 0.46 |



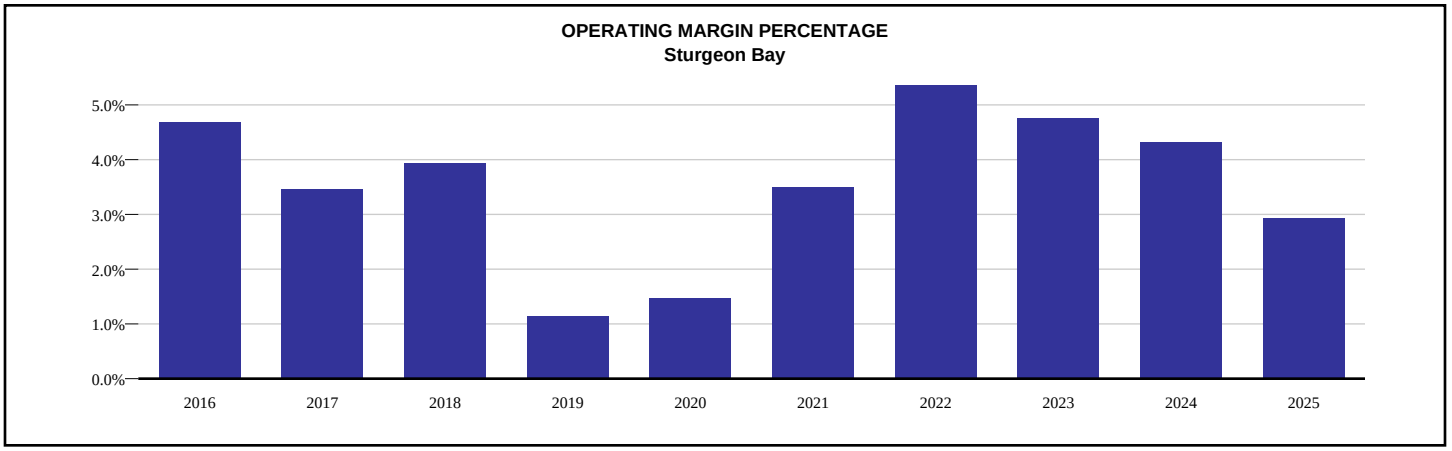

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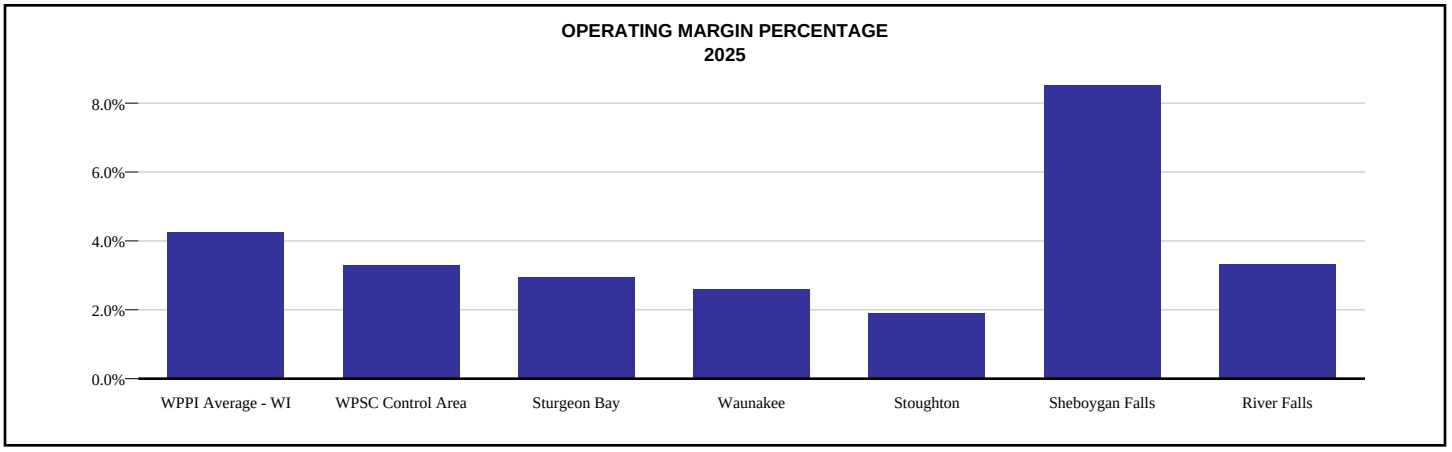
## Sturgeon Bay Utilities

## OPERATING MARGIN PERCENTAGE:

The ratio of operating income divided by rate base. The margin component should provide for debt interest coverage and help provide for annual renewals and replacements.

| Year | WPPI Average - WI | WPSC Control Area | Sturgeon Bay | Waunakee | Stoughton | Sheboygan Falls | River Falls |
|---|---|---|---|---|---|---|---|
| 2016 | 5.0% | 2.7% | **4.7%** | 5.1% | 4.9% | 14.1% | 3.5% |
| 2017 | 4.8% | 2.6% | **3.5%** | 5.0% | 6.5% | 16.4% | 3.1% |
| 2018 | 4.8% | 2.7% | **3.9%** | 5.3% | 5.0% | 12.5% | 2.5% |
| 2019 | 3.9% | 1.3% | **1.1%** | 4.2% | 2.9% | 11.3% | -0.2% |
| 2020 | 3.9% | 1.9% | **1.5%** | 5.8% | 5.2% | 4.2% | -1.7% |
| 2021 | 4.2% | 4.9% | **3.5%** | 5.8% | 6.3% | 1.7% | 2.6% |
| 2022 | 4.9% | 5.9% | **5.4%** | 6.0% | 5.8% | -3.3% | 4.6% |
| 2023 | 4.4% | 4.9% | **4.8%** | 6.2% | 4.2% | 0.0% | 2.3% |
| 2024 | 4.2% | 3.8% | **4.3%** | 4.2% | 4.5% | 6.1% | -0.1% |
| 2025 | 4.2% | 3.3% | **2.9%** | 2.6% | 1.9% | 8.5% | 3.3% |



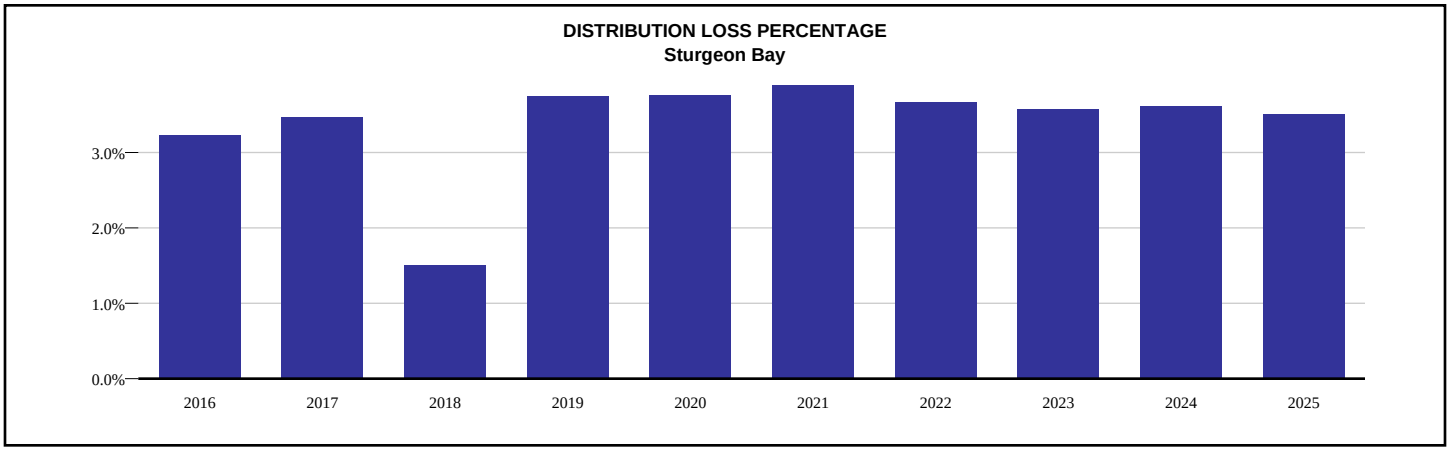

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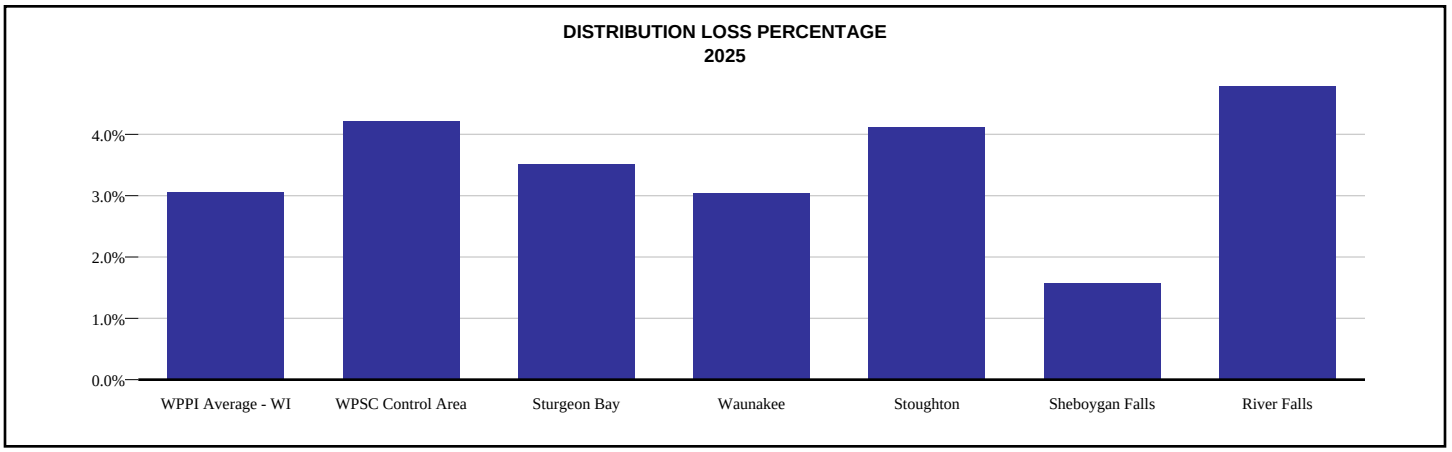
## Sturgeon Bay Utilities

## DISTRIBUTION LOSS PERCENTAGE:

The ratio of total distribution energy losses to total sources of energy. This ratio measures how much energy is lost in the utility's electrical system, and is an indicator of the efficiency of the electrical system. It represents the percentage of electrical energy that is bought or generated by the utility, but is not available to be sold to customers (or for the utility's own use).

| Year | WPPI Average - WI | WPSC Control Area | Sturgeon Bay | Waunakee | Stoughton | Sheboygan Falls | River Falls |
|---|---|---|---|---|---|---|---|
| 2016 | 3.1% | 4.2% | **3.2%** | 3.3% | 0.8% | 3.2% | 2.6% |
| 2017 | 3.3% | 4.3% | **3.5%** | 3.3% | 1.6% | 4.1% | 2.4% |
| 2018 | 2.8% | 3.2% | **1.5%** | 3.3% | 2.8% | 4.3% | 2.5% |
| 2019 | 2.8% | 4.3% | **3.7%** | 3.0% | 2.8% | 3.1% | 2.4% |
| 2020 | 2.9% | 4.2% | **3.8%** | 3.2% | 2.7% | 8.9% | 2.5% |
| 2021 | 2.8% | 3.9% | **3.9%** | 2.9% | 2.7% | 3.1% | 2.7% |
| 2022 | 3.1% | 4.3% | **3.7%** | 2.9% | 2.0% | 2.5% | 2.3% |
| 2023 | 2.6% | 4.1% | **3.6%** | 3.0% | 3.1% | 2.8% | 2.0% |
| 2024 | 3.0% | 4.3% | **3.6%** | 2.6% | 4.1% | 1.8% | 2.7% |
| 2025 | 3.0% | 4.2% | **3.5%** | 3.0% | 4.1% | 1.6% | 4.8% |



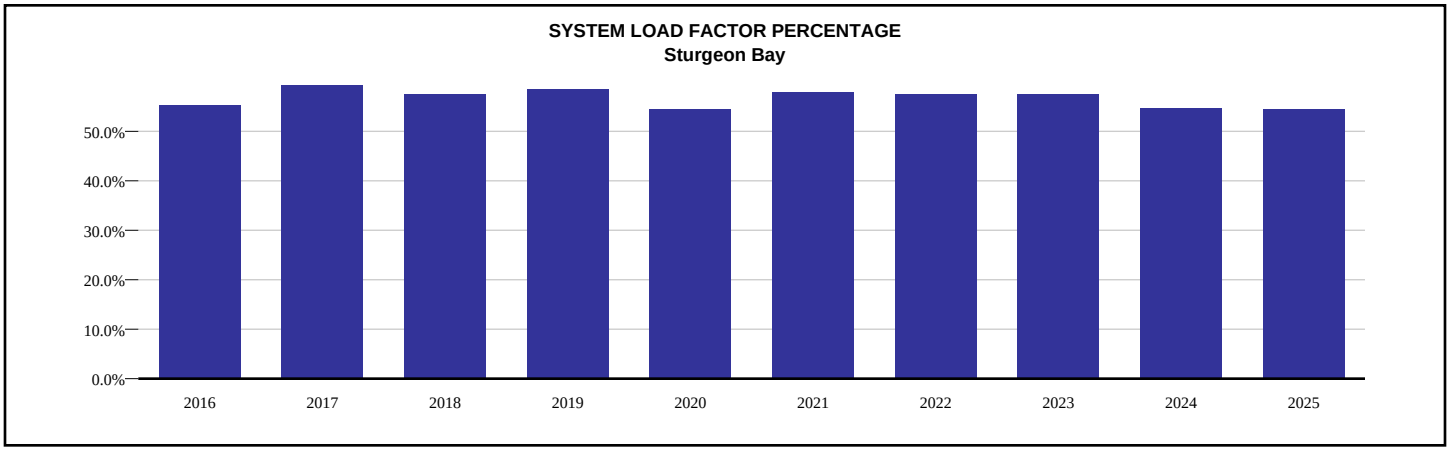

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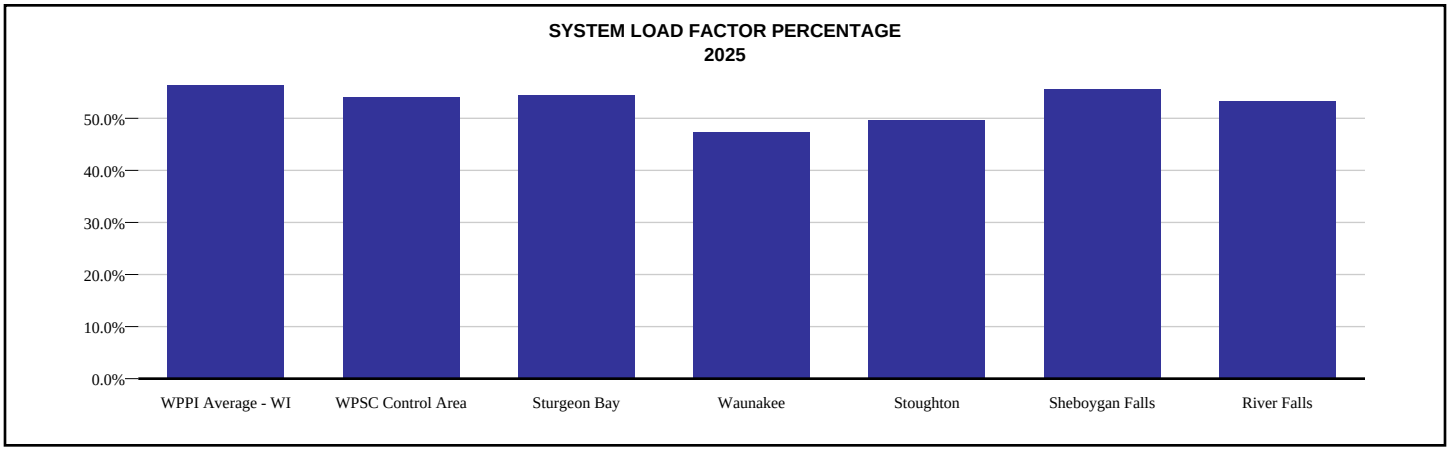
## Sturgeon Bay Utilities

## SYSTEM LOAD FACTOR PERCENTAGE:

The ratio of the system average load (total sales plus losses (MWh) divided by 8,760 (hours)) to system peak demand (typically a summer or winter peak measured during a particular hour at all delivery points and generator busses on a totalized basis).

| Year | WPPI Average - WI | WPSC Control Area | Sturgeon Bay | Waunakee | Stoughton | Sheboygan Falls | River Falls |
|---|---|---|---|---|---|---|---|
| 2016 | 59.0% | 54.7% | **55.3%** | 48.5% | 50.8% | 65.5% | 54.1% |
| 2017 | 60.4% | 57.9% | **59.3%** | 48.0% | 49.3% | 65.1% | 55.6% |
| 2018 | 58.4% | 55.7% | **57.5%** | 49.2% | 52.0% | 63.6% | 53.4% |
| 2019 | 57.8% | 57.1% | **58.6%** | 45.4% | 49.0% | 63.2% | 54.9% |
| 2020 | 55.0% | 54.7% | **54.6%** | 43.9% | 48.0% | 55.2% | 51.7% |
| 2021 | 55.9% | 55.4% | **57.9%** | 46.5% | 49.1% | 64.2% | 51.3% |
| 2022 | 56.2% | 55.3% | **57.5%** | 45.1% | 47.7% | 58.3% | 49.9% |
| 2023 | 52.8% | 53.3% | **57.6%** | 41.3% | 42.5% | 59.4% | 46.6% |
| 2024 | 53.6% | 53.0% | **54.6%** | 44.0% | 46.0% | 58.3% | 47.5% |
| 2025 | 56.3% | 54.0% | **54.4%** | 47.3% | 49.7% | 55.7% | 53.3% |



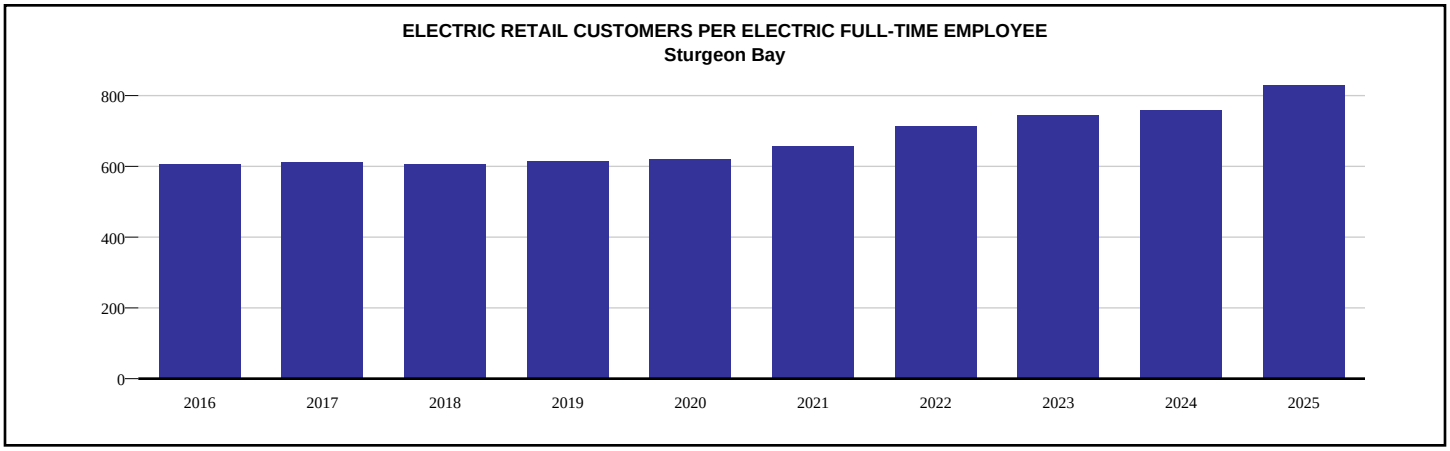

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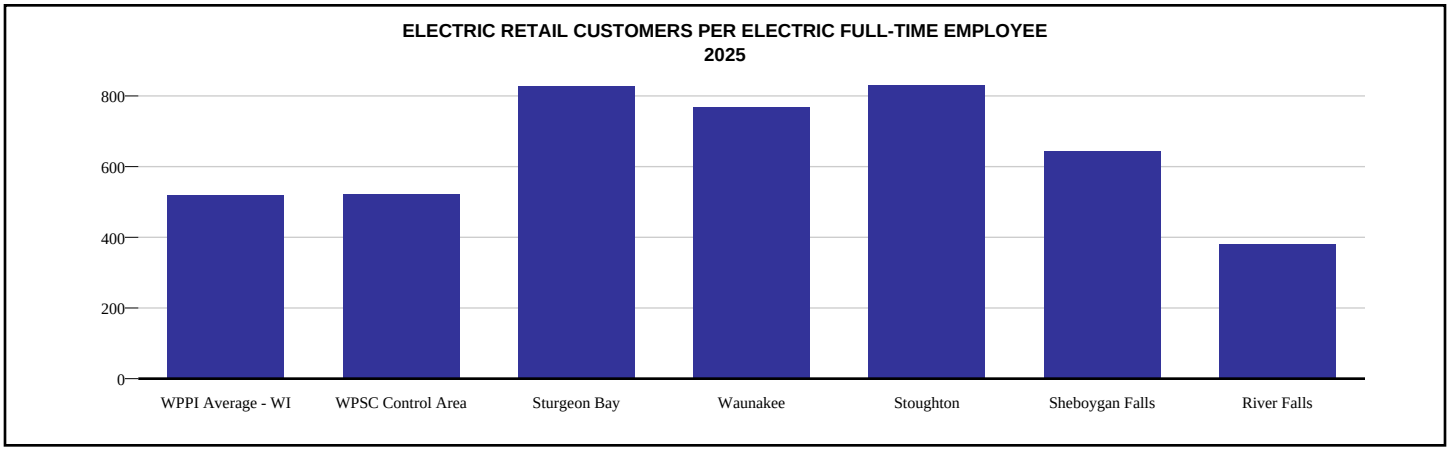
## Sturgeon Bay Utilities

## ELECTRIC RETAIL CUSTOMERS PER ELECTRIC FULL-TIME EMPLOYEE:

The ratio of the average number of retail customers from all rate classes to the total number of full-time electric employees. This ratio measures the average number of customers served by each full-time electric employee.

| Year | WPPI Average - WI | WPSC Control Area | Sturgeon Bay | Waunakee | Stoughton | Sheboygan Falls | River Falls |
|---|---|---|---|---|---|---|---|
| 2016 | 465 | 443 | **607** | 523 | 640 | 652 | 467 |
| 2017 | 474 | 452 | **612** | 581 | 639 | 659 | 547 |
| 2018 | 476 | 442 | **606** | 656 | 632 | 838 | 472 |
| 2019 | 479 | 442 | **614** | 688 | 635 | 759 | 448 |
| 2020 | 493 | 456 | **621** | 700 | 777 | 780 | 438 |
| 2021 | 496 | 459 | **657** | 718 | 744 | 811 | 510 |
| 2022 | 500 | 479 | **714** | 736 | 747 | 803 | 419 |
| 2023 | 508 | 480 | **745** | 775 | 879 | 777 | 390 |
| 2024 | 508 | 496 | **759** | 755 | 738 | 640 | 377 |
| 2025 | 520 | 523 | **829** | 769 | 830 | 643 | 380 |



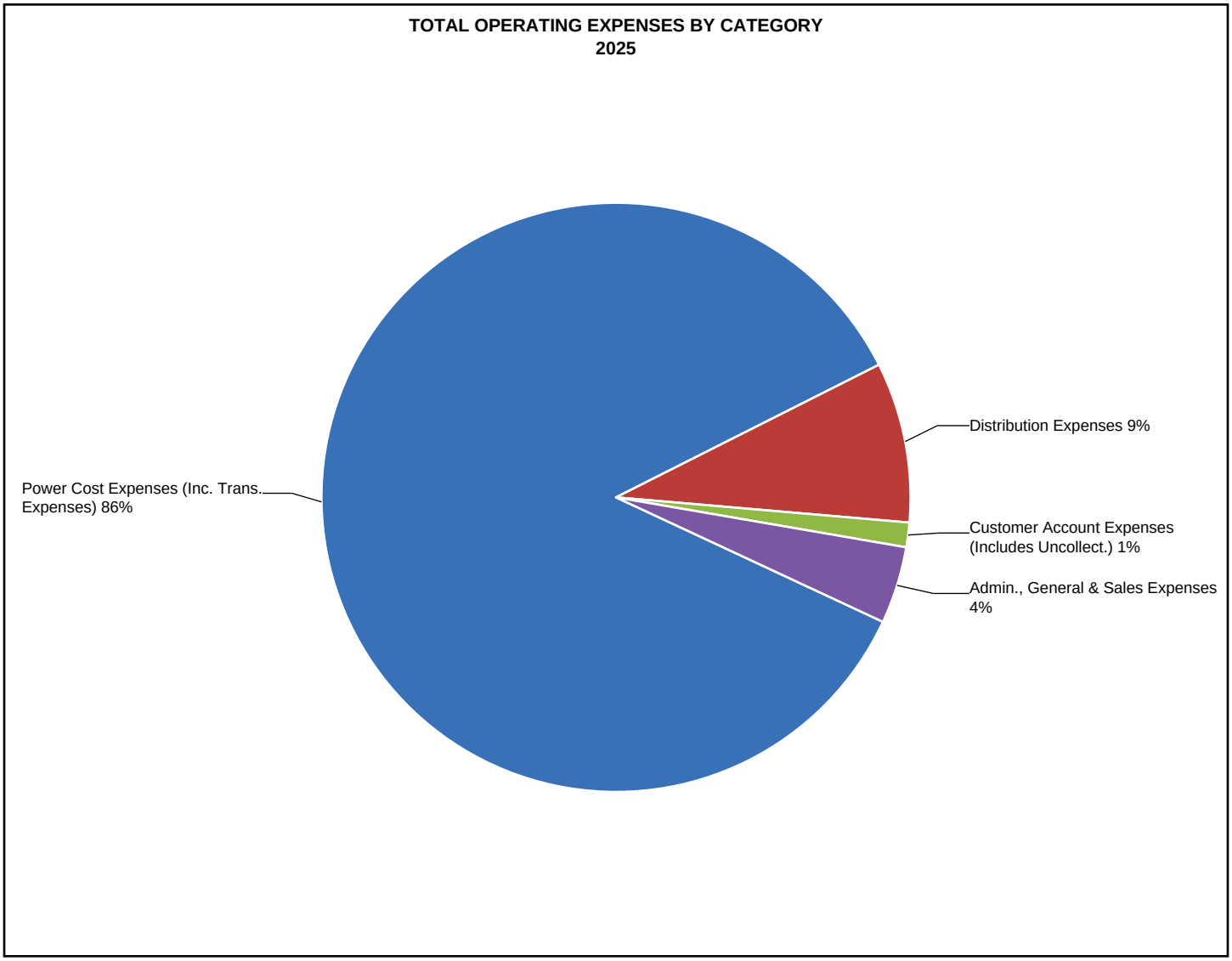




* The control area average is calculated based on WPPI members in that area.

## Sturgeon Bay Utilities
## TOTAL OPERATING EXPENSES BY CATEGORY:

The ratio of the total costs for each category to the total operation and maintenance expense. This ratio measures what portion of the total operation and maintenance expense is attributable to each category listed below.

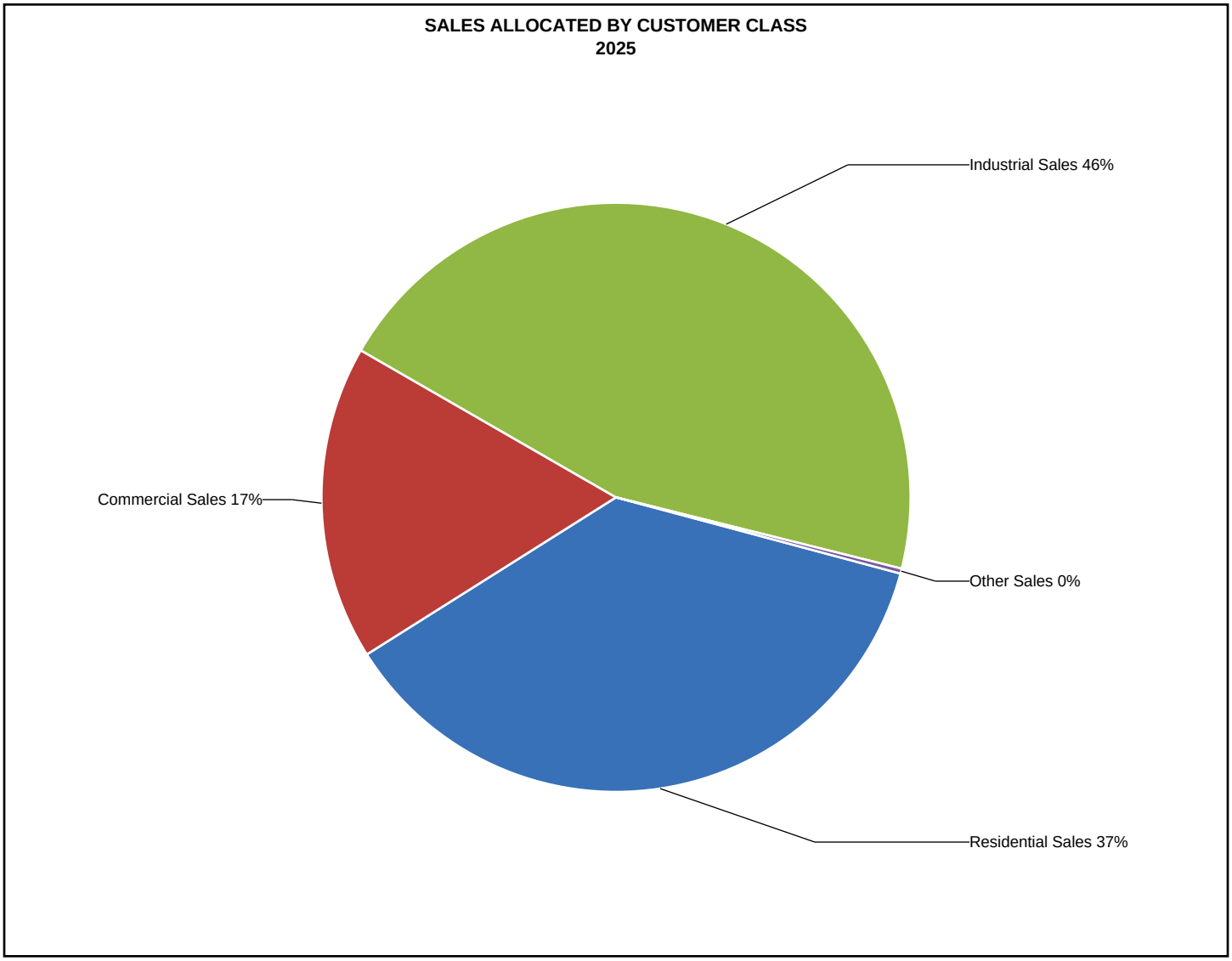
| Year | Power Cost Expenses (Inc. Trans. Expenses) | Distribution Expenses | Customer Account Expenses (Includes Uncollect.) | Admin., General & Sales Expenses |
|---|---|---|---|---|
| 2016 | 90.3% | 6.7% | 1.1% | 1.8% |
| 2017 | 89.2% | 7.3% | 1.1% | 2.4% |
| 2018 | 88.6% | 6.9% | 1.4% | 3.1% |
| 2019 | 86.6% | 8.0% | 1.3% | 4.1% |
| 2020 | 88.1% | 6.8% | 1.3% | 3.7% |
| 2021 | 88.7% | 7.5% | 1.2% | 2.6% |
| 2022 | 88.9% | 7.7% | 1.3% | 2.1% |
| 2023 | 87.0% | 7.2% | 1.2% | 4.6% |
| 2024 | 85.8% | 8.7% | 1.3% | 4.2% |
| 2025 | 85.6% | 8.8% | 1.3% | 4.2% |



## Sturgeon Bay Utilities
## SALES ALLOCATED BY CUSTOMER CLASS:

The ratio of the total energy sales for each customer class to total energy sales. This ratio measures what portion of the total sales are attributable to each customer class listed below.

| Year | Residential Sales | Commercial Sales* | Industrial Sales | Other Sales* |
|---|---|---|---|---|
| 2016 | 34.8% | 25.4% | 39.3% | 0.5% |
| 2017 | 34.9% | 25.3% | 39.3% | 0.5% |
| 2018 | 37.3% | 26.2% | 36.1% | 0.4% |
| 2019 | 36.8% | 25.7% | 37.1% | 0.4% |
| 2020 | 38.2% | 24.5% | 37.0% | 0.4% |
| 2021 | 37.7% | 21.3% | 40.6% | 0.4% |
| 2022 | 37.0% | 17.8% | 44.9% | 0.3% |
| 2023 | 34.8% | 17.0% | 44.2% | 4.0% |
| 2024 | 36.4% | 17.6% | 45.7% | 0.3% |
| 2025 | 36.9% | 17.3% | 45.6% | 0.3% |




* Commercial sales include interdepartmental sales. Other sales include street and highway lighting and sales to public authorities.

SBU
STURGEON BAY UTILITIES
Shared strength through WPPI Energy

230 E. Vine Street
P.O. Box 27
Sturgeon Bay, WI 54235

Phone: 920.746.2820
Fax: 920.746.2822
sbunet.com

DATE: October 13, 2026

TO: Utility Commission Members

FROM: SBU Staff

SUBJECT: Consideration of Water and Sewer Main Extension – Colorado Place Residential Development

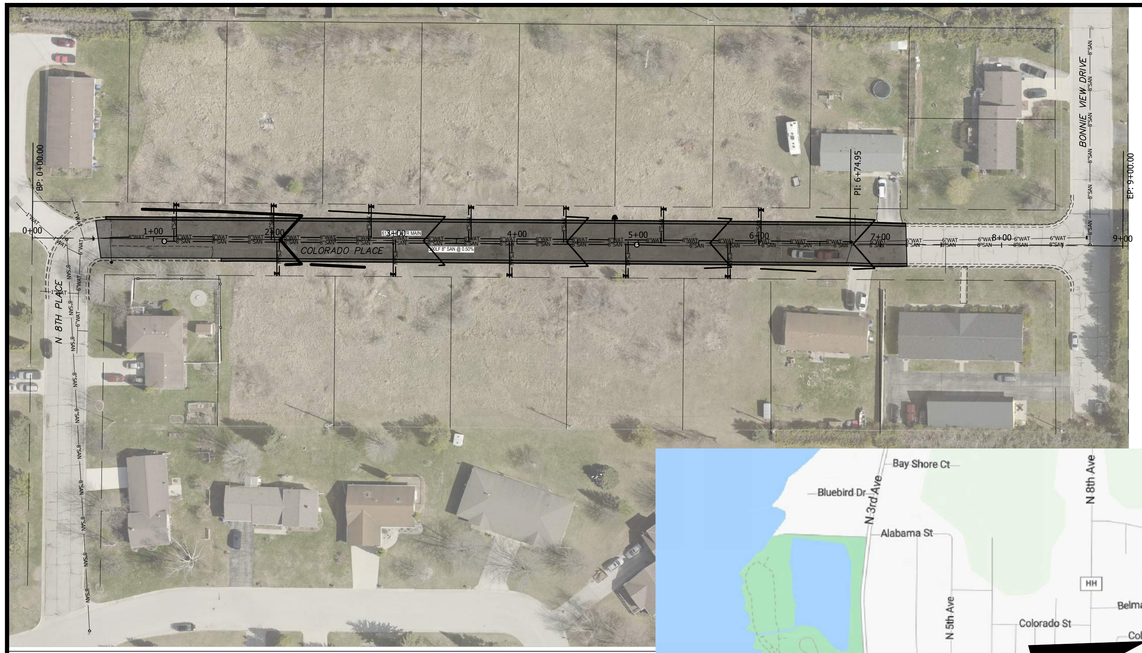
In collaboration with Sturgeon Bay City Staff, S.C. Swiderski, LLC., and Stantec Engineering, plans and specifications have been prepared for the extension of approximately 620 linear feet of 8-inch water main and 570 linear feet of 8-inch sanitary sewer main. These extensions will connect to the existing water and sanitary sewer systems located in the 800 and 900 block of Colorado Place.

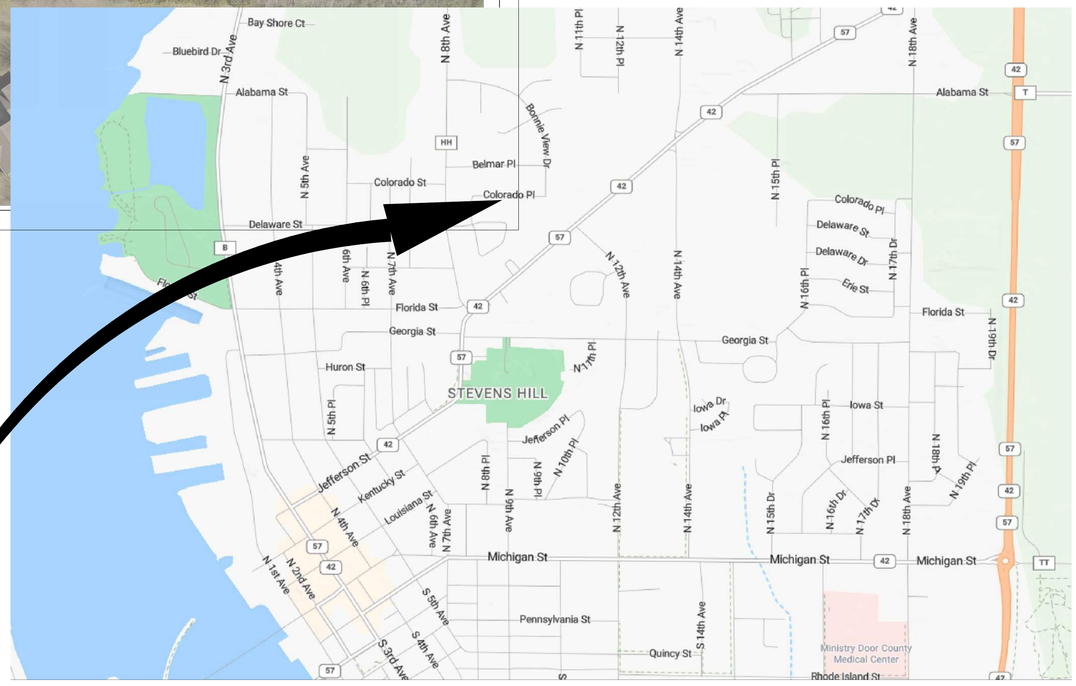
The proposed infrastructure improvements are designed to support a 12-lot, single-family residential development proposed by S.C. Swiderski, LLC. All civil infrastructure design and installation costs associated with the water and sanitary sewer main extensions will be the responsibility of the developer.

The proposed Civil Plan for the water and sanitary sewer main extensions has been reviewed and determined to meet Sturgeon Bay Utility specifications. The design satisfies water main looping requirements, provides adequate system capacity to support the proposed development, and supports existing developments in the surrounding area.

Staff respectfully requests authorization from the Commission to proceed with the proposed water and sanitary sewer main extension plans. Upon approval, staff will continue coordination with S.C. Swiderski, LLC and Stantec Engineering to finalize project plans and specifications for submission to the Wisconsin Department of Natural Resources (WDNR) for formal review and approval.

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LOCATION MAP - CITY OF STURGEON BAY, WI

NO SCALE

# COLORADO PLACE
# ROADWAY AND UTILITY CONNECTION

## CIVIL CONSTRUCTION PLAN SET

INDEX OF SHEETS


| | | |
|---|---|---|
| C001 | 1 | COVER SHEET |
| C002 | 2 | GENERAL NOTES AND QUANTITIES |
| C100 | 3 | REMOVALS AND EROSION CONTROL PLAN |
| C200 | 4 | SITE PLAN - OVERALL |
| C300 | 5 | ROADWAY CONSTRUCTION |
| C400 | 6 | PLAN AND PROFILE |
| C500 | 7 | CONSTRUCTION DETAILS - ROADWAY |
| C501 | 8 | CONSTRUCTION DETAILS - UTILITY: SANITARY |
| C502 | 9 | CONSTRUCTION DETAILS - UTILITY: WATER |


## PROJECT TEAM:


**OWNER:**
**CITY OF STURGEON BAY**

**CIVIL ENGINEER:**
**STANTEC CONSULTING SERVICES, INC.**
312 N 5TH AVE
STURGEON BAY, WI 54235

CONTACT:
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920-298-1763
SKYLER.WITALISON@STANTEC.COM

PETER HURTH, P.E.
920-298-1759
PETER.HURTH@STANTEC.COM

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bspetz@sturgeonbaywi.gov

**STURGEON BAY UTILITIES**
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STURGEON BAY, WI 54235
920-746-2820 (OFFICE)
920-333-0573 (CELL)
Jhoffman@sbunet.com


**EMERGENCY NUMBERS**

**POLICE/FIRE**
911

**NON-EMERGENCY NUMBERS**

**POLICE DEPARTMENT**
920-746-2400

**FIRE DEPARTMENT**
920-746-2450

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**Or Toll Free (800) 242-8511**
Hearing Impaired TDD (800) 542-2289
**www.DiggersHotline.com**

*THE LOCATIONS OF EXISTING UTILITY INSTALLATIONS AS SHOWN ON THIS PLAN ARE APPROXIMATE. THERE MAY BE OTHER UNDERGROUND UTILITY INSTALLATIONS WITHIN THE PROJECT AREA THAT ARE NOT SHOWN.*

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COVER PAGE

COLORADO PLACE ROADWAY AND UTILITY EXTENSION
CITY OF STURGEON BAY, DOOR COUNTY, WI 54235
COLORADO PLACE (BETWEEN N8TH PLACE AND BONNIE VIEW DR.)

| DATE OF ISSUANCE |
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| APPROVED | SRW |
| PROJ. NO. | 193807728 |

SHEET NUMBER
C001

Plot Date: 10/01/2026 - 4:35pm
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Xrefs: 193807728v100, 193807728v000

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## GENERAL

1. THE PROPOSED IMPROVEMENTS SHALL BE CONSTRUCTED ACCORDING TO CITY OF STURGEON BAY STANDARDS, STURGEON BAY UTILITIES STANDARDS, AND WISCONSIN DOT, LATEST EDITION, THE STANDARD SPECIFICATIONS WHICHEVER IS MORE STRINGENT.
2. THE LOCATIONS OF EXISTING UTILITY INSTALLATIONS AS SHOWN ON THIS PLAN ARE APPROXIMATE. THE CONTRACTOR IS RESPONSIBLE FOR THE INVESTIGATION, LOCATION, SUPPORT, PROTECTION AND RESTORATION OF ALL EXISTING UTILITIES AND APPURTENANCES WHETHER SHOWN ON THESE PLANS OR NOT. THE CONTRACTOR SHALL EXPOSE ALL UTILITIES OR STRUCTURE PRIOR TO CONSTRUCTION TO VERIFY THE VERTICAL AND HORIZONTAL EFFECT ON THE PROPOSED CONSTRUCTION. THE CONTRACTOR CALL DIGGERS HOTLINE PRIOR TO CONSTRUCTION AND SHALL NOTIFY ALL UTILITY COMPANIES AT LEAST 48 HOURS PRIOR TO WORK IN THE VICINITY OF THEIR UNDERGROUND LINES.
3. THE CONTRACTOR SHALL NOTIFY THE OWNER AND THE MUNICIPALITY FORTY-EIGHT HOURS PRIOR TO THE START OF CONSTRUCTION.
4. ANY MODIFICATIONS TO THE WORK AS SHOWN ON THESE DRAWINGS MUST HAVE PRIOR WRITTEN APPROVAL BY THE ENGINEER.
5. SITE SAFETY SHALL BE THE SOLE RESPONSIBILITY OF THE CONTRACTOR.
6. THE BIDDER WILL BE SOLELY RESPONSIBLE FOR DETERMINING QUANTITIES AND SHALL STATE SUCH QUANTITIES IN HIS OR HER PROPOSAL. HE OR SHE SHALL BASE THEIR BID ON HIS OR HER OWN ESTIMATE OF THE WORK REQUIRED AND SHALL NOT RELY ON THE ENGINEER'S ESTIMATE AND PLANS.
7. THE CONTRACTOR IS RESPONSIBLE FOR VERIFYING SOIL CONDITIONS PRIOR TO COMMENCEMENT OF CONSTRUCTION. A GEOTECHNICAL REPORT MAY BE AVAILABLE FROM THE OWNER. IF AVAILABLE THE CONTRACTOR SHALL ABIDE BY THE RECOMMENDATIONS FROM THE GEOTECHNICAL ENGINEER.
8. THE CONTRACTOR IS RESPONSIBLE FOR EXAMINING ALL SITE CONDITIONS PRIOR TO COMMENCEMENT OF CONSTRUCTION AND SHALL COMPARE FIELD CONDITIONS WITH DRAWINGS AND SHALL NOTIFY THE ENGINEER OF DISCREPANCIES DURING THE BIDDING PROCESS.
9. ANY ADJACENT PROPERTIES OR ROAD RIGHTS-OF-WAY WHICH ARE DAMAGED DURING CONSTRUCTION MUST BE RESTORED BY THE CONTRACTOR. THE COST OF THE RESTORATION IS CONSIDERED INCIDENTAL AND SHOULD BE INCLUDED IN THE BID PRICES.
10. THE CONTRACTOR SHALL OBTAIN AND PAY FOR ALL PERMITS REQUIRED FOR EXECUTION OF THE WORK. THE CONTRACTOR SHALL CONDUCT HIS WORK ACCORDING TO THE REQUIREMENTS OF THE PERMITS.

## EROSION CONTROL NOTES

- EROSION CONTROL METHODS SHALL BE IMPLEMENTED AS DIRECTED BY THE ENGINEER PRIOR TO AND DURING CONSTRUCTION TO CONTROL WATER POLLUTION, EROSION, AND SILTATION
- THE LANDOWNER (REPRESENTATIVE) SHALL INSPECT EROSION AND SEDIMENT CONTROL PRACTICES WEEKLY, AND WITHIN 24 HOURS FOLLOWING A RAINFALL OF 0.5 INCHES OR GREATER. WRITTEN DOCUMENTATION OF EACH INSPECTION SHALL BE MAINTAINED AT THE CONSTRUCTION SITE. SEE CONSTRUCTION SITE INSPECTION REPORT (FORM 3400-187) FROM THE WDNR
- CONTRACTOR IS RESPONSIBLE FOR MAINTENANCE AND DOCUMENTATION OF EROSION CONTROL MEASURES THROUGHOUT CONSTRUCTION PHASE. OWNER IS RESPONSIBLE FOR POST-CONSTRUCTION MAINTENANCE AND EFFORT
- ALL DISTURBED AREAS SHALL BE TREATED WITH STABILIZATION MEASURES, AS SPECIFIED, WITHIN 3 WORKING DAYS OF FINAL GRADING
- A MINIMUM OF 4 TO 6 INCHES OF TOPSOIL MUST BE APPLIED TO ALL AREAS TO BE SEEDED OR SODDED
- WINTER STABILIZATION: ALL AREAS REQUIRING SEED AFTER OCTOBER 15TH SHALL BE STABILIZED BY AN APPROVED WINTER STABILIZATION METHOD
- ALL OFF-SITE SEDIMENT DEPOSITS OCCURRING AS A RESULT OF CONSTRUCTION WORK OR STORM EVENT SHALL BE CLEANED BY THE END OF EACH WORKDAY. FLUSHING SHALL NOT BE ALLOWED
- WIND EROSION SHALL BE KEPT TO A MINIMUM DURING CONSTRUCTION. WATERING, MULCHING, OR A TACKING AGENT MAY NEED TO BE UTILIZED TO PROTECT NEARBY RESIDENTS AND WATER RESOURCES
- ANY DISTURBED AREAS OR SOIL STOCKPILES THAT REMAINS FOR MORE THAN 7 DAYS SHALL BE COVERED OR TREATED WITH STABILIZATION PRACTICES. ALL TOPSOIL STOCKPILES SHALL BE SEEDED OR HAULED OFF-SITE WITHIN 60 DAYS OF CONSTRUCTION COMPLETION. THE CONTRACTOR SHALL DISPOSE OF ALL OTHER WASTE AND EXCESS MATERIAL IN AN APPROVED MANNER
- ALL TEMPORARY BEST MANAGEMENT PRACTICES SHALL BE MAINTAINED UNTIL THE SITE IS STABILIZED. ANY SOIL EROSION THAT OCCURS AFTER FINAL GRADING AND/OR THE APPLICATION OF STABILIZATION MEASURES MUST BE REPAIRED AND STABILIZATION WORK REDONE
- WHEN THE DISTURBED AREA HAS BEEN STABILIZED BY PERMANENT VEGETATION OR OTHER MEANS, TEMPORARY EROSION CONTROL PRACTICES SHALL BE REMOVED
- WHEN PUMPING (DEWATERING) STANDING STORM WATER FROM THE SITE, THE OPERATOR SHALL USE APPROPRIATE BEST MANAGEMENT PRACTICES. DIRECT DISCHARGE INTO A STORM SEWER WILL NOT BE ALLOWED.
- DUST CONTROL - WATER TRUCKS WILL BE USED AS NEEDED DURING CONSTRUCTION TO REDUCE DUST GENERATED ON THE SITE. DUST CONTROL MUST BE PROVIDED BY THE GENERAL CONTRACTOR TO SATISFY APPLICABLE LOCAL AND STATE DUST CONTROL REGULATIONS. AFTER CONSTRUCTION, THE SITE WILL BE STABILIZED (AS DESCRIBED ELSEWHERE) WHICH WILL REDUCE THE POTENTIAL FOR DUST GENERATION.
- SOLID WASTE DISPOSAL - TYPICAL CONSTRUCTION MATERIALS FOR BANK CONSTRUCTION WILL BE STORED ON SITE. NO SOLID MATERIALS, INCLUDING BUILDING MATERIALS, ARE ALLOWED TO BE DISCHARGED FROM THE SITE WITH STORM WATER. ALL SOLID WASTE, INCLUDING DISPOSABLE MATERIALS INCIDENTAL TO THE MAJOR CONSTRUCTION ACTIVITIES, MUST BE COLLECTED AND PLACED IN CONTAINERS. THE CONTAINERS WILL BE EMPTIED PERIODICALLY BY A CONTRACT TRASH DISPOSAL SERVICE AND HAULED AWAY FROM THE SITE.
- SUBSTANCES THAT HAVE THE POTENTIAL FOR POLLUTING SURFACE AND/OR GROUNDWATER MUST BE CONTROLLED BY WHATEVER MEANS NECESSARY IN ORDER TO ENSURE THAT THEY DO NOT DISCHARGE FROM THE SITE. AS AN EXAMPLE, SPECIAL CARE MUST BE EXERCISED DURING EQUIPMENT FUELING AND SERVICING OPERATIONS. IF A SPILL OCCURS, IT MUST BE CONTAINED AND DISPOSED SO THAT IT WILL NOT FLOW FROM THE SITE OR ENTER GROUNDWATER, EVEN IF THIS REQUIRES REMOVAL, TREATMENT, AND DISPOSAL OF SOIL. IN THIS REGARD, POTENTIALLY POLLUTING SUBSTANCES SHOULD BE HANDLED IN A MANNER CONSISTENT WITH THE IMPACT THEY REPRESENT.
- SANITARY FACILITIES - ALL PERSONNEL INVOLVED WITH CONSTRUCTION ACTIVITIES MUST COMPLY WITH STATE AND LOCAL SANITARY OR SEPTIC SYSTEM REGULATIONS. TEMPORARY SANITARY FACILITIES MAY BE PROVIDED AT THE SITE THROUGHOUT THE CONSTRUCTION PHASE. THEY MUST BE UTILIZED BY ALL CONSTRUCTION PERSONNEL AND MUST BE SERVICED BY A COMMERCIAL OPERATOR.
- HAZARDOUS WASTE - SITES WHERE CHEMICALS, CEMENTS, SOLVENTS, PAINTS, OR OTHER POTENTIAL WATER POLLUTANTS ARE TO BE STORED, SHOULD BE ISOLATED IN AREAS WHERE THEY WILL NOT CAUSE RUNOFF POLLUTION. TOXIC AND/OR HAZARDOUS CHEMICALS AND MATERIALS, SUCH AS PESTICIDES, PAINTS, AND ACIDS SHOULD BE STORED IN ACCORDANCE WITH MANUFACTURERS' GUIDELINES. GROUNDWATER RESOURCES SHOULD BE PROTECTED FROM LEACHING BY PLACING A PLASTIC MAT, PACKED CLAY, TARPAPER, OR OTHER IMPERVIOUS MATERIALS ON ANY AREAS WHERE TOXIC AND/OR HAZARDOUS LIQUIDS ARE TO BE OPENED AND STORED. SPILLS OF TOXIC AND/OR HAZARDOUS SUBSTANCES ARE TO BE CLEANED AND TREATED ACCORDING TO LOCAL, STATE AND FEDERAL REGULATIONS. REPORT SPILLS IMMEDIATELY TO OWNER AND CONTACT THE LOCAL WDNR REPRESENTATIVE.
- WATER SOURCE - NON STORM WATER COMPONENTS OF SITE DISCHARGE MUST BE CLEAN WATER. WATER USED FOR CONSTRUCTION, WHICH DISCHARGES FROM THE SITE, MUST ORIGINATE FROM A PUBLIC WATER SUPPLY OR PRIVATE WELL APPROVED BY THE STATE HEALTH DEPARTMENT. WATER USED FOR CONSTRUCTION THAT DOES NOT ORIGINATE FROM AN APPROVED PUBLIC SUPPLY MUST NOT DISCHARGE FROM THE SITE. IT CAN BE RETAINED ONSITE UNTIL IT INFILTRATES AND EVAPORATES.
- LONG-TERM POLLUTANT CONTROLS - STORM WATER POLLUTANT CONTROL MEASURES INSTALLED DURING CONSTRUCTION WILL ALSO PROVIDE BENEFITS AFTER CONSTRUCTION (PERMANENT SEEDING, VEGETATIVE FILTER STRIPS, STORMWATER PONDS, CATCH BASIN SKIMMERS, SAND FILTERS, ETC.)

## EROSION CONTROL CONSTRUCTION STANDARDS

SEE WDNR CONSTRUCTION SITE EROSION & SEDIMENT CONTROL STANDARDS AS FOLLOWS:

- 1053 = CHANNEL EROSION MAT
- 1066 = CONSTRUCTION SITE DIVERSION
- 1062 = DITCH CHECKS
- 1068 = DUST CONTROL
- 1050 = LAND APPLICATION OF ADDITIVES FOR EROSION CONTROL
- 1058 = MULCHING FOR CONSTRUCTION SITES
- 1052 = NON-CHANNEL EROSION MAT
- 1059 = SEEDING
- 1057 = TRACKOUT CONTROL PRACTICES
- 1067 = GRADING PRACTICES FOR EROSION CONTROL - TEMPORARY
- 1054 = VEGETATIVE BUFFER FOR CONSTRUCTION SITES
- 1061 = DE-WATERING
- 1055 = SEDIMENT BALE BARRIER
- 1064 = SEDIMENT BASIN
- 1063 = SEDIMENT TRAP
- 1070 = SILT CURTAIN
- 1056 = SILT FENCE
- 1060 = STORM DRAIN INLET PROTECTION FOR CONSTRUCTION SITES
- 1069 = TURBIDITY BARRIERS
- 1051 = WATER APPLICATION OF ADDITIVES FOR EROSION CONTROL
- 1071 = INTERIM MANUFACTURED PERIMETER CONTROL AND SLOPE INTERRUPTION PRODUCTS

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# GENERAL NOTES AND QUANTITIES

COLORADO PLACE ROADWAY AND UTILITY EXTENSION
CITY OF STURGEON BAY, DOOR COUNTY, WI 54235
COLORADO PLACE (BETWEEN N8TH PLACE AND BONNIE VIEW DR.)

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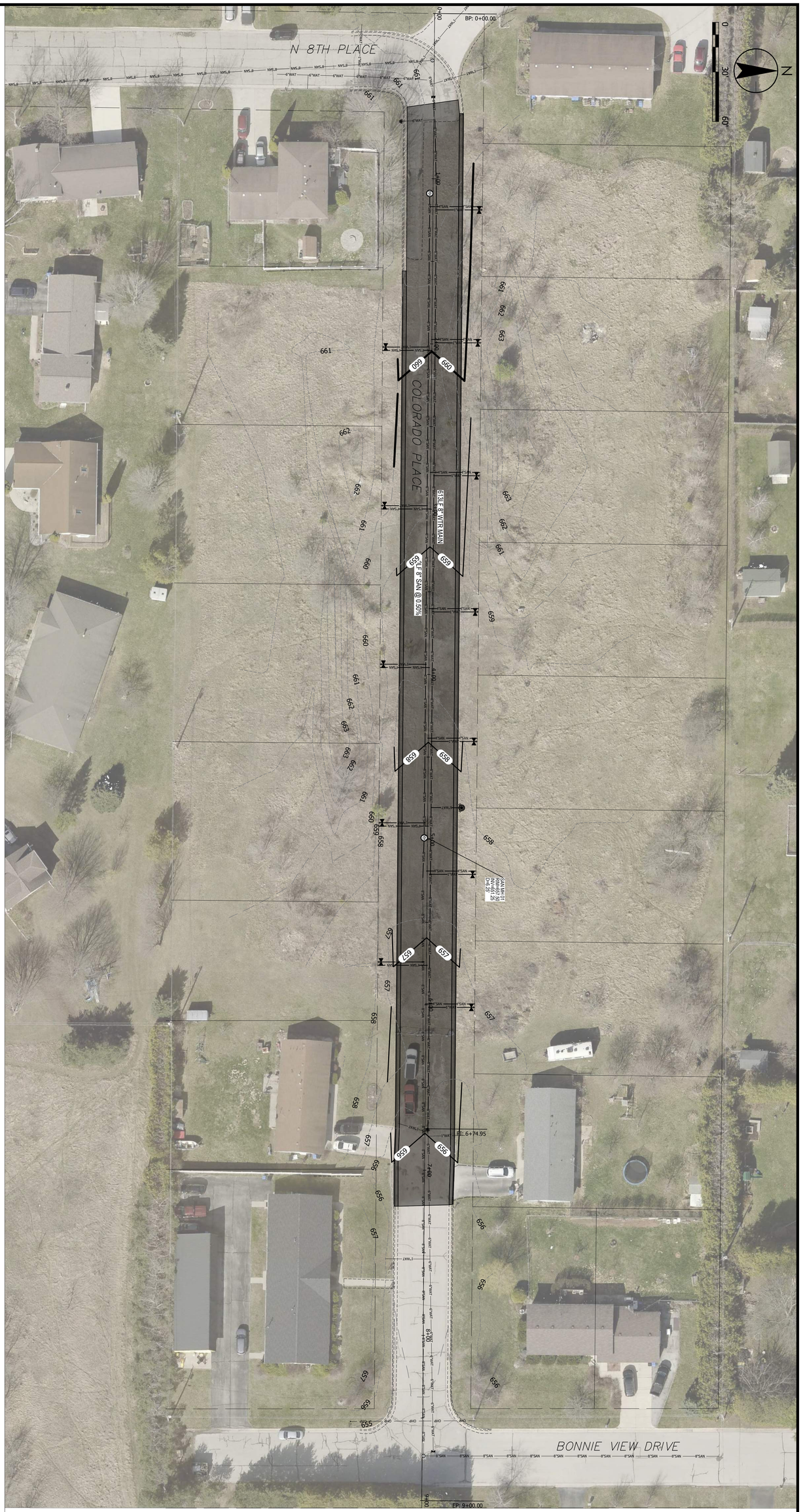
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| DESIGNED | SRW |
| CHECKED | PJH |
| APPROVED | SRW |
| PROJ. NO. | 193807728 |

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C300

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# ROADWAY CONSTRUCTION

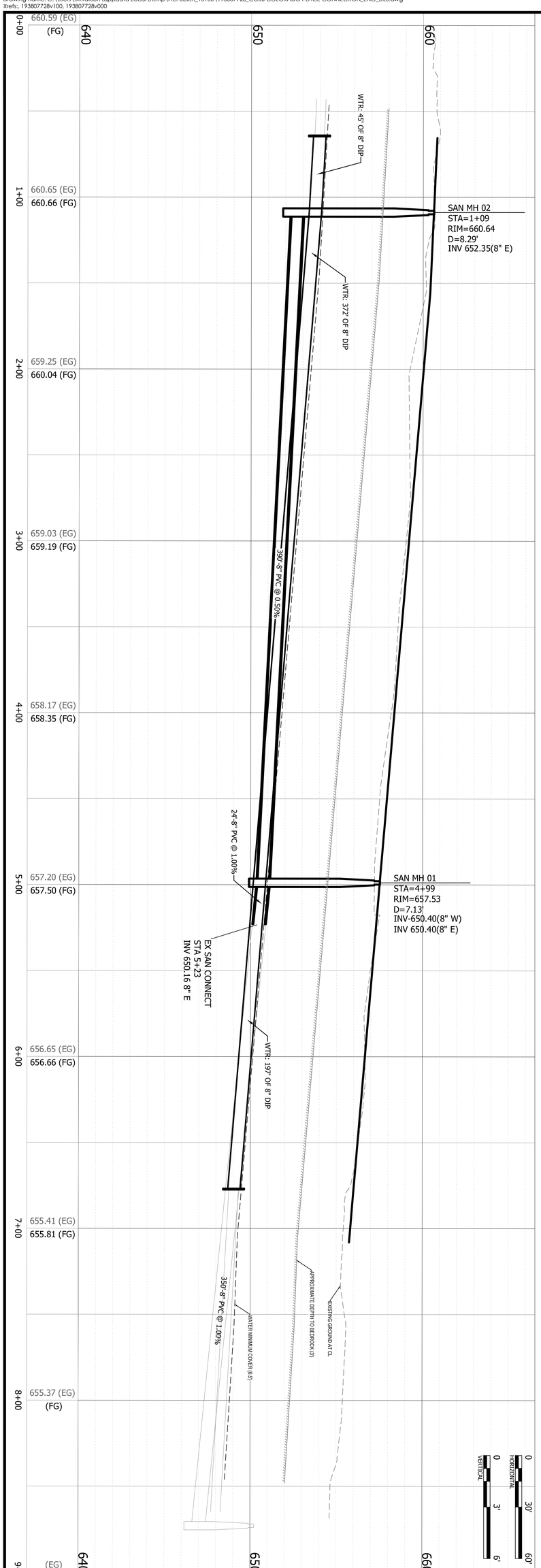
## COLORADO PLACE ROADWAY AND UTILITY EXTENSION

CITY OF STURGEON BAY, DOOR COUNTY, WI 54235
COLORADO PLACE (BETWEEN N8TH PLACE AND BONNIE VIEW DR.)

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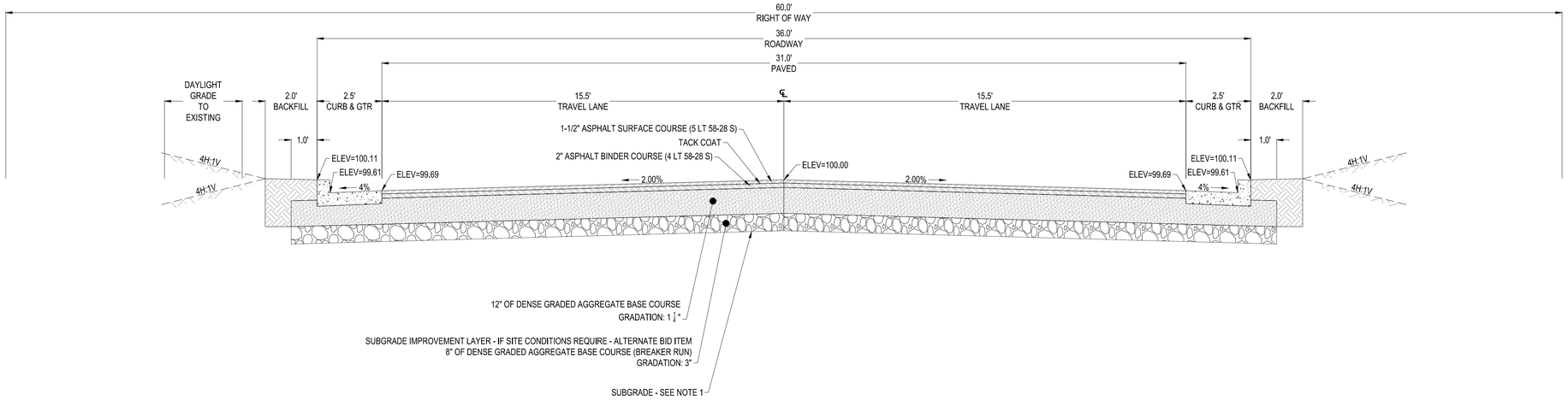
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| DRAWN SBW | SURVEY STANTEC | | |
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| DATE OF ISSUANCE 2026.10.01 DRAFT | | | |

# PLAN AND PROFILE

COLORADO PLACE ROADWAY AND UTILITY EXTENSION
CITY OF STURGEON BAY, DOOR COUNTY, WI 54235
COLORADO PLACE (BETWEEN N8TH PLACE AND BONNIE VIEW DR.)

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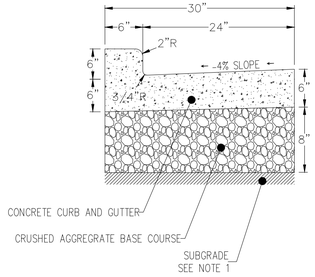



NOTES
1. COMPACT SUBGRADE TO 95% STANDARD PROCTOR. SUBGRADE TO BE INSPECTED BY PROJECT FOREMAN PRIOR TO PLACEMENT OF AGGREGRATE BASE COURSE

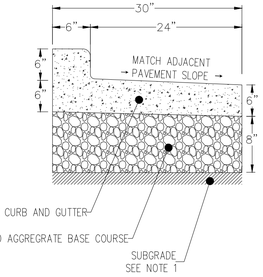
SPECIFICATIONS
- ASPHALT PAVEMENT CONSTRUCTION SHALL BE IN ACCORDANCE WITH WISCONSIN DOT FDM
- ASPHALT PAVING CONTRACTOR TO SAW CUT EXISTING ASPHALT EDGE PRIOR TO JOINING NEW PAVEMENT

(A) N.T.S.
*STREET CROSS SECTION – 36' WIDE*

*NORMAL PAN*




*REVERSE PAN*




NOTES
1. COMPACT SUBGRADE TO 95% STANDARD PROCTOR. SUBGRADE TO BE INSPECTED BY PROJECT FOREMAN PRIOR TO PLACEMENT OF AGGREGRATE BASE COURSE
2. BEGINNING AND TERMINATION CONSTRUCTION: THE FINAL 18" SECTION OF CURB SHALL BE TAPERED TO MATCH INTO ADJACENT GRADE OR CURB–LINE.

SPECIFICATIONS
- CONCRETE CURB AND GUTTER CONSTRUCTION SHALL BE IN ACCORDANCE WITH WISCONSIN DOT FDM (SEE STANDARD DETAIL SDD 08D01–a)

(B) N.T.S.
*CONCRETE CURB & GUTTER; 30" WIDTH; 6" VERTICAL HEAD*

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# CONSTRUCTION DETAILS - ROADWAY

COLORADO PLACE ROADWAY AND UTILITY EXTENSION
CITY OF STURGEON BAY, DOOR COUNTY, WI 54235
COLORADO PLACE (BETWEEN N8TH PLACE AND BONNIE VIEW DR.)

| DATE OF ISSUANCE |
|---|
| 2026.10.01 DRAFT |

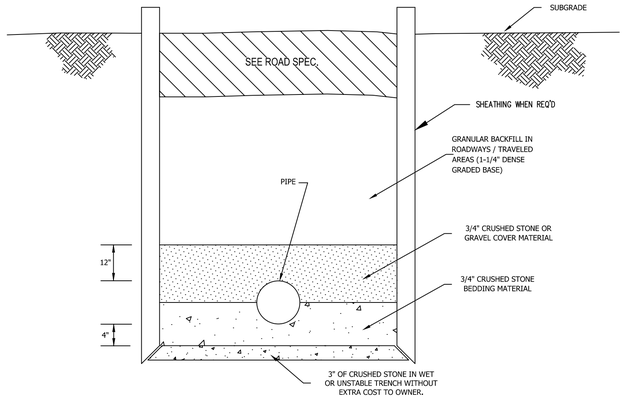
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|---|---|
| SURVEY | STANTEC |
| DRAWN | SRW |
| DESIGNED | SRW |
| CHECKED | PJH |
| APPROVED | SRW |
| PROJ. NO. | 193807728 |

SHEET NUMBER
C500

Plot Date: 10/01/2026 - 4:36pm
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Xrefs: 193807728-100, 193807728-000

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NOTE:
- BURIED DEPTHS VARY, SEE UTILITY PLANS AND PROFILES FOR SEWER AND WATER DEPTHS.
- WATER SERVICE TO MAINTAIN 6.5' MINIMUM COVER AND BE INSULATED 2' X 2'
- WHERE WATER MAIN CROSSES SANITARY AND/OR STORM SEWER, WATER MAIN SHALL BE INSTALLED TO MEET A MINIMUM VERTICAL SEPARATION DISTANCE OF 12-INCHES IF ABOVE SEWER OR 18-INCHES IF BELOW SEWER. SEE UTILITY PLANS AND PROFILES FOR LOCATIONS.
- TRACER WIRE SHALL BE INSTALLED FOR ALL NON-METALLIC SEWER AND WATER PIPING PER SPS 382.30 REQUIREMENTS.
- MATERIAL FOR WATER MAINS SHALL BE IN ACCORDANCE WITH DNR REQUIREMENTS PER NR 811.69. NO COPPER SERVICES SHALL BE USED.
- MATERIAL FOR SANITARY SEWER SHALL BE IN ACCORDANCE WITH DNR REQUIREMENTS PER NR 110.13 (5).

ROAD BACKFILL IN EXISTING OR PROPOSED ROADS SHALL BE COMPACTED TO 95% STANDARD PROCTOR.

BEDDING MATERIAL SHALL BE CRUSHED STONE CHIPS MEETING THE FOLLOWING GRADATION REQUIREMENTS:

| SIEVE SIZES | PERCENTAGE PASSING BY WEIGHT |
|---|---|
| 1–INCH | 100 |
| 3/4 INCH | 90–100 |
| 3/8 INCH | 20–55 |
| No. 4 | 0–10 |
| No. 8 | 0–5 |

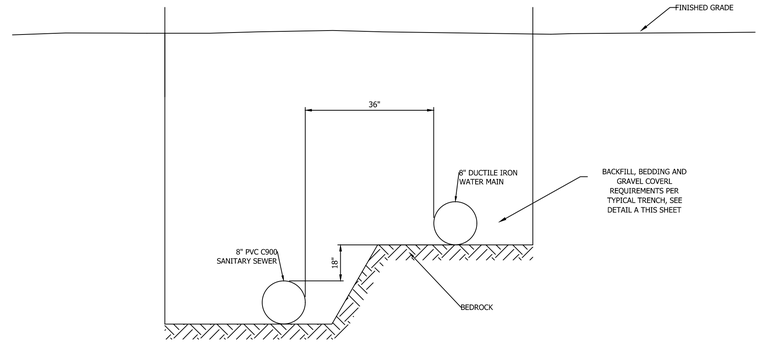
COVER MATERIAL SHALL CONSIST OF CRUSHED BANK–RUN GRAVEL. THIS MATERIAL SHALL SUBSTANTIALLY CONFORM TO THE FOLLOWING GRADATION REQUIREMENTS.

| SIEVE SIZES | PERCENTAGE PASSING BY WEIGHT |
|---|---|
| 1–INCH | 100 |
| 3/4 INCH | 85–100 |
| 3/8 INCH | 50–80 |
| No. 4 | 35–65 |
| No. 40 | 15–30 |
| No. 200 | 5–15 |

GRANULAR MATERIAL SHALL CONSIST OF UNIFORM GRADED DURABLE PARTICLES. SUFFICIENT FINE MATERIAL SHALL BE PRESENT TO FILL ALL THE VOIDS OF THE COURSE MATERIAL. SOME FINE CLAY OR LOAM PARTICLES ARE DESIRABLE, BUT THEY SHALL NOT BE PRESENT IN THE FORM OF LUMPS. GRANULAR BACK FILL SHALL CONFORM TO THE FOLLOWING GRADATION REQUIREMENTS:

| SIEVE SIZES | PERCENTAGE PASSING BY WEIGHT |
|---|---|
| 2–INCH | 95–100 |
| No. 4 | 65–60 |
| Finer than No. 200 | 35–65 |

A N.T.S.
TRENCH BACKFILL SPECIFICATIONS




NOTE:
- MINIMUM HORIZONTAL SEPARATION DISTANCE SHALL BE 3 FEET MEASURED EDGE TO EDGE
- THE BOTTOM OF THE WATER MAIN SHALL BE AT LEAST 18 INCHES ABOVE THE TOP OF THE SEWER MAIN
- IN ALL AREAS WHERE MINIMUM HORIZONTAL AND VERTICAL SEPARATIONS ARE NOT ATTAINABLE, THE SANITARY SEWER MAIN SHALL BE CONSTRUCTED OF MATERIALS (PVC C-900, AS SPECIFIED) AND WITH JOINTS THAT ARE EQUIVALENT TO WATER MAIN STANDARDS OF CONSTRUCTION FROM MANHOLE TO MANHOLE AND AIR PRESSURE TESTED TO ASSURE WATER TIGHTNESS IN ACCORDANCE WITH THE 4 PSI PRESSURE TESTING REQUIREMENTS GIVEN IN S. NR 811.12 (5) (D) 2.

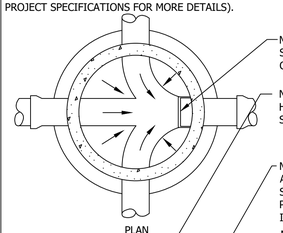
B N.T.S.
COMMON TRENCH SPECIFICATIONS

PRECAST INVERT WITH A MINIMUM 1% THROUGH SLOPE REQUIRED.

PRECAST INVERT MUST BE 1/2 DIAMETER OF THE PIPE AND BENCHES SLOPED 2" TOWARD THE INVERT.

MANHOLE SECTION JOINTS SHALL BE WRAPPED WITH APPROVED MATERIAL (SEE PROJECT SPECIFICATIONS FOR MORE DETAILS).

| FRAME | A | B |
|---|---|---|
| R-1500 | 22" | 8" |

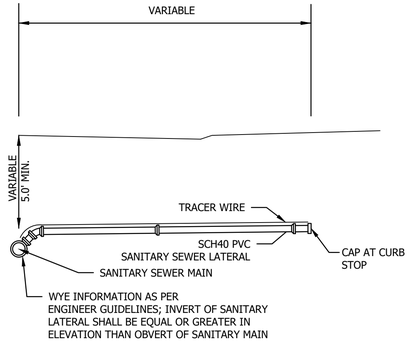



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SANITARY SEWER MANHOLE
DETAIL C

LAST REVISION: OCTOBER 2020

PLATE NO. SAN-2




NOTES:
1. SLOPE - 1/4" PER FOOT MINIMUM.
2. PIPE JOINTS SHALL BE NON GASKETED, SOLVENT WELD TYPE.
3. FOR DEPTHS GREATER THAN 22', SERVICE PIPE SHALL BE C900 FROM MAIN TO CONNECTION, WITH TRANSITION FITTING FROM C900 TO SCH 40 INSTALLED AT CONNECTION LOCATION.
4. INSTALL #12 SOLID INSULATED COPPER TRACER WIRE - GREEN IN COLOR ABOVE ALL NON-METALLIC SANITARY SEWER

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SANITARY SEWER WYE CONNECTION
DETAIL D

LAST REVISION: OCTOBER 2020

PLATE NO. SER-1

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# CONSTRUCTION DETAILS - UTILITY SANITARY

COLORADO PLACE ROADWAY AND UTILITY EXTENSION
CITY OF STURGEON BAY, DOOR COUNTY, WI 54235
COLORADO PLACE (BETWEEN N8TH PLACE AND BONNIE VIEW DR.)

DATE OF ISSUANCE
2026.10.01 DRAFT

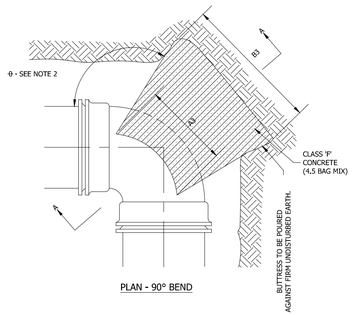
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| SURVEY | STANTEC |
| DRAWN | SRW |
| DESIGNED | SRW |
| CHECKED | PJH |
| APPROVED | SRW |
| PROJ. NO. | 193807728 |

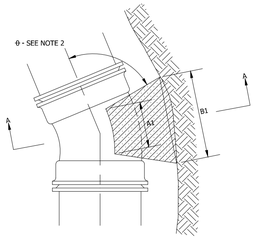
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C501

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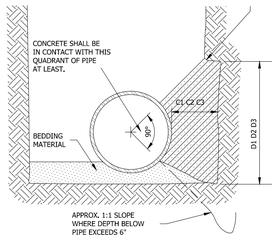
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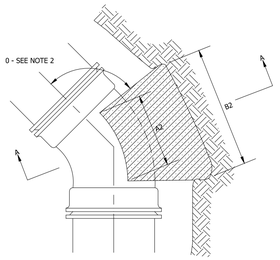

PLAN - 90° BEND




PLAN - 22 1/2° BEND




SECTION A-A



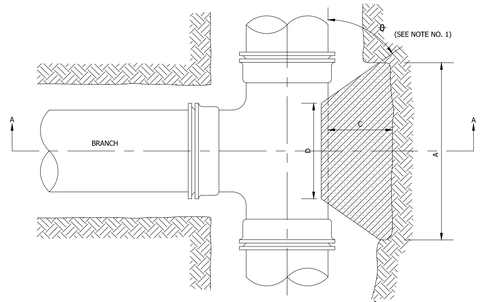

PLAN - 45° BEND

| BUTTRESS DIMMENSIONS | | | | | | |
|---|---|---|---|---|---|---|
| PIPE SIZE | 22 1/2° BENDS | | 45° BENDS | | 90° BENDS | |
| | B1 | D1 | B2 | D2 | B3 | D3 |
| 6" | 1'-0" | 1'-0" | 1'-0" | 1'-0" | 1'-4" | 1'-2" |
| 8" | 1'-0" | 1'-0" | 1'-4" | 1'-2" | 1'-10" | 1'-6" |
| 12" | 1'-4" | 1'-4" | 1'-10" | 1'-10" | 2'-8" | 2'-3" |
| 16" | 1'-10" | 1'-8" | 2'-6" | 2'-4" | 3'-10" | 2'-10" |
| 20" | 2'-4" | 2'-0" | 3'-3" | 2'-10" | 3'-0" | 3'-4" |
| 24" | 2'-10" | 2'-4" | 4'-0" | 3'-3" | 6'-4" | 3'-10" |
| 30" | 3'-6" | 3'-0" | 5'-4" | 3'-10" | 8'-0" | 4'-8" |

NOTES:

1. DIMENSIONS IN TABLE ARE BASED ON A WATER PRESSURE OF 150 PSI AND ON EARTH RESISTANCE OF 2 TONS PER SQ.FT.
2. DIMENSION C1, C2, C3 SHOULD BE LARGE ENOUGH TO MAKE ANGLE EQUAL TO OR LARGER THAN 45°.
3. DIMENSION A1, A2, A3 SHOULD BE AS LARGE AS POSSIBLE WITHOUT INTERFERRING WITH M.J. BOLTS.
4. SHAPE OF BACK OF BUTTRESS MAY VARY AS LONG AS POUR IS AGAINST FIRM UNDISTURBED EARTH.
5. ALL IRON PIPE AND FITTINGS SHALL BE WRAPPED IN POLYETHYLENE.
6. ALL TEES, BENDS, AND HYDRANT CONNECTIONS SHALL USE MEGA-LUG CONNECTIONS

## Buttress For Bends




SECTION A-A

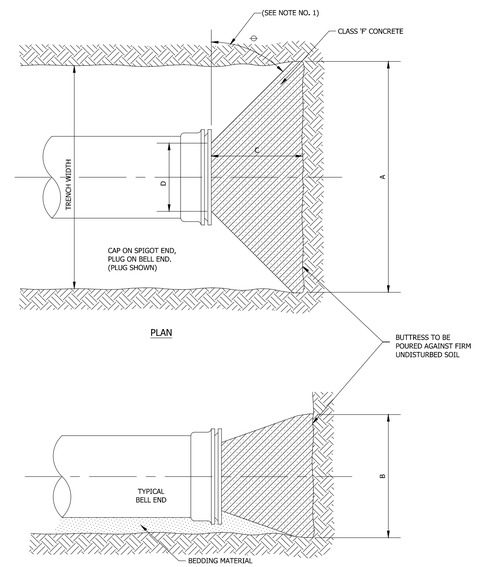
| BUTTRESS DIMMENSIONS | | | | |
|---|---|---|---|---|
| B.D. | A | B | C | D |
| 6" | 1'-3" | 1'-0" | SEE NOTE NO.1 | SEE NOTE NO. 3 |
| 8" | 1'-6" | 1'-4" | | |
| 12" | 2'-3" | 2'-0" | | |
| 16" | 3'-2" | 2'-6" | | |
| 20" | 4'-0" | 3'-0" | | |
| 24" | 5'-3" | 3'-4" | | |
| 30" | 6'-3" | 4'-3" | | |

B.D. = BRANCH DIAMETER

NOTE:

1. DIMENSION 'C' SHOULD BE LARGE ENOUGH TO MAKE ANGLE EQUAL TO OR LARGER THAN 45°.
2. DIMENSION "D" EQUALS APPROX.I.D. OF PIPE LESS 2". AN EFFORT SHOULD BE MADE TO PREVENT THE CONCRETE FROM COVERING THE M.J. BOLTS.
3. WHERE BUTTRESES ARE NOT POSSIBLE BECAUSE OF POOR SOIL CONDITIONS OR LACK OF ROOM, STRAPPING SHALL BE PERMITTED.
4. DIMENSIONS IN TALBLE ARE BASED ON AND A WATER PRESSURE OF 150 PSI, AND ON EARTH RESISTANCE OF 2 TONS PER SQ. FT.
5. ALL TEES, BENDS, AND HYDRANT CONNECTIONS SHALL USE MEGA-LUG CONNECTIONS

## Buttress For Tees



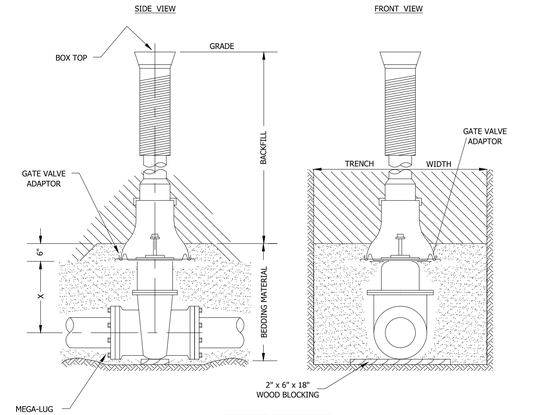

ELEVATION

| BUTTRESS DIMMENSIONS | | | | |
|---|---|---|---|---|
| DIA. | A | B | C | D |
| 6" | 1'-6" | 1'-2" | SEE NOTE NO.1 | SEE NOTE TABLE |
| 8" | 2'-0" | 1'-4" | | |
| 12" | 2'-5" | 1'-10" | | |
| 16" | 3'-4" | 2'-4" | | |
| 20" | 4'-3" | 2'-10" | | |
| 24" | 5'-2" | 3'-4" | | |
| 30" | 6'-9" | 4'-0" | | |

NOTES:

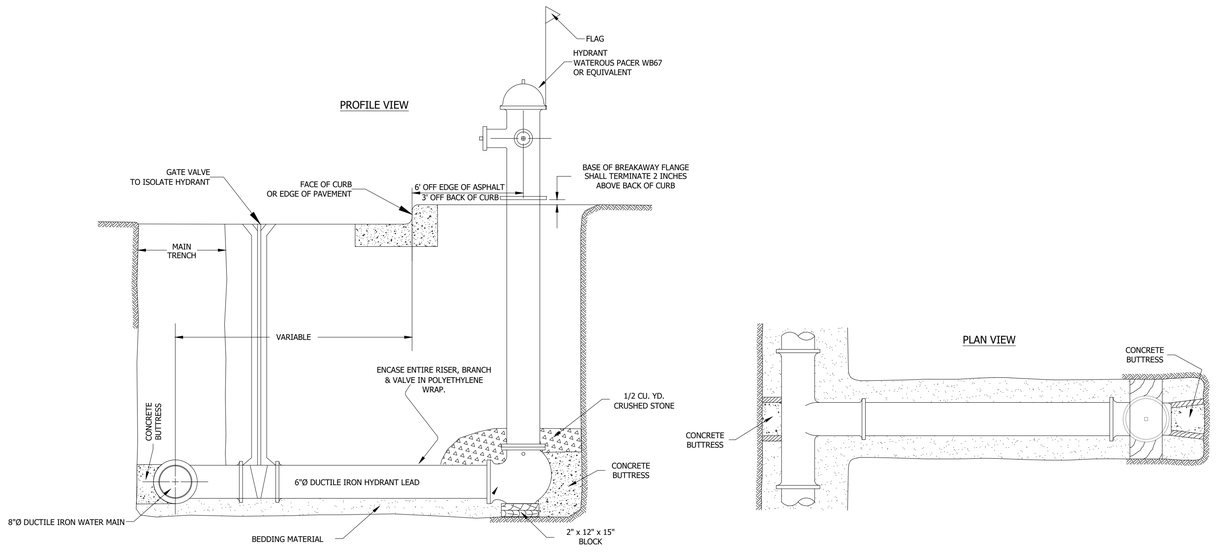
1. DIMENSION IN TABLE ARE BASED ON AND A WATER PRESSURE OF 150 PSI. AND ON EARTH RESISTANCE OF 2 TONS PER SQ. FT.
2. DIMENSION C1-3 SHOULD BE LARGE ENOUGH TO MAKE ANGLE EQUAL TO OR LARGER THAN 45°
3. DIMENSION A1-3 SHOULD BE AS LARGE AS POSSIBLE WITHOUT INTERFERRING WITH M.J. BOLTS.
4. SHAPE BACK OF BUTTRESS MAY VARY AS LONG AS POUR IS AGAINST FIRM UNDISTURBED EARTH.
5. ALL IRON PIPE AND FITTINGS SHALL BE WRAPPED IN POLYETHYLENE.
6. ALL TEES, BENDS, AND HYDRANT CONNECTIONS SHALL USE MEGA-LUG CONNECTIONS

## Buttress For Dead Ends

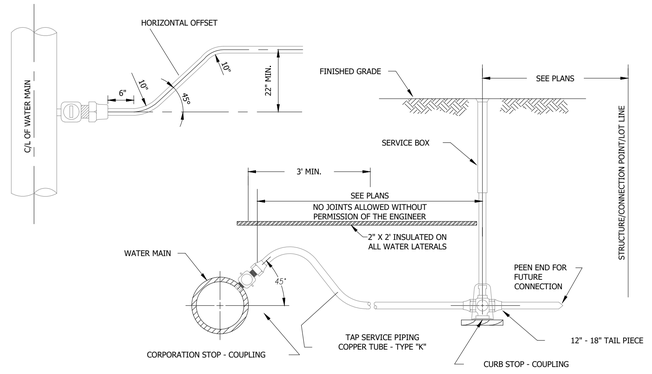



| PIPE DIA. INCHES | X = SETTING INCHES |
|---|---|
| 2 | 4 |
| 4 | 8 |
| 6 | 12 |
| 8 | 13 |

B N.T.S.
*WATER MAIN BEND, TEE, AND DEAD END CONSTRUCTION DETAILS*




C N.T.S.
*FIRE HYDRANT*




| SERVICE PIPE | CORP. STOP | CURB STOP | SERVICE BOX |
|---|---|---|---|
| 1" | 1" | 1" | 2-1/2" |
| 1-1/4" | 1-1/4" | 1-1/4" | 3" |
| 1-1/2" | 1-1/4" x 1-1/2" | 1-1/2" | 3" |
| * 2" | 1-1/2" x 2" | 2" | 3" |

* FOR A 2" SERVICE PIPE, CORPORATION STOP FOR A 6" WATER MAIN REQUIRES A TAPPING SLEEVE.

D N.T.S.
*WATER CONNECTION/VALVE/CURB STOP*

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# CONSTRUCTION DETAILS - UTILITY WATER

COLORADO PLACE ROADWAY AND UTILITY EXTENSION
CITY OF STURGEON BAY, DOOR COUNTY, WI 54235
COLORADO PLACE (BETWEEN N8TH PLACE AND BONNIE VIEW DR.)

| | |
|---|---|
| DATE OF ISSUANCE | |
| 2026.10.01 DRAFT | |

| NO | REVISION | DATE |
|---|---|---|
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|---|---|
| SURVEY | STANTEC |
| DRAWN | SRW |
| DESIGNED | SRW |
| CHECKED | PJH |
| APPROVED | SRW |
| PROJ. NO. | 193807728 |

SHEET NUMBER
C502

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Xrefs: T:\193807728\100\193807728x000

SBU
STURGEON BAY UTILITIES
Shared strength through WPPI Energy

230 E. Vine Street
P.O. Box 27
Sturgeon Bay, WI 54235

Phone: 920.746.2820
Fax: 920.746.2822
sbunet.com

DATE: October 13, 2026

TO: Utility Commission Members

FROM: SBU Staff

SUBJECT: Consideration of Agreement with McMahon Associates and Carollo Engineering to Complete a Water System PFAS Evaluation and Associated Treatment Planning

Sturgeon Bay Utilities (SBU) owns and operates five (5) high-capacity municipal groundwater wells that collectively supply approximately 450 million gallons of potable water to the City of Sturgeon Bay annually. The water production facilities utilize gas chlorine for disinfection, ultraviolet (UV) pretreatment systems at three of the five wells, and fluoride for dental health benefits.

In 2024, the U.S. Environmental Protection Agency (EPA) and the Wisconsin Department of Natural Resources (WDNR) required municipal drinking water systems to begin sampling for emerging contaminants, including per- and polyfluoroalkyl substances (PFAS), in raw water at their facilities.

Following the 2024 sampling requirements, the EPA established drinking water standards for six PFAS compounds applicable to public water systems nationwide. Unlike previously issued health advisories, these standards are legally enforceable. The Maximum Contaminant Levels (MCLs) are 4.0 parts per trillion (ppt) for PFOA and PFOS and 10.0 ppt for PFNA, PFHxS, and HFPO-DA (commonly known as GenX chemicals). In addition, PFNA, PFBS, PFHxS, and HFPO-DA are evaluated using a Hazard Index (HI) calculation that considers the relative toxicity of these compounds and their combined concentrations.

In anticipation of these standards, SBU requested McMahon Associates and Carollo Engineers to submit a scope of services to complete a water system PFAS evaluation and assess options for complying with the applicable PFAS standards. The PFAS evaluation will be completed in conjunction with the overall Water System Facilities Plan, which was approved at the August 11, 2026, Utility Commission meeting.

The project proposal is attached and identifies an estimated completion date of July 31, 2027. Staff recommends that the Utility Commission approve the project at a total cost of $106,000.

# PROPOSAL

JUNE 24
2026

ENGINEERING EVALUATION SERVICES

## WATER SYSTEM PFAS PLANNING

## STURGEON BAY UTILITIES

DOOR COUNTY, WI

SBU
STURGEON BAY UTILITIES

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SCOPE OF SERVICES
ITEMS NOT INCLUDED IN THE SCOPE OF SERVICES
RESPONSIBILITIES OF STURGEON BAY UTILITIES
PROJECT SCHEDULE
COMPENSATION
ACCEPTANCE


carollo

McMAHON
ENGINEERS ARCHITECTS


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McMAHON
ENGINEERS ARCHITECTS

June 24, 2026

Mr. Jeff Hoffman
Sturgeon Bay Utilities
230 E. Vine Street / PO Box 27
Sturgeon Bay, WI 54235

Re: Proposal for Professional Services
Sturgeon Bay Utilities
Water System PFAS Planning
McM. No. M0032-09-99-00001.00

Dear Jeff:

McMahon Associates, Inc. and Carollo Engineers are pleased to submit our revised Proposal for Professional Engineering Services Water System PFAS Planning for Sturgeon Bay Utilities' (SBU) Water System.

This Proposal Agreement includes our Statement of Understanding, Project Approach, Scope of Services, Items Not Included In The Scope of Services, Responsibilities of Sturgeon Bay Utilities, Project Schedule, and Compensation.

We appreciate the opportunity to present this Proposal Agreement to Sturgeon Bay Utilities, and look forward to working with you on this project. Please feel free to contact me with any questions you may have.

Respectfully,

McMahon Associates, Inc.

Chad T. Olsen, P.E., BCEES
Vice President / Senior Project Manager

CTO:jlh

# PROPOSAL

## STATEMENT OF UNDERSTANDING

Sturgeon Bay Utilities (SBU) is interested in evaluating options for complying with upcoming per- and polyfluoroalkyl substances (PFAS) standards. PFAS substances have been detected at or near the regulatory limits in the east side wells, Wells #3, #6, and #7. Treatment options include installing pressure vessels with granular activated carbon (GAC), ion exchange (IX), innovative novel sorption media, or PFAS destruction technologies. These treatment processes could be implemented at each individual wellhead or as a centralized treatment facility serving multiple wells.

Alternatively, flow from Wells #3, #6, and #7 could be reduced or ceased, and greater flow withdrawn from Wells #8 and #10, and pumped under the Sturgeon Bay Canal to the eastern sections of the distribution system. Water from Wells #8 or #10 could be blended at controlled ratios to maintain consistent PFAS compliance. This solution would preclude the need for new PFAS treatment processes, though may require changes to the distribution system and overall hydraulic profile.

Another alternative could be installing a new surface water treatment facility withdrawing from Sturgeon Bay or Lake Michigan. This new surface water supply could blend or replace groundwater from the PFAS-impacted wells. While this option would require a significant capital investment, SBU has already secured land for this long-term possibility.

The purpose of this Scope of Services is to provide SBU with a high-level, decision-support cost comparison of four PFAS mitigation approaches: (1) wellhead PFAS treatment; (2) centralized PFAS treatment; (3) increased blending from Wells #8 and #10; or (4) new surface water treatment. The evaluation will integrate water quality data, predictive modeling, and conceptual opinions of probable cost to narrow down the most feasible and cost-effective PFAS solution for SBU. If Alternatives #1 or #2 are concluded to be most cost-effective or potentially most cost-effective, bench-scale testing could follow in a separate, subsequent phase in 2027.

## PROJECT APPROACH

Carollo Engineers (Carollo) and McMahon Associates, Inc. (McMahon) propose a coordinated, phased approach that leverages Carollo's national PFAS modeling expertise and McMahon's local knowledge of SBU's infrastructure, operations, and site constraints.

The overall approach includes:

- Collection and review of relevant water quality and infrastructure information.
- Model-based screening of multiple GAC and IX media.

- Qualitative discussion of promising innovative novel sorbents-such as media from CETCO, Puraffinity, or Abtech, but with less data yet available for robust empirical models.
- Qualitative discussion of emerging destructive technologies.
- Development of a planning-level cost comparison of wellhead treatment, centralized treatment, increased withdrawal and conveyance from Wells #8 and #10, or green-field surface water treatment.

# SCOPE OF SERVICES

Based on the Statement of Understanding, McMahon and Carollo offer the following Scope of Services for the Water System PFAS Evaluation.

## TASK 1 – FEASIBILITY & PLANNING-LEVEL COST ESTIMATION OF INCREASED WITHDRAWAL FROM WELLS #8 & #10 (McMAHON)

McMahon will lead the collection and synthesis of available data needed to support the hydraulic analysis and high-level cost evaluation of complying with PFAS regulation through greater withdrawals from Wells #8 and #10. This task will include:

- Compilation and review of available water quality data for all SBU wells, including:
  - PFAS (UCMR5, WI Department of Natural Resources, and other available data).
  - pH.
  - Total organic carbon (TOC).
  - Temperature.
  - Other relevant parameters.
- Review of well characteristics and operating conditions, including:
  - Individual well capacities and production rates.
  - Historical and anticipated future use.
- Identification of key infrastructure considerations affecting or affected by increased reliance on the western wells, including:
  - Required blending ratios for resilient, consistent PFAS compliance.
  - Measures to sustain the target blending ratios, if flows from PFAS-impacted wells continue.
  - Sufficiency of recharge rates for Wells #8 and #10.
  - Potential pump upgrades at Wells #8 and #10 or in the distribution system.
  - Potential changes to pipe diameters, particularly at the Bay crossings.
  - Neighborhood level impacts on water quality, including potential impacts to corrosion.

- General hydraulic impacts and strategy for maintaining required pressure such as changes to storage.

- Deliverable:
  - Summary of required blending ratios for PFAS compliance and corresponding flows or withdrawals from each well (technical memo).
  - High-level estimates of changes to hydraulic infrastructure to enable these blending ratios and associated costs (technical memo).
  - Integration of high-level opinions of cost into final comparative report.

## TASK 2 – CONCEPTUAL COST ESTIMATE FOR NEW SURFACE WATER TREATMENT FACILITY

McMahon and Carollo will develop a high-level opinions of probable capital and operational costs for a conceptual greenfield surface water treatment facility to serve SBU as an alternative to mitigate PFAS detections in Wells #3, #6, and #7. This task will be performed at a screening-level appropriate for comparison to the other PFAS mitigation alternatives and is not intended to support permitting or detailed design. The following are not included in this task.

- Detailed treatment design or pilot testing.
- Surveying, geotechnical investigations, or permitting support.
- Hydraulic modeling or distribution system analysis.
- Site-specific intake design or environmental impact analysis.

### Task 2.1 – Data Collection & Basis of Design Development

Our team will review available background information and define a reasonable conceptual basis of design for developing the opinions of probable cost. Activities will include:

- Review of relevant planning documents and system demands provided by SBU.
- Confirmation of assumed design flow range for the new surface water supply based on current and projected demands and the anticipated role of the facility (supplemental vs. replacement supply).
- Identification of potential raw water intake locations (Sturgeon Bay or Lake Michigan) and preliminary conveyance considerations based on publicly available information and prior planning efforts.
- Development of key design assumptions including:
  - Treatment capacity range.
  - Finished water quality targets state and federal limits and guidelines.
  - High-level process train assumptions (e.g., conventional surface water treatment).

**Task 2.2 – Conceptual Treatment Process & Facility Configuration**

Our team will define a conceptual facility layout and major process components sufficient to support cost estimating. This effort will be desktop-based and will not include site-specific engineering design. Activities include:

- Identification of major unit processes (e.g., intake structure, raw water pumping, coagulation/flocculation, sedimentation, filtration, PFAS treatment [e.g., GAC or other], if needed, disinfection, residuals handling).
- Development of a high-level process block flow diagram.
- Consideration of site development needs based on assumed use of SBU-owned property.

No detailed sizing calculations, hydraulic profiling, or geotechnical/site investigations are included.

**Task 2.3 – Planning-Level Opinion of Probable Costs**

We will prepare a high order-of-magnitude capital opinion of probable cost for the conceptual facility. The estimate will include:

- Major treatment process components and structures.
- Raw water intake and conveyance infrastructure.
- Finished water pumping and transmission (conceptual level).
- Site development and yard piping.
- Contractor overhead, contingencies, and allowances appropriate for this level of study.

Costs will be developed using a combination of historical cost data, industry references, and engineering judgment, and normalized to an appropriate construction cost index.

**Task 2.4 – Operations & Maintenance (O&M) Cost Estimate**

We will develop a high-level annual O&M opinion of probable cost, including:

- Power consumption (based on assumed pumping and treatment energy demands).
- Chemical usage (conceptual level).
- Residuals management considerations.
- Labor requirements (order-of-magnitude).

O&M opinions of probable costs will be presented as planning-level estimates suitable for relative comparison only.

**Task 2.5 – Documentation & Alternative Comparison Support**

We will document the assumptions, methodology, and opinions of cost in a technical memorandum or memorandum section suitable for incorporation into the overall alternatives evaluation. This will include:

- Summary of key assumptions and uncertainties.
- Capital and O&M opinions of probable cost ranges.
- Identification of key cost drivers (e.g., intake, conveyance distance, treatment complexity).
- Discussion of implementation considerations relative to other PFAS mitigation alternatives.

## TASK 3 MODEL-BASED PLANNING-LEVEL OPINION OF PROBABLE COST OF WELLHEAD TREATMENT (CAROLLO)

Carollo Engineers will perform predictive treatment modeling to screen candidate GAC and IX media and identify the most cost-effective options for PFAS removal at each well. This task will include:

- Application of Carollo's machine learning–based PFAS treatment models, informed by:
  - Water quality characteristics specific to Wells #3, #6, and #7.
  - PFAS speciation and concentrations.
- Screening of approximately ten candidate GAC media and two candidate IX media to estimate relative performance, media life, and replacement frequency for each well.
- Identification of the recommended GAC or IX media expected to provide the best balance of performance and cost for each well.
- Estimated capital costs considering historical and anticipated well withdrawals, typical design empty bed contact times (EBCTs), and typical prefabricated vessel dimensions.
- Estimated operations costs considering modeled changeout frequencies, current regional media costs, and turnkey disposal solutions.

Leading emerging alternative adsorbents such as Fluoro-sorb and Puraffinity will be discussed qualitatively, including potential benefits such shorter EBCT or more resilient performance to total organic carbon or background ions. These emerging adsorbents generally do not have sufficient data available for robust empirical modeling at this time. Nonetheless, literature review and high-level discussion could inform SBU decision-making on whether to include any of these media in subsequent bench- or pilot-testing.

Leading emerging alternative destructive technologies will also be discussed qualitatively. These technologies are primarily still in the experimental/development stage. Technologies in this category include electrochemical oxidation, plasma, photocatalysis, sonolysis and supercritical water oxidation.

## TASK 4 MODEL-BASED PLANNING-LEVEL OPINIONS OF PROBABLE COST OF WELLHEAD TREATMENT (CAROLLO)

Applying the same methodology as Task 3, Carollo will estimate the most cost-effective PFAS adsorption media or treatment process for a combined flow from Wells #3, #7, and #8. Scenarios will include both an estimated average blend and a "worst case" assuming water only from individual well from which the water quality would result in most rapid PFAS breakthrough.

## TASK 5 – HIGH-LEVEL COST & TREATMENT COMPARISON

Using the outputs from Tasks 1 through 4, McMahon and Carollo will prepare planning-level opinions of probable cost comparing PFAS treatment alternatives. This task will include development of conceptual opinions of probable cost for:

- Wellhead treatment systems at Wells #3, #6, and #7.
- A centralized treatment system serving these three wells.
- Wells #8 and #10 increased withdrawals/blending.
- Surface water treatment.

The planning-level opinion of costs will include estimated media usage and replacement frequency. It will consider major cost elements, including treatment vessels, media, major piping and pumping components associated with centralized treatment, and any other key site and infrastructure considerations.

The project team will present a comparative summary highlighting relative capital and operating cost implications of wellhead versus centralized treatment. The opinions of cost will be appropriate for comparative planning and decision-making and are not intended to represent final design-level cost estimates.

## FINAL DELIVERABLE

- Prepare a Draft Water System PFAS Treatment Preliminary Engineering Report summarizing efforts, documenting findings and providing recommendations.
- Review Draft Preliminary Engineering Report with Owner.
- Prepare Final Water System PFAS Treatment Preliminary Engineering Report incorporating Owner's comments. Provide three copies of the report plus an electronic copy as a pdf.

# ITEMS NOT INCLUDED IN THE SCOPE OF SERVICES

The following items are not included in the Scope of Services for this project. The following is not intended to be a comprehensive list; it is intended to highlight general areas not included in the Scope of Services.

- Design services.
- Analytical/testing services.
- Water distribution system hydraulic modeling.
- Rapid small-scale column tests.

# RESPONSIBILITIES OF STURGEON BAY UTILITIES

The Scope of Services and Compensation sections are based upon the understanding that Sturgeon Bay Utilities will provide the following:

- An individual authorized to act as Sturgeon Bay Utilities' representative to accept completed services and to provide appropriate liaison
- Water supply and treatment records.
- Sample testing if required.

# PROJECT SCHEDULE

McMahon proposes the following project timeline:

- Water System PFAS Evaluation will be completed withing nine months of a signed contract.

# COMPENSATION

McMahon proposes to provide the Scope of Services identified in this Proposal for the following Lump Sum fee of $106,000.

All services will be provided in accordance with McMahon's General Terms and Conditions, dated November 3, 2025, which are incorporated into this Proposal Agreement by reference.

Sturgeon Bay Utilities agrees that the Statement of Understanding, Scope of Services, and Compensation sections contained in this Proposal, pertaining to this project or any Addendum thereto, are considered confidential and proprietary, and shall not be released or otherwise made available to any third party, prior to the acceptance of this Proposal Agreement, without the expressed written consent of McMahon.

# ACCEPTANCE

**OWNER:**
STURGEON BAY UTILITIES
City of Sturgeon Bay, Door County, Wisconsin

_____

Date: _____

**ENGINEER:**
McMAHON ASSOCIATES, INC.
Neenah, Wisconsin

_____
Chad T. Olsen, P.E., BCEES
Vice President / Senior Project Manager

Date: June 24, 2026

Witness: _____

Date: _____

Attachments: General Terms and Conditions
Fee Schedule
Reimbursable Schedule

SBU
STURGEON BAY UTILITIES

Shared strength through WPPI Energy

230 E. Vine Street
P.O. Box 27
Sturgeon Bay, WI 54235–0027

Phone: 920.746.2820
Fax: 920.746.2822
sbunet.com

Office Hours:
Monday-Friday
7:30am-4:30pm

Date: 10/6/26

To: SBUC

From: Jason Bieri – Electric Utility Manager

Re: 2027 Budget – Vehicle Purchase

The 2027 SBU Capital Budget will include $120,000 for the purchase and outfitting of a new Ford F-450 dump truck with plow. This truck is needed to outfit the underground service installation fleet started in 2026 as part of our operational process and to serve as the upgraded plow unit for the utility.

Staff has been working with the fleet salesman at Dorsch Ford Lincoln Kia to develop specifications for the vehicle and, in an effort to take advantage of production slots still available and current pricing, seeks permission to place an order with Dorsch Ford Lincoln Kia in Green Bay. The anticipated delivery is in the first quarter of 2027, for a quoted purchase amount of $110,637.00, to be funded through the upcoming 2027 budget.

At this time, we are evaluating the need for the 2003 International dump truck currently in the fleet and its potential use in other utility areas. Staff does not intend to request that it be declared surplus. If, at some point in the future, staff determines that the truck is not being utilized sufficiently, it will be brought to the Commission for permission to sell.

| | |
|---|---|
| **Date/Time:** | Oct 6, 2026 09:20 AM |
| **Business:** | Sturgeon Bay Utiliti |
| **Buyer:** | Jason Bieri |
| **Phone:** | C: (920) 493-6491 |
| **Phone:** | H: (920) 746-2820 |
| **Address:** | 230 E Vine St Hex0d;Hex0a;P<br>Sturgeon Bay, WI 54235 |

**Salesperson:** Cory Fuhrman

# 2027 Ford F-450 Chassis, Body Type:

| Purchase | 0 Months |
|---|---|
| $ Down | Est. $/Monthly |
| $0 | **$110,637 - $110,657** |

| | |
|---|---|
| MSRP/Retail | $77,730.00 |
| Total Savings + Rebate | $4,500.00 |
| Price After Dorsch Savings | $73,230.00 |
| KNAPHEIDE DUMPBODY | $23,244.00 |
| BOSS 9'2 PLOW STAINLESS | $14,163.00 |
| Amount Financed | $110,637.00 |
| Total Investment | $110,637.00 |

X _____
Customer Signature

_____
Date

X _____
Manager Signature

_____
Date

*With Approved Credit*

SBU
STURGEON BAY UTILITIES

230 E. Vine Street
P.O. Box 27
Sturgeon Bay, WI 54235

Phone: 920.746.2820
Fax: 920.746.2822
sbunet.com

Shared strength through WPPI Energy

DATE: October 13, 2026

TO: Utility Commission Members

FROM: Jason Bieri and Jeff Hoffman

SUBJECT: Operations Overview

Below is an overview of notable activities from the previous month. Please do not hesitate to contact Jason or Jeff with any questions.

## Electric Utility

**Projects completed**

- 9 electric service upgrades/installs
- Midwest Wire overhead service relocations to facilitate roof repair
- Cty C pole replacements and make-ready work for fiber extension – Grondin Rd. west to Cty Rd. M
- Industrial Substation outage to replace LTC inter-lock and perform battery maintenance – EPS
- Large Customer Breakfast – Stone Harbor
- Tree Trimming - Town of Clay Banks S. Lake Michigan Dr.
- Harvest Fest – temp power at various locations
- Sunflower Fest – temp power
- A.C. and heater maintenance at all four substations – Synergy Heating and Cooling
- Duluth Ave. Kwik Trip transformer relocation for 2nd car wash bay addition

**Projects in progress**

- Bayshore Dr. URD Phase 1 – customer switchovers throughout the year as electricians schedule conversions
- Bayshore Dr. URD Phase 2 – H&H Utility duct installation
- 1st Ave Substation equipment evaluation and ordering – Forster Engineering

**Upcoming projects**

- County Museum Building (Old Younkers) – pole replacement and urd install
- Apple Valley Apartments behind the bowling alley – urd install
- Apple Tree Apartments Egg Harbor Rd. – urd install
- The Avenue Apartments Jaycee Ct. – urd install
- Cobblestone Motel Egg Harbor Rd. – urd install
- Oak St./Sawyer Dr. – urd install
- Sawyer Flats/Maple St. – urd install
- SBU recycle event – 10/7/26

- Communications attachment audit – November - January
- Removal of ½ mile of overhead distribution line at Potawatomi State Park

**Tree Trimming in progress**
- Buffalo Ridge Tr., Cove Rd. area
- Ditch and ROW mowing in the Town of Nasewaupee – Torp Lawncare
- Staff continues to evaluate our current contractor's performance and exploring vegetation management options

**Meetings/Events**
- City – biweekly to discuss ongoing developments with City staff
- WPPI – biweekly GIS Teams meeting
- Zielies Tree Service – monthly discussion with management on staff performance
- Diggers Hotline Damage Prevention Council – ongoing discussion of proposed legislative changes to the law and enforcement options
- WPPI Annual Conference – Sheboygan
- Idlewild Woods Landowners – residential subdivision utility install
- Cable Constructors Inc. (CCI) – TDS fiber deployment project management in the city
- Spoerl Development – The Avenue Apartments
- Forster Engineering – 1st Ave Substation project review
- MEUW Utility Ratemaking Seminar – Mauston
- AT&T – project review
- Spectrum – project review

**Staffing**
- Staffing options continue to be evaluated to address the growing list of work and backlog of projects anticipated for the remainder of 2026 and 2027

**Safety**
- MEUW pole top and bucket rescue – 9/8/26

## Water Utility

**Projects Completed**
- Fire hydrant painting project (E.L. and E.H. zones) - Faith Leak Detection Services
- Cross connection control commercial site inspections – HydroCorp
- Water facilities SCADA updates– Energenecs
- Water main leak repairs and water lateral leak repairs - DeGroot

**Projects in Progress**
- Heron Crossing Development water and sewer main extension – DeNoble Construction
- Fall fire hydrant flushing program on dead-end and low-flow main areas – Veolia
- Water production PFAS compliance sampling - Veolia
- Water system leak evaluations and repairs – Veolia
- LCRR water lateral material inventory program requirements – WDNR

## Sewer Utility

### Projects Completed

- Lift station #8 (Memorial Dr. & S 19th Pl.) piping rehab project - Sabel Mechanical
- Biosolids Management Plan submittal – WDNR
- Replaced grit pump #2 and flow control valves - Vacuum Pump & Compressor
- Solids Handling Improvements Project and digester refurbishments:
    - Thermophilic digester cover roof structure demo, sandblasting and coatings
    - Sludge control panel installation and SCADA integrations - Energenecs
    - Thermophilic digester roof structure inspection - Walker Process Equipment
- Triennial laboratory audit and certification - WDNR
- Biosolids field spreading operations – Full Service Organics
- Lift Station #9 submersible pump #2 rebuild - Vacuum Pump & Compressor
- Aeration System Improvement and Fine Screen Addition Project:
    - Aeration basin #1 piping and tank refurbishments - Rohde Brothers
- Replaced (2) HVAC cabinets in Operations Building - Energy Control and Designs
- Lift station #10 (1154 Tacoma Beach Road) rehab project – NEI and Energenecs

### Projects in Progress

- Solids Handling Improvements Project – J.F. Ahern
- Haven Ridge Crossing sanitary sewer lift station installation – Energenecs
- Aeration System Improvement and Fine Screen Addition Project – Rohde Brothers

### Meetings/Events

- DeNoble Construction - Cobblestone Hotel development at 1026 Egg Harbor Road
- Selzer-Ornst Construction - The Avenue multi-family building development on N 14th Ave
- McMahon - Water Supply and Service Area Facilities Plan
- Vierbicher Engineering - Duquaine multi-family Development (phase 2 & 3) and associated water main loop to Sawyer Drive
- DeGroot - Big Hill water main rehab and flow control valve replacement project
- Stantec - Colorado Place residential development, 800 and 900 block of Colorado Pl.
- J.F. Ahern – WWTF Solids Handling Improvement project
- McMahon Associates and Carollo Engineering - EPA PFAS MCL regulations and associated treatment technologies for municipal water production facilities
- Veolia Area Manager - Veolia staffing concerns, labor evaluations, project manager mentoring and training
- WPPI – Geographic Information System (GIS) system coordination meeting
- Energenecs - Lift station #9 (Florida St. & N 19th Dr.) rehab project planning
- HydroCorp – cross connect control site inspection schedules
- First & Main Properties & Russell Construction - Sawyer Park Flats, 54-unit multi-family housing development
- City staff – City project development coordination meetings
- Rohde Brothers – WWTF Aeration System Improvement project
- Portside Properties - Sunshine House building project at 340 Jaycee Court
- Marathon Technical Services - Rain Auto Wash at 964 Egg Harbor Road
- WDNR - quarterly PFAS sampling and EPA proposed MCL limit for PFOS and PFHxS
- MS Consultants - ALDI Grocery Store Development on Green Bay Road and S Ashland Ave

- Energy Control and Design - Siemens Desigo Software Upgrade Program for SBU office building management system
- Door County Learning in Retirement - Hosted wastewater treatment plant facilities tour
- US Army Corps of Engineers (USACE) – proposed 2027 Sturgeon Bay Canal dredging project and associated dredge spoils deposited at SBU’s dredge spoil facility

# Sturgeon Bay
# Monthly Report - September 2026

## 1. Water System

Potable water for September is within parameters regulated by the Wisconsin Department of Natural Resources (WDNR). Total water production for September was 28,399,000 gallons.

### A. Supply and Storage

1. Chlorine cylinder at well #7 was changed.
2. Hawkins Chemical delivered Chlorine to all wells.

### B. Distribution

1. Seasonal water main flushing on dead-ends and low-flow water mains within the city is finished.
2. Operators verified leaks from AECOM leak report. AECOM came back on the 29th of September to verify the more troublesome locations.
3. Water main valve exercising continues.
4. Operators repaired water main valve boxes that were identified on the leak detector list.
5. Operators checked fire hydrants on the painting rehab list and prepped all three project zones for painting crew.
6. Started fall hydrant flushing and fire hydrant flow testing new fire hydrants in the Haven Ridge development.
7. Water main refurbishment parts for Big Hill Project were delivered on site.
8. A preliminary pressure test was conducted at Big Hill.

## 2. Wastewater

Effluent and biosolids quality for September complied with the limits contained in the Wisconsin Department of Natural Resources (WDNR) discharge permit #WI-0021113-10-0. The total volume of wastewater treated in September was 32,992,000 gallons. The following table compares effluent analytical results to the limits contained in the discharge permit. Further sample analysis may be pending.

| Parameter | $CBOD_5$ mg/L | TSS mg/L | Ammonia mg/L | Phosphorus mg/L | E.coli Coliforms #/100 ml | E.coli Coliforms Result 10% > 410#/100ml |
|---|---|---|---|---|---|---|
| **Monthly Average** | 4.3 | 8.6 | .18 | 0.50 | 19.9 | 0 |
| ***Limit*** | ***15*** | ***15*** | ***No Limit - Only Monitoring*** | ***0.70*** | ***126 monthly 410 Daily (Seasonal)*** | ***10%*** |

**The switch to class B biosolids and having the mesophilic digester perform as the primary anaerobic digestion vessel for biosolids production has yielded somewhat higher E. coli/fecal sample results. These are not violations or permit exceedances at this time.

## A. Laboratory

1. Regulatory Requirements:
   - Submitted Monthly WDNR eDMR Long Report.
   - Processed all the wastewater system compliance samples without any known violations or exceedances*
   - Distributed new bench sheets for the month for WWTP and all lift stations.
   - Continue to prep for the DNR lab audit.
   - DNR lab audit conducted on-site at WWTP.
   - Lead WWTP operator renewed license.
   - Lead operator continues training new operator in the lab.
   - All testing data entered into Hach Wims.
   - Operator performed fecal testing from the sludge pad. Results on 8/25/26 were 643,843 MPN/g and on 9/2/26 were 549,215 MPN/g.
   - Created a new curve for total chlorine residual.
   - Created a new LOD/LOQ for total chlorine residual.
   - Performed second spike for Q3 on ammonia and total phosphorus.
   - Replaced pH buffer reagents.

2. Additional Analytics:
   - Completed Primary digester sludge, Secondary digester sludge and Belt Filter Press Cake sludge samples for fecal coliform analysis in-house
   - Performed fecal coliforms on cake sludge, storage pad, and raw digester sludge.
   - Adjusted Ferric dose rate as needed throughout the month
   - Tested Baileys Harbor ammonia sample and created an invoice.
   - Set up BOD's and TSS for Valmy and Institute Lift Stations.
   - Submitted samples to Northern Lakes Service to test for 3rd quarter mercury, sludge, and nitrogen.
   - Grabbed wastewater samples and sent them out to Northern Lakes Service to test for bi-monthly PFAS.
   - Vans Fire performed annual facility and vehicle fire extinguishers inspections.

3. Maintenance of Apparatus:
   - Back flushed and cleaned the influent sampler basin
   - Performed the monthly balance scale verification
   - Changed all three pH buffers and cleaned containers
   - Back flushed, drained, and cleaned the Phosphax FILTRAX sample reservoir and filters

- Grit pumps were cleaned out.
- Flushed grit pump line.
- Cleaned headworks transducer and WAS/RAS transducer.
- Aeration basin #1 back on-line after repairs and upgrades were completed.
- Drained aeration basin #3 for contractors to perform upgrades/maintenance.
- U.V. channels #1 and #2 were drained and cleaned.
- Repaired plastic coupling on UV Bulb that created alarm.
- Greased clarifiers and oiled telescoping valves.
- Turned dump truck over to SBU for repairs on PTO. Repairs completed.
- New registers in the hallways of the communications building were installed by Energy Control and Design.
- Energy Control and Design repaired valves in the lab.
- WWTP and blower room were cleaned by operators.
- Fire alarms tested for Q3.
- Cut grass around the plant.
- Operators attended RIO training.

## B. Collection System

1. Completed lift station operational inspections three days per week throughout the month. All lift stations were inspected for exterior clutter, wet well debris, and any other noticeable operational or maintenance needs, including the following:
   - Employees jetted regular monthly locations.
   - Bay Crossings have been periodically inspected to ensure flow.
   - Operator used a camera and found a rock in a line at 14th Ave that was causing blockages. It has been removed out of manhole SE368.
   - Brush cleared at Memorial Drive and 19th lift station.
   - East bay crossing was clear of rocks/debris.
   - Lift station #3's pump #2 was diagnosed with a loose terminal and replaced.
   - Filled up the new lift station with water at Tacoma Beach East for testing.

2. Operators responded to the following sewer main and sewer lateral issues:
   - An operator was called out after hours for a sewer backup issue at 323 Walnut Dr.
   - An operator was called out after hours for a sewer backup issue at 742 Georgia St.

## C. Treatment Facility

1. Performed weekly emergency generator testing, exercising the generator, and operating the WWTF under generator full load
2. Ahern and NEI continued work for the solids handling upgrade throughout the month.
3. Chemicals were delivered to the plant as ordered.
4. Operators have been running a pump out of the RAS pit to the thickener to waste while our waste activated sludge pump hasn't been working.
5. Grit pump was replaced.
6. Cleaned floats in headworks.
7. Sprayed out the screw pits.
8. Electric/Records room storage is being organized and cleaned. The room contains quite a bit of material that should be eligible for surplus or disposal. All items will be reviewed with SBU for a final decision.

9. Filled backhoe and jetter with DEF
10. Collected truck hours for SBU.
11. Aeration basin #1 was completed.
12. Aeration basin #3 was drained.
13. DNR inspection performed at WWTP.
14. Swiper arm blade in final clarifier #2 and #3 was replaced.
15. Final clarifier #2 and #3 was drained and cleaned.
16. Continue to weed trim throughout the WWTF.
17. Tested portable generator for lift station #10.
18. UV channels were drained and cleaned.

**D. Solids Handling and Disposal**

1. Operators removed excess oil from the piston pumps.
2. Operators drained, cleaned, and flushed the influent sink.
3. Unplugged the influent sink.
4. Drained and cleaned the effluent sink along with the filters.
5. Employee received further training on belt press operations and optimization for drier sludge and more throughput while not taxing the equipment.
6. Adjusted the press setting to use needed polymer and it continues to work well.
7. Changed the deflection of the sludge on the belt.
8. Employees continued to run the press efficiently, a polymer floc issue was identified at startup and direction augmented to make start up easier.
9. Boiler temperature is being monitored closely. Continue to adjust as needed.
10. Flushing period of polymer extended at startup to keep the injector cleaned. Continues to work well.
11. Tightened up packing on grit pump #2.
12. Thickener #1 tank was drained to the head of the plant due to valve not being closed when draining rain water out of thickener #2.
13. FSO completed land applying our Class B sludge from the storage pad.
14. Operators performed a trial run on the sludge pumps for NEI on 9/22.
15. A new sludge panel was installed by NEI on 9/23 and 9/24.
16. The thickener scum pit became plugged overnight and operators unplugged it the next morning.
17. Operators cleaned out all of the troughs in the pump galley.

**E. Safety and Training**

1. Conducted weekly safety tailgate talks covering various topics around Summer and General Operations work

2. Monthly safety inspection was performed on the following in September 2026:
   - Fire extinguisher inspections done by operators.
   - Emergency eyewash and shower inspections.
   - Calibrated and bump tested the handheld four-gas air monitors.
   - Inspected PSI on the sprinkler system.
   - Hi-vis tape was added to ladder at lift stations #4 and #5.
   - Site staff attended the Q3 Veolia's Respiratory Protection program.

3. Conducted a safety luncheon with staff including talks about Lock Out/Tag Out, Equipment Checks before starting work, Life Saving Rule #3, and the staff had a discussion about what their “why” is for practicing safe work habits.

## 3. Other

1. There were no odor or noise complaints registered in September.

2. Completed water and wastewater locates throughout the month.

3. One employee assisted part time at the facility throughout the month.

4. There were 165 work requests generated by Sturgeon Bay Utilities for the month of September.

| | Monthly: | To Date: |
|---|---|---|
| **Total Work Requests:** | **165** | **2,198** |
| Meter changes/repairs/checks | 13 | 216 |
| Lateral service/repairs | 12 | 116 |
| Water Main service/repairs | 1 | 8 |
| Misc. Water Dept. calls | 1 | 29 |
| Locates, reviewed and verified | 145 | 1,788 |
| Wastewater service/repairs | 3 | 41 |

5. The following table represents after hours call-outs to operators and the actions taken by Veolia Personnel.

| Date | Issue | Action Taken |
|---|---|---|
| 9/26/26 | 323 W Walnut Dr. - Sewer back-up | The homeowner was advised it was on their side and that they needed to contact a plumber. |
| 9/26/26 | Trailer Park - Water blowing/bubbling out of ground near a house. | Customers were told to contact park authorities as valves were unknown to the operator. |
| 9/27/26 | 742 Georgia St. - Sewer back-up | The homeowner was advised it was on their side and that they needed to contact a plumber. |

6. The following table outlines maintenance expenditures applied to the maintenance cap.

| Month | Water Dept. | Total | Sewer Dept. | Total |
|---|---|---|---|---|
| January | $2,181.93 | $2,181.93 | $5,988.95 | $5,988.95 |
| February | $9,378.30 | $11,560.23 | $4,574.37 | $10,563.32 |
| March | $5,176.53 | $16,736.76 | $6,660.59 | $17,223.91 |
| April | $5,805.77 | $22,542.53 | $5,792.04 | $23,015.95 |
| May | $2,693.52 | $25,236.05 | $11,287.65 | $34,303.60 |

| | | | | |
|---|---|---|---|---|
| June | $3,480.17 | $28,716.22 | $10,147.74 | $44,451.34 |
| July | $614.86 | $29,623.57 | $6,371.38 | $50,822.72 |
| August | $206.47 | $29,830.04 | $5,290.04 | $56,112.76 |
| September | $5,109.44 | $34,939.48 | $4,025.94 | $60,138.7 |
| October | | | | |
| November | | | | |
| December | | | | |
| | | | | |
| MCAP | | $ 83,423.44 | | $ 69,900.43 |

**September Adjustments**

| Date | Description | |
|---|---|---|
| 9/22/2026 | Refund customer charge that incorrectly calculated on customer bill due to the property being vacant previously.<br>1413 Huron Street | (343.20) |

DK 10.6.26

(343.20)

Sturgeon Bay Utilities
Focus on Energy - Savings by Program Offering
9/30/2026

| Program | Offering | Customer Count | Project Count | kW Savings | kWh Savings (First Year) | Therm Savings (First Year) | kWh Savings (Lifecycle) | Therm Savings (Lifecycle) | Total Incentive |
|---|---|---|---|---|---|---|---|---|---|
| Business & Industry | C&I | 3 | 3 | 9 | 67,868 | 39,352 | 1,204,062 | 708,336 | $37,733 |
| Direct to Customer | OLM | 39 | 49 | 5 | 19,056 | 1,568.89 | 178,242 | 21,918 | $3,394 |
| Direct to Customer | Packs | 523 | 586 | 4 | 26,534 | 9,620.53 | 340,572 | 106,096 | $17,780 |
| HEAR (Home Electrification and Appliance Rebates) | Non-DAC | 4 | 6 | 0 | 0 | 0 | 0 | 0 | $20,960 |
| Instant Discount Program - Residential | HVAC | 10 | 11 | 1 | -144 | 1,959 | -8,599 | 36,280 | $3,660 |
| Schools & Government | Design Assistance | 1 | 1 | 0 | 0 | 0 | 0 | 0 | $192 |
| Schools & Government | Local Muni | 1 | 3 | 40 | 48,997 | 30,299 | 958,998 | 462,705 | $35,678 |
| Schools & Government | Technical Colleges | 1 | 1 | 2 | 1,278 | 2,028 | 38,340 | 60,846 | $4,249 |
| Targeted Kits Program | Targeted Kits | 2 | 2 | 0 | 406 | 596.17 | 1,861 | 2,944 | $1,449 |
| Trade Ally Solutions | Building shell | 1 | 1 | 1 | 854 | 135 | 21,350 | 3,375 | $1,910 |
| Trade Ally Solutions | Retail Products | 2 | 2 | 0 | 964 | 64 | 8,676 | 576 | $100 |
| Trade Ally Solutions - Renewable Rewards Business | Business | 1 | 1 | 4 | 19,671 | | 550,798 | | $744 |
| Trade Ally Solutions - Renewable Rewards Residential | Residential | 1 | 1 | 3 | 13,379 | 0 | 374,602 | 0 | $2,400 |
| **Total** | | **565** | **667** | **69** | **198,863** | **85,622.59** | **3,668,902** | **1,403,076** | **$130,250** |

MEUW Municipal Electric Utilities of Wisconsin

# Live Lines

Volume 75, Issue 10 | October 2026



# Municipal utilities: Connected by a commitment to safety

As MEUW turns 98 this month, its founding purpose remains as relevant as ever: giving Wisconsin's municipal utilities a stronger voice and a way to work together on issues that affect their communities. That same collaborative spirit continues to guide MEUW today. The association brings a collective voice to legislative and regulatory issues, but the value of working together extends well beyond advocacy — especially when it comes to safety.

Across Wisconsin's municipal utility communities, utility leaders, lineworkers, and safety professionals come together to share their experience, ideas, and dedication to promoting safer work practices.

MEUW's Safety and Education (S&E) Committee helps carry that commitment forward, keeping safety at the forefront of the association's work. The 11-member committee includes a diverse group of municipal employees, representing different geographic areas, job roles, and utility sizes. The S&E Committee meets regularly and looks for ways to promote safety initiatives, share knowledge, and identify opportunities to strengthen work practices and foster a culture of safety across the membership.



Chair Brian Dellemann, Electric Utility Director at Two Rivers Water and Light, emphasized that the committee builds on a commitment established by MEUW members before them.

"Previous members recognized the importance of making safety a priority for everyone, and our current committee is dedicated to carrying that mission forward while looking for new ideas and opportunities to improve," he said.



Mike Czuprynko, MEUW's Director of Safety Services and Operations, added that same spirit of collaboration is central to all of the association's safety work.

"No utility has to figure out every safety challenge on its own," Czuprynko said. "By bringing people together, we can turn those shared experiences into safer practices across the industry."

That collaborative approach takes many forms. The Job Training and Safety Program (JT&S) brings hands-on electric safety instruction directly to utility crews, while the Regional Safety Management Program provides broader safety expertise to utilities and other municipal departments. Monthly safety calls give members a forum to discuss current issues and learn from one another. Mutual-aid responses put those relationships into action when communities need help, while annual safety awards recognize utilities for their commitment to safe work practices.

## Training where it matters most

For MEUW members, the commitment to safety includes a training program that has been evolving for more than six decades. MEUW held its first safety training workshop in 1965, and the effort expanded in the 1970s when the association partnered with Wisconsin's Vocational, Technical and Adult Education system — now the Wisconsin Technical College System — to develop a more comprehensive program. Don Smith, MEUW's executive director at the time, championed the effort, writing in a 1977 edition of *Live Lines*, "This is a program that municipal utilities have long needed."

Smith's vision became a lasting part of MEUW's member services. Today, every dues-paying member has access to the JT&S program, which provides hands-on training to help municipal utility crews recognize electrical work hazards and perform their jobs safely. Czuprynko says about 325 lineworkers across Wisconsin receive training through the program each year.

The program's instructors bring years of experience in the field to that training. Don Harnisch, who has worked in the industry for more than four decades, joined MEUW in 2022. Two newer em-

*continued on page 2*

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ployees — John Salscheider and Damian Pasch — are bringing their own experience and perspectives to the program.

Pasch has more than two decades of lineworker experience, while Salscheider has 17 years in the field, a military background, and experience coaching youth sports. Both understand teamwork and are eager to pass their knowledge to the next generation of lineworkers. Salscheider said his experience helps him build trust, teamwork and leadership while teaching crews the technical skills needed to work safely.

"What I enjoy most is the brotherhood of it," Salscheider said. "You have people from all these different communities, but once you're out there together, you're all working toward the same goal. You're looking out for each other, and that's what makes this job and this program so special."

## A broader approach to safety

While JT&S focuses specifically on electric utility work and hazards, MEUW's Regional Safety Management Program extends that safety support across a broader range of municipal operations. Forty-four utilities currently participate. Six regional safety managers (RSMs) — Steve Eller, Jeff Helgestad, Brian Johnson, Jacob Lanier, Patrick Murphy and Sean Wall — as well as contract RSM Christy Rosenthal — cover territories across the state and work directly with the communities they serve.

For smaller municipalities that may not have the resources to employ a full-time safety professional, that relationship can be especially valuable, Czuprynko said. RSMs provide training, inspections, audits, and other safety services for electric utilities as well as public works, streets, and other municipal departments. They also are available to help municipalities address safety questions or concerns as they arise.

For Helgestad, who has served MEUW for 17 years, those ongoing relationships are among the most rewarding parts of the job.

"The work becomes personal. You almost become part of the community," Helgestad said. "You get to know the people, their operations, and the challenges they face. You care about them, and they know they can call me when they need help."

That support goes beyond scheduled visits. RSMs are available around the clock when safety questions or concerns arise. MEUW members also can draw on their expertise as needed, and municipalities outside the full program may engage an RSM for specific services such as inspections, audits, training sessions, or other safety-related projects.

Dellemann, whose utility participates in both JT&S and the Regional Safety Management Program, said having those resources available gives member utilities an added level of support.

"Having access to experienced people, training resources, and support when it is needed most provides tremendous value to member utilities and gives employees confidence that they are not facing an emergency alone," he said.

## When utilities need each other

The value of MEUW's safety training and the relationships it builds becomes especially clear when disaster strikes. Since April, Czuprynko and the JT&S team have coordinated four mutual-aid responses, bringing municipal utilities together to help communities recover from significant storm damage in Two Rivers, Eagle River, Gresham, and Menasha.

In Two Rivers, that network was put to work after a severe storm in May. The utility initially requested four mutual-aid crews, but as the extent of the damage became clear, additional crews were called in to help with the restoration.

"The cooperation and dedication of everyone involved were critical to the restoration effort," Dellemann said. "With the support of the mutual-aid crews and MEUW staff, we were able to restore electric service quickly and safely." He said the response was a reminder of the value of having other utilities ready to step in when help is needed.

The network faced an even greater test on July 27. Czuprynko received an 8 a.m. call from Eagle River Light & Water requesting mutual aid after straight-line winds caused widespread system damage.

Four hours later, Czuprynko received a call from Menasha, where an EF3 tornado caused extensive damage to the electric system and left 82 homes condemned. As the work in Eagle River wrapped up, some crews moved directly to Menasha. Twenty-five utilities ultimately sent 107 lineworkers to Menasha to help restore power. Working long hours under difficult conditions, the crews rebuilt approximately 70 percent of Menasha's electric system and reset 290 poles in just 10 days.

"The damage in Menasha was some of the worst our crews have seen, even compared with what they've encountered responding to hurricanes in places like Florida and the Virgin Islands," Czuprynko said. "It was a devastating situation. But our crews stepped up. They worked incredibly hard, they worked well together, and they got the job done."

*continued on page 3*



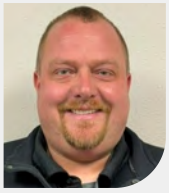
During a recent job site training visit from MEUW JT&S Instructor Damian Pasch, crews from Evansville, Mount Horeb, and Waunakee Utilities replaced an aerial air break switch with a GOAB switch. The crews were reminded of the importance of proper coverup on bells, ensuring all open spots underneath are covered to protect the worker. There was good communication throughout the task, even among members who were unfamiliar with one another. Exercises like this are essential to building trust and preparing for mutual aid events.



**Safety & Education Committee**

Scott Adler, Stoughton
Adam Carroll, Shawano (Secretary)
Brian Dellemann, Two Rivers (Chair)
Scott Gald, Richland Center
Aaron Hau, Plymouth
Dave Pahl, Kaukauna (Vice Chair)
Ryan Pelowski, Trempealeau
Jordan Schmitz, Mount Horeb
Jimmy Smith, Rice Lake
Wayne Siverling, River Falls
Owen Vande Kolk, Waupun

# Members' News



**Brian Reuter** has been named the Director of Public Works in Cuba City, succeeding George Morrissey, who retired in September. Brian formerly worked for the Village of Hazel Green as Wastewater Operator and Parks employee.



◀ **Dalton Hiley** was recently promoted to Assistant Utility Manager at Columbus Utilities.

**Lance Mugrew** has been named Line Crew Superintendent at Manitowoc Public Utilities.

**Cindy Suzda** has joined the City of New Lisbon as the new Clerk/Treasurer.

**Brandon Shipley** has joined Rice Lake Utilities as Journeyman Lineman; he previously worked for Barron Municipal Utility.

Send us your news! Tell MEUW about new hires, promotions, retirements, honors, and awards, so those tidbits can be shared in MEUW member communications. Simply send an email to *news@meuw.org* to share your news.




MEUW's **Tim Heinrich** (on left) presented Eagle River Light & Water Utility Manager **Mike Sanborn** with the utility's Safety Achievement Award along with a banner commemorating their efforts to receive the award 25 times — a new honor presented to workers at three member utilities in 2026.

*continued from page 2*

As municipal utility crews arrived from across Wisconsin, Menasha residents welcomed them with food, water, and words of thanks for helping their community.

"What we saw in Menasha was the value of all the preparation that happens before a storm ever hits," Czuprynko said. "The training, the relationships and the willingness of utilities to help one another all come together when it matters most. It allows crews to work safely and get communities back on their feet as quickly as possible."

## Sharing what works

MEUW's everyday safety work reflects that willingness to learn from one another, helping utilities prepare well before an emergency occurs. The Safety and Education Committee plays an important role in keeping that conversation going. Meeting virtually each month and in person at least twice a year, committee members bring perspectives from utilities across the state, discuss emerging safety issues, and look for ways to strengthen safety efforts throughout the membership.

Each month, MEUW also hosts a safety call where members discuss current issues, share experiences and learn from what others have tried. Czuprynko said some of the most useful conversations happen when utilities talk about what has worked in the field.

"Those success stories are important," Czuprynko said. "When a utility finds a better way to do something or has success with a particular safety practice, sharing that experience gives other utilities an opportunity to learn from it. We don't all have to reinvent the wheel."

When asked to rank the services offered by MEUW in order of "greatest value," members in categories of every size placed "safety" in the top spot. Other services — training, mutual aid, networking, being an information resource, and advocacy — appear in a different order among the member utilities in four different size categories.

MEUW also recognizes that commitment through its annual Safety Awards, which honor utilities for their work to strengthen safety practices. This year, 43 utilities earned recognition at the gold, silver or bronze level. Three utilities — Arcadia Electric Utility, Eagle River Light & Water, and City Utilities of Richland Center — have earned this achievement more than 25 times since the award was created.

## A Safety Commitment Beyond Advocacy

Nearly a century after its founding, MEUW remains guided by the belief that municipal utilities are stronger together — a principle reflected in its commitment to safety. "Our members benefit from training, experienced professionals and a network of utilities ready to share knowledge and help when it matters most," said Tim Heinrich, MEUW President and CEO. "All that collaboration serves one purpose: ensuring every worker returns home safely to their family each night."

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# Race to be next Wisconsin governor enters final stretch

*MEUW Director of Legislative and Regulatory Relations **Tyler Vorpagel** provides perspective on the candidates' positions on issues of importance to public power utilities*

With just a few weeks remaining before the November general election, control of the United States Senate and House of Representatives, the Wisconsin State Senate and Assembly, and the governor's office are all at stake. In the September edition of *Live Lines*, we highlighted the four state senate races that will determine who will control the Wisconsin State Senate. This month, we're looking at what gubernatorial candidates David Crowley (D) and Tom Tiffany (R) are saying about energy and utility issues — in their own words.

The campaign has focused on several issues, including the cost of living, taxes, public safety, data centers, energy policy, and utility costs. For Wisconsin's municipal electric utilities, energy and data-center policies could be particularly relevant because the governor appoints members of the Public Service Commission (PSC), which regulates Wisconsin's investor-owned utilities and oversees utility rates and major projects.

Energy and utility policy have become an increasingly prominent part of the campaign. Crowley, a former state legislator and current Milwaukee County Executive, has said his priorities include making energy more affordable while maintaining grid reliability. His campaign has pointed to energy efficiency, weatherization, clean-energy technologies and ensuring that large energy users, including data centers, pay the additional costs associated with their energy demand. (*Wausau Pilot and Review*)

Tiffany, who represents Wisconsin's 7th Congresssional District since being elected in 2020, has emphasized affordability and reliability, calling for continued use of existing baseload generation, development of new nuclear generation, and changes to how utility rates are regulated. His campaign has also proposed lowering utilities' authorized return on equity and establishing a cooling-off period for PSC commissioners before they can work for regulated utilities or transmission companies. *(WisPolitics)*

Data centers have emerged as another major point of discussion. Both candidates support additional standards for the industry and giving local communities a role in deciding whether projects move forward. Crowley has proposed requiring data centers to cover infrastructure and grid-upgrade costs, use new clean energy and contribute to the state's Focus on Energy program. Tiffany has called for ending state tax incentives for data centers, requiring projects to pay the costs they create and protecting farmland, water resources and local communities. (*David Crowley for Wisconsin)*

The candidates also differ on broader energy-development questions. Tiffany has called for maintaining existing coal generation where needed, expanding nuclear power and limiting the conversion of farmland for large-scale energy and data-center projects. Crowley has emphasized clean energy, efficiency and ensuring that large energy users do not shift costs to residential customers. (*Daily Reporter*)

The race remains closely contested in recent polling. A Marquette Law School poll conducted Sept. 16–23 found Crowley at 49% and Tiffany at 46% among likely voters, with 5% undecided. The poll's margin of error for likely voters was plus or minus 4.8 percentage points, so the results are within the survey's margin of error. *(Marquette University Law School)*

A televised debate between Crowley and Tiffany is scheduled for Oct. 21 at 7 p.m. at Marquette University. Full details about each of the candidates can be found on their campaign websites: *Tom Tiffany.com* and *CrowleyforWI.com*. Please remember to vote on or before Nov. 3.

# Friends of Public Power making progress toward fundraising goal

Through Friends of Public Power, the political action committee and conduit managed by MEUW, the association directs financial resources to support in-state legislative candidates who have signaled their support for public power and the electric-utility industry. Many of the same politicians have shown a willingness to listen to and learn about the issues that matter to MEUW members. As with other trade associations, political giving and developing good relationships with lawmakers is important to advocacy.

MEUW set a goal to raise $30,000 for the 2026 elections. Through Sept. 30, individual contributions totaling $24,675 have been received. The funds are directed to both Republican and Democrat candidates in races for the Wisconsin Assembly and State Senate.

To learn more about MEUW's political giving, please contact Director of Legislative and Regulatory Relations Tyler Vorpagel at (920) 265-7720 or visit *www.meuw.org/fpp*.

## Save the date for MEUW's 2027 Day at the Capitol

Mark your calendar and make plans to attend MEUW's "Day at the Capitol" on Thursday, April 1, in Madison.

The new legislature is expected to have a number of new faces, and this is our chance to educate them about municipal electric utilities. There is no cost to participate, and MEUW will coordinate the meetings.

After a brief informational session to review the issues and talking points, small groups will make their way to the Capitol to visit Senate and Assembly offices for pre-arranged meetings with legislators and their staffs.

Full details will be communicated at a later date.




# Stoughton Trailers still growing after six decades in its namesake hometown

*A periodic feature highlighting products made in one of Wisconsin's 81 public power communities*




If you've spent much time behind the wheel, chances are you've spent some time behind a Stoughton trailer. The company's familiar blue logo is a common sight on highways across the country, from the Midwest to the mountain passes of Colorado and the Pacific Coast. Its trailers carry the goods that keep businesses, communities, and households moving every day.

But Stoughton Trailers is more than a familiar name on the road. The family-owned company has grown alongside the community where it was founded, supported in part by a long-standing partnership with Stoughton Utilities (SU). Since its founding in 1961, Stoughton Trailers has grown into one of the nation's largest trailer manufacturers.

Stoughton Trailers employs about 2,000 people and operates manufacturing facilities in Wisconsin and Texas. Its family of businesses has also expanded over the years. Yet for all that growth, the city of Stoughton remains home.

According to SU Education and Outreach Coordinator Brandi Yungen, Stoughton Trailers is now the utility's largest electric customer. The company is also among the largest electric customers served by both Brodhead Water & Light (second) and Evansville Utilities (fourth).

That connection was highlighted in September 2025, when Stoughton Trailers opened the doors to a new global corporate headquarters in its namesake community. The 53,000-square-foot facility can accommodate up to 200 employees and took nearly 15 months to complete, using approximately 300 tons of steel and 1,850 cubic yards of concrete. When the building opened, company CEO Bob Wahlin described it as "an investment in our people, community, and the future of Wisconsin manufacturing."

That investment in Stoughton extends beyond the headquarters itself. As part of the development surrounding the 182-acre property, the company donated a significant amount of land for what will become Stoughton Trailers Community Park. The broader development includes new homes, businesses and roughly 60 acres of park space, with plans for soccer fields, pickleball courts, a playground, walking trails, and other recreational amenities.

## From a local company to a national nanufacturer

Stoughton Trailers was founded in 1961 by Don and Carol Wahlin, who purchased the assets of a small, bankrupt truck-body company and renamed it Stoughton Truck Body. The company initially manufactured truck bodies before expanding into trailers in the early 1960s. The first Stoughton trailer rolled off the assembly line in 1963, and the company adopted the Stoughton Trailers name in 1973.

More than six decades later, the local business has grown into a major transportation-equipment manufacturer. From its truck-body roots, Stoughton Trailers now produces dry vans, refrigerated trailers, flatbeds, intermodal equipment, and other specialized products. The company has three manufacturing facilities in southern Wisconsin and in Waco, Texas. It is the largest employer in Stoughton, Evansville, and Brodhead, and the largest manufacturer in Dane County.

Stoughton Trailers and the Wahlin Foundation, a foundation established by the Wahlin family, have donated more than $5 million to local nonprofits, youth teams, and community events. The company has supported the Stoughton Area School District's Collins Field, Fab Lab, arts, music and athletic programs, and the Wahlin Foundation also provides scholarships in Brodhead and Evansville. The company has also partnered with UW-Whitewater to support scholarships and a supply-chain faculty fellowship, helping build new connections to Wisconsin's future workforce.

## A longstanding energy partnership

As SU's largest customer, Stoughton Trailers plays a major role in the community's electric system. The relationship, however, goes beyond the local utility providing power.

For nearly a decade, SU and WPPI Energy have worked with Stoughton Trailers to aid the manufacturer in carefully managing its energy needs. What began as conversations among WPPI, the utility, and Stoughton Trailers' facility and operations staff has grown into quarterly energy team meetings that bring together representatives from the organizations, along with Focus on Energy, according to Darren Jacobson, energy services manager for WPPI Energy.

“The meetings provide a meaningful opportunity to identify energy-efficiency opportunities, discuss utility initiatives and make sure Stoughton Trailers is taking advantage of available resources and incentives for energy savings projects,” Jacobson said.

The partnership has a history of helping Stoughton Trailers identify opportunities to improve efficiency and invest in its facilities. Earlier projects included lighting, air-compressor and ventilation upgrades that secured more than $316,000 in funding and incentives.

Nearly a decade later, the conversation continues. SU and Focus on Energy have supported additional lighting upgrades and are exploring potential compressed-air projects, while WPPI Energy has provided data to support Stoughton Trailers’ sustainability efforts.

More than six decades after Don and Carol Wahlin started the company in Stoughton, Stoughton Trailers has grown into a national manufacturer. Yet its roots remain firmly planted in the community where it began — and its partnership with its hometown utility remains an important part of what keeps the company moving forward. For Stoughton Trailers, that means building for the future while staying connected to the energy that has powered its growth from the beginning.

*Live Lines*

Official monthly publication of **Municipal Electric Utilities of Wisconsin, Inc.**, the statewide trade association representing the interests of Wisconsin's public power providers since 1928.

This e-newsletter is distributed to more than 1,200 utility professionals and leaders throughout Wisconsin and the Midwest on the first Tuesday of every month.

*Live Lines* has been published continuously since 1961 and provides useful information, news on emerging utility issues and legislation, updates on events, training programs and member services, as well as engaging feature stories spotlighting utilities, communities and leaders.

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**Karen Whitmer**
*Live Lines* Contributor

**Reader comments and suggestions are welcome**
Send by email to
*news@meuw.org*

# Operations Conference and Expo set for January

## *Registration opens Oct. 15 for the annual gathering in Wisconsin Dells*












Each year, municipal and electric cooperative employees come together to network and learn about important topics impacting utility operations. MEUW and the Wisconsin Electric Cooperative Association (WECA) will hold EOCE27 at the Kalahari Resort in Wisconsin Dells on Jan. 13–14. Employees at all levels are welcome and encouraged to attend.

EOCE features presentations on industry-related topics of interest and includes a large trade show where utility suppliers showcase the latest products and services for utility operations. Exhibitor space is expected to sellout again. The Expo is a highlight of the event.

The program will include strategic updates from the Public Service Commission and Focus on Energy. It will also feature a panel discussion featuring large customers. General session presentations will also focus on investing in distribution system resiliency, mutual aid, critical cyber security considerations and recommendations, and what changes in the state legislature mean for Wisconsin. And, as always, there will be plenty of opportunities to network with other public power and cooperative utility leaders and staff.

Day one will close with a timely keynote address from Certified Professional Coach Dana Zurbuchen about how individuals' everyday actions shape teams, safety, and well-being.

The closing keynote address (on Thursday afternoon) will be delivered by Don Beebe, who played in the National Football League (NFL) for nine seasons. A wide receiver, he was a member of the Buffalo Bills teams that lost four consecutive Super Bowls before he made two more Super Bowl appearances with the Green Bay Packers, including winning his first ring in 1997 in Super Bowl XXXI. His personal story of perseverance and determination highlights his struggles, successes, and the importance of family values in achieving one's goals.

Three types of registration passes — Kilowatt, Megawatt, and Gigawatt — are available for those who wish to attend only part of the three-day event. Those most interested in the Expo (trade show), for example, will want to purchase a Megawatt pass, which offers access to the Wednesday Welcome Reception and Thursday's conference sessions, meals, and the Expo. MEUW members who register as an "Early Bird" can get a Megawatt pass for $265. A pass for the Expo only (after 12:30 p.m. ) is also available.

Full details about the conference, including the registration link, will be available at *www.meuw.org/eoce*. There is a $30 discount for all registrations received on or before Nov. 20.

## Graduating apprentices to be honored as part of annual event

Each year, Wisconsin's municipal utilities and electric cooperatives gather to honor the newest members of the trade and recognize graduating apprentice lineworkers and electric meter technicians. An Apprentice Graduation Banquet will be held on Thursday, Jan. 14, 2027, at the Kalahari Convention Center in Wisconsin Dells, with a social reception from 6–6:30 p.m., followed by dinner and a program.

Sixty-seven graduates from both Chippewa Valley Technical College and Northeastern Wisconsin Technical College will be recognized during the program. A complete list of those who are graduating is available here. Make plans to attend and celebrate their accomplishments. Online registration for the Banquet will open on Oct. 15.




# Be mindful: Routine can turn risky

*MEUW Regional Safety Manager **Sean Wall** offers tips to avoid complacency on the job*

Complacency impacts workplaces and employees in different ways, often appearing as a false sense of security that can result in decreased awareness of your environment. Even if you believe you are unaffected, it can be as subtle as lowering your guard, losing concentration, or neglecting to observe hazards regularly. Depending on your position, this can pose significant risks to both you and your co-workers. While no one intentionally becomes complacent, being conscious of the risk and staying actively engaged in your work can help.

Employees who are content and attentive usually focus on the present, immersing themselves in their tasks and surroundings. On the other hand, complacent workers might act on autopilot, simply going through the motions without engaging in critical thinking. This mindset can increase the risk of incidents and injuries, regardless of age or experience. Whether it arises from familiar or routine tasks, together, we can work toward preventing the hazards associated with complacency.

No one understands you better than yourself but becoming too comfortable can blind you to potential risks. To ensure your safety, it's crucial to recognize signs of complacency within yourself:

- Feeling dissatisfied with your work or lacking motivation
- Skipping steps in work processes
- Experiencing frequent near-misses or incidents

Because identifying these signs in yourself can be challenging, it's also important to be able to recognize them in your co-workers.

Learning to detect these signs in others can help you notice them in yourself more easily. Watch out for:

- Changes in attitude;
- A significant increase or decrease in communication; or
- Being consistently late.

Complacency can arise not only from losing focus on tasks but also from set expectations. These expectations can lead to overlooking signs of complacency in co-workers who may not consistently meet performance standards.

If complacency is a rut that many employees find themselves in, then boosting employee engagement can be the solution. To enhance focus and prioritize safety, consider these steps:

- Set yourself up for success by consciously concentrating on your tasks. Acknowledge and eliminate distractions as they arise.
- Seek ways to enhance your routine or task approach.
- Consider altering parts of your daily schedule to maintain focus and avoid falling into autopilot mode.

Besides engaging yourself, strive to encourage your colleagues to also work safely:

- Integrate safety discussions and inspections into your routine with co-workers.
- Encourage discussing task steps with co-workers, regardless of your experience working together.
- Help with tasks and highlight any potential risks to prevent oversights.

Be vigilant about signs of complacency in yourself and speak up if you notice them in your co-workers. Everyone is vulnerable to these risks, and sometimes you just need an outside set of eyes to bring them to your attention.

**Check out tips to safely enjoy the fall season** — page 12

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# MEUW *News Monitor*

## There's still time to join a Member Roundtable

MEUW has once again been hosting Member Roundtables around the state this fall, giving local utility leaders a chance to connect and network over topics of interest to public power. Make plans for you and your Commissioners or Board Members to attend one of the remaining luncheons planned to receive updates and participate in roundtable discussions. Locations and dates are:

- Thursday, Oct. 8 — Clintonville
- Thursday, Oct. 15 — Richland Center

While there is no cost, advance registration is required. Each session will begin at 9 a.m. and wrap up by 1 p.m. Registration is available here.

## Planning & Risk Management offered Oct. 7

As part of MEUW'sprofessional development programming, we're launching a new one-day course to focus on utility planning and risk management. Taught by experienced engineer, Dave Krause, this training will explain the basics of strategic and operational planning, why planning matters, and how well-thought-out plans and careful assessments of risks can contribute to long-term success.The class will be held in Mauston on Oct. 7. Registration and details about the class and instructor can be found here.

## Develop your coaching skills with this training

Invest in your own professional development through this Dec. 2 Leading Through Coaching course. As part of MEUW's professional development programming, we're offering a one-day leadership development course that focuses on knowing how and when to coach — highlighting the skills and emotional intelligence needed to coach others effectively. Good coaches are seen as role models and, therefore, need to understand those things that cause them to have frustration, negative self-talk, and, in turn, prevent them from channeling their emotions productively. Knowing yourself will help you to become a more effective leader and coach, enhancing your ability to effectively develop others. Registration and details about what you'll learn are available here.




Every October, Wisconsin's community-owned electric utilities join the nationwide celebration of **Public Power Week** to highlight what differentiates public power from other types of utilities — namely, being local, being not-for-profit, and offering reliable electric service that's second- to-none. Many of the 81 communities that own and operate their electric utility host events, offer giveaways, and engage with their customers to celebrate what makes public power special.

## *As seen on* facebook




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*Click here for access to our sites.*

# It's MEUW's birthday month, and we're celebrating you!




Trade associations like MEUW benefit from having devoted members who invest their time, expertise, and passion to advance the profession and strengthen their community. As MEUW celebrates its 98th birthday this month, we're celebrating with Member Appreciation Days, a special opportunity to recognize and celebrate the individuals and organizations that help our association thrive.

Membership is much more than a name on a roster. Our members volunteer on committees, attend events, share knowledge with peers, advocate for important issues, and contribute to our collective success. Involvement helps shape programs, drive innovation, and ensure that MEUW remains a trusted resource for years to come.

MEUW Member Appreciation Days is our way of saying "thank you." In today's fast-paced, ever-changing environment, the relationships built through association membership are more valuable than ever. We want to use MEUW's birthday as a chance to celebrate the collective accomplishments of our members and the association. Your commitment, ideas, and engagement are the foundation of everything we do. Watch your email for a chance to win prizes and be part of the festivities. We look forward to celebrating with you during Member Appreciation Days beginning Oct. 19.



**October is Cybersecurity Awareness Month** — a good reminder that protecting our systems starts with everyday habits.

For municipal utilities, a cyber incident can disrupt more than computers. It can affect communications, customer information, business operations and even critical infrastructure. Every employee plays a role in keeping those systems secure.

A few simple reminders:

- **Think before you click.** Be cautious with unexpected emails, links, and attachments.
- **Use strong, unique passwords** and multi-factor authentication when available.
- **Keep devices and software updated** and don't ignore security alerts.
- **Protect sensitive information.** Don't share passwords or confidential information unless you know who you're dealing with.
- **Be alert in the field.** Don't plug unknown USB drives or devices into utility computers, control systems or other equipment.
- **Speak up.** If something looks suspicious — whether it's an email, login attempt, device or activity on a utility system — report it.

Cybersecurity isn't just an I.T. responsibility. It's everyone's responsibility. Take a moment this month to think about how your everyday actions can help protect your utility, your coworkers, and the community you serve.

# Long-awaited permitting reform bill moves one step closer to reality

In an industry flush with acronyms of all kinds, the energy sector is preparing for a new one: BAAJA. On Sept. 30, the Environment and Public Works and Energy and Natural Resources Committees of the U.S. Senate reached agreement on the text of the Bipartisan American Affordability and Jobs Act of 2026. BAAJA is a major effort to overhaul federal permitting for energy and infrastructure projects. The package combines broad permitting and environmental review reforms with significant changes impacting electric transmission, large-load growth and energy project development.

The 417-page bill addresses three major themes. First, it would make it easier to permit and build energy infrastructure, such as natural gas pipelines and geothermal, hydropower, and wind projects. Second, it would reform how electric transmission is planned and how its costs are allocated. Third, it would establish ways to ensure AI data centers, other computational loads and cryptocurrency mining operations get access to the grid and pay the costs they incur, while protecting other ratepayers.

More specifically, the legislation would streamline federal environmental reviews and establish clearer deadlines for projects seeking federal permits and approvals. It would also provide new protections for projects that have already received federal approvals and limits the circumstances in which agencies could later revoke, suspend or otherwise interfere with those approvals. These protections could be particularly consequential for large, capital-intensive energy projects, including offshore wind and other generation, transmission, pipeline and energy infrastructure projects by allowing projects with valid federal approvals to continue moving forward while certain legal or administrative issues are resolved.

Among the most consequential provisions are those addressing large-load growth and electric transmission. The package would establish new cost-responsibility rules for data centers and other computational loads, while giving states substantial flexibility over how those customers receive and pay for electric service. It would also make significant changes to transmission siting; local, regional and interregional planning; cost allocation; generator interconnection; and deployment of advanced grid technologies.

The agreement is a major step forward following months of negotiations, but the legislation is not final. A Senate floor vote is not expected until after Congress returns from its pre-election recess on Nov. 9, 2026, and any Senate-passed bill would still need to clear the House before going to the president. Permitting reform has been a legislative priority for the American Public Power Association (APPA) and others in the energy sector for many years. While the text of the comprehensive package could change as it moves through Congress, and many provisions would require subsequent rulemakings or state regulatory action before taking full effect, BAAJA is moving forward, and real permitting reform is one step closer to reality.



**American Public Power Association**

## 2027 Legislative Rally

*March 1-3*

Join us in Washington, D.C. for this important annual event that brings together public power executives, policymakers, and staff to take public power's message to Capitol Hill. Connect with public power peers and advocate collectively for the industry at the federal level. APPA will give you the tools you need to communicate public power's value and help you influence federal policymakers whose decisions will impact your community's future. **Learn more:** publicpower.org/rally

# Industry News

## EPA repeals power plant emissions standards

The U.S. Environmental Protection Agency (EPA) has repealed Biden-era regulations limiting greenhouse gas emissions from coal- and natural gas-fired power plants. The EPA said the change is intended to reduce regulatory costs and lower electricity prices, while environmental groups argue that the rollback could increase public health risks.

The repeal returns power plant emissions requirements to a 2015 standard established under the Obama administration. The EPA is also considering a broader proposal that would eliminate existing federal greenhouse gas standards for power plants. The agency estimates the repeal could save $310 billion over approximately 20 years.

Environmental groups have indicated they will challenge the repeal in court. The changes described apply to greenhouse gas emissions and do not affect existing requirements for other air pollutants.

## 42 new EV charging stations coming to Wisconsin

The Wisconsin Department of Transportation (WisDOT) has awarded grants to 42 communities across Wisconsin to support the development of new fast-charging stations for electric vehicles. The projects are funded through the Wisconsin Electric Vehicle Infrastructure (WEVI) Connecting Corridors Program, with approximately $25 million in federal NEVI funding supporting this latest round.

The new charging sites will be located along U.S. and state highway corridors that were not previously included in the program. Locations include fuel retailers, hotels, restaurants, and other businesses across the state. Eleven public power communities are receiving grants: Belmont, Boscobel, Eagle River, Fennimore, Marshfield, Oconomowoc, Reedsburg, Richland Center, River Falls, Sturgeon Bay, and Wisconsin Rapids.

WisDOT has now awarded approximately $62 million for 120 EV charging projects statewide. The broader Alternative Fuel Corridor network is considered fully built out, with 25 charging stations currently operational. Wisconsin has more than 43,200 registered EVs.

The grants are intended to expand access to reliable fast charging while supporting local businesses and communities.

## APPA urges DOE to provide clarity in transmission study

The American Public Power Association (APPA), joined by the Large Public Power Council (LPPC), filed comments on the Department of Energy's (DOE) draft 2026 National Transmission Needs Study. Once finalized, the study will help inform DOE's designation of National Interest Electric Transmission Corridors (NIETCs), as well as the agency's coordination of federal transmission financing and permitting authorities.

Given the significant ways the study will be used, APPA and LPPC asked DOE to clearly define what the study does — and does not — conclude. Specifically, they asked DOE to:

1. State plainly that the study identifies transmission needs rather than solutions;
2. Explain what the study's economic and reliability findings do not establish; and
3. Emphasize that identified needs should be met at the lowest reasonable cost to consumers.

The organizations also offered broader recommendations for DOE to consider as it exercises its transmission authorities, including supporting infrastructure-neutral permitting reform, expanding opportunities for joint transmission ownership and addressing supply chain constraints.

## North Carolina regulators reject gas plant for Amazon Data Center

North Carolina regulators have rejected Duke Energy's proposal to build a 250-megawatt natural gas plant primarily to serve a $10 billion Amazon data center under construction near Charlotte. The five-member North Carolina Utilities Commission (NCUC) cited concerns about how the project's costs would be allocated and whether Duke had demonstrated the need for the facility.

The decision comes as utilities and regulators face growing electricity demand from large data centers. The NCUC said Duke had not adequately evaluated alternatives — including battery storage — or demonstrated that the proposed plant would not create costs for all customers if it ultimately proved unnecessary. Duke said it believed the project was part of a least-cost approach to maining reliable service as demand grows.

The decision is not permanent, and Duke can refile its application. Meanwhile, Amazon has received permits to operate temporary and backup diesel generators while the data center connects to the electric grid.

## Innovative design part of proposed transmission line in southern Wisconsin

The Bell Center–Columbia–Sugar Creek–Illinois/Wisconsin State Line (BECI) Project is a proposed $1.2 billion, 765-kilovolt (kV) high-voltage electric transmission line spanning approximately 190 miles across southern Wisconsin.

One feature that could help reduce the project's impact on communities and landowners is its innovative "Guyed-Y" structure design (depicted in photo at right). Compared with traditional 765-kV transmission structures, the Guyed-Y design is expected to reduce the required right-of-way width by at least 10 percent. A narrower corridor can help minimize impacts on property and the environment while still providing the capacity needed for the high-voltage line. Typical BECI structures will be approximately 175 feet tall, with a right-of-way of about 180 feet and spans of approximately 1,200 feet between structures. Exact dimensions will vary depending on location and site conditions.

The BECI Project is part of MISO's regional transmission plan and is being developed by Midcontinent Grid Solutions, a joint venture between Transource Energy and BHE Transmission.



focus on energy®
Partnering with Wisconsin utilities

# HomeBoost helps utilities support customers looking for residential energy savings

Customers often turn to their utility for guidance on making their homes more comfortable and using energy more efficiently. FOCUS ON ENERGY® has a new resource utilities can share to support those conversations: the HomeBoost Energy Assessment Kit, a do-it-yourself option for identifying energy-saving opportunities at home.

Utilities can recommend HomeBoost to customers with questions about drafty rooms, uneven temperatures or energy-saving improvements to help them better understand their home's efficiency and prioritize next steps.

## How HomeBoost works

HomeBoost is best suited for single-family homes and multifamily homes with up to four units.

The kit is available for $20 after a $79 Focus on Energy instant rebate off the original $99 retail price, with free shipping. Customers should plan for approximately 90 minutes to complete the assessment and return the kit within 30 days to avoid a $200 late-return fee. Additional time may be available by contacting HomeBoost to request an extension.

Each rental kit contains a thermal camera, a black light for identifying inefficient light bulbs, and assessment supplies, including a prepaid return envelope. The HomeBoost app guides customers through gathering information about their home and scanning equipment and areas where energy may be escaping.

Once customers complete the assessment, they return the kit and receive a personalized energy report. The report identifies recommended improvements and includes information about potential rebates. Recommendations can range from smaller do-it-yourself changes to projects that warrant a conversation with a contractor.

## Understanding assessment requirements

HomeBoost can help customers discover opportunities and prepare for a conversation with a contractor. For customers exploring Focus on Energy's insulation and air sealing rebates or the federal IRA HOMES program, a professional assessment is the next step. HomeBoost's DIY assessment does not replace the professional assessment required for these rebates.

Focus on Energy's Find a Trade Ally and Find an IRA Registered Contractor tools can help customers identify experienced contractors in their area. Contractors can discuss potential improvements, available rebates and the assessment needed to get started. For HOMES projects, an IRA Registered Contractor can guide customers through the assessment and rebate process before work begins.

Qualifying low-income households may receive up to $500 toward an eligible professional assessment through HOMES. Outside that offer, Focus on Energy does not currently provide an incentive for professional assessments. Discussing assessment options and costs with a contractor can help customers plan their next steps.



## Taking the next step

HomeBoost and other Focus on Energy tools complement energy efficiency programs and rebates offered directly through utilities. Together, these resources help utilities support customers as they turn questions about home efficiency into specific actions.

Customers can learn more about HomeBoost and order their rental kit here. Customers who prefer to explore rebates directly can use the Residential Rebate Finder at *focusonenergy.com/get-started*. Customers should confirm eligibility and any rules for combining incentives before making purchases.

*MEUW provides Focus on Energy the opportunity to regularly contribute content to* Live Lines *because of the organizations' shared support of municipal utilities.*

# Energy use trends can be an early predictor of affordability challenges

Energy affordability is becoming a growing concern for Wisconsin households, and experts say better use of utility data could help identify struggling customers before they reach a crisis point.

Speaking at the Customers First Coalition Power Breakfast event in September, Carnegie Mellon University professor Dr. Destenie Nock highlighted the importance of analyzing household energy-use patterns to identify customers experiencing "energy deprivation." Financially strained households may reduce heating, air conditioning, or appliance use to save money, and in some cases resort to unsafe practices such as using ovens to heat homes.

Citizens Utility Board Executive Director Tom Content emphasized that policymakers, regulators, and utilities should use data-driven approaches to better understand affordability challenges. Existing metrics such as service disconnections, late payment fees, and participation in assistance programs provide valuable insights, but experts say additional measures are needed to track energy-limiting behaviors and identify households at risk.

Nock noted that utilities have access to significant amounts of data that could help flag customers before financial hardships escalate. Early intervention can prevent families from falling into crisis while reducing bad debt and costly collection efforts for utilities.

Content said that data shows more working households are struggling to keep up with energy bills, and the number of middle-income customers facing financial pressure continues to grow. Leveraging customer data more effectively could help utilities and policymakers develop proactive solutions to keep energy affordable and accessible.

Fall brings cooler weather, hunting season, football, travel, and plenty of opportunities to get outdoors. **As you enjoy the season, keep safety in mind:**

- **Hunting safety:** Treat every firearm as loaded. Keep the muzzle pointed in a safe direction, keep your finger outside the trigger guard and be absolutely certain of your target and what is beyond it.
- **Driving:** Expect more traffic during fall activities and holiday gatherings. Put your phone away, avoid distractions and slow down for wet leaves, rain, fog, and shorter daylight hours.
- **Watch for wildlife:** Deer are especially active in the fall. Stay alert in wooded and rural areas, particularly around dawn and dusk.
- **Dress for changing weather:** Temperatures can change quickly. Wear layers and make sure you have appropriate clothing for outdoor activities.
- **Prevent slips and falls:** Wet leaves, mud, frost, and early ice can make walkways and work areas slippery. Keep paths clear and watch your footing.
- **Use ladders carefully:** Fall is a popular time for cleaning gutters and preparing homes for winter. Make sure ladders are on stable, level ground and maintain three points of contact.
- **Stay safe around fire:** Keep leaves and other combustible materials away from fire pits, grills, and outdoor heaters. Never leave a fire unattended.
- **Be visible:** As daylight hours decrease, wear reflective or high-visibility clothing when walking, biking, or working near roads.
- **Slow down and pay attention:** Fall activities can be busy and distracting. Take a moment to assess your surroundings and don't let a routine task become an unexpected accident.

Enjoy everything fall has to offer — but don't let a moment of distraction ruin a perfectly good day.

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# *Look Who's Hiring*

MEUW is pleased to promote job openings with its member utilities across Wisconsin. New positions are regularly added to our website — check them out here or use your smartphone to scan the QR code below.

**Here are some current opportunities available:**

**New Holstein Utilities** — Journeyman Lineman

**City of New Lisbon:**
Full-time Laborer/Equipment Operator
Journeyman Line Worker

**Cedarburg Light & Water Utility** — Journeyman or Apprentice Lineworker

*When your utility is hiring, be sure to email the job posting to office@meuw.org.*

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